

Notice of meeting and agenda

The City of Edinburgh Council

10.00 am, Thursday, 24 August 2017

Council Chamber, City Chambers, High Street, Edinburgh

This is a public meeting and members of the public are welcome to attend

Contact

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1. Order of business

- 1.1 Including any notices of motion and any other items of business submitted as urgent for consideration at the meeting.

2. Declaration of interests

- 2.1 Members should declare any financial and non-financial interests they have in the items of business for consideration, identifying the relevant agenda item and the nature of their interest.

3. Deputations

- 3.1 If any

4. Minutes

- 4.1 The City of Edinburgh Council of 22 June 2017 (circulated) – submitted for approval as a correct record
- 4.2 The City of Edinburgh Council of 29 June 2017 (circulated) – submitted for approval as a correct record

5. Questions

- 5.1 By Councillor Lang – Traffic Camera in Kirklands Park Street/Eilston Road - for answer by the Convener of the Finance and Resources Committee
- 5.2 By Councillor Lang – Swimming Facilities in the City - for answer by the Convener of the Culture and Communities Committee
- 5.3 By Councillor Lang – 40mph Speed Limit on Glasgow Road at Ratho Station - for answer by the Convener of the Transport and Environment Committee
- 5.4 By Councillor Neil Ross – New Morningside Primary School - for answer by the Convener of the Education, Children and Families Committee
- 5.5 By Councillor Neil Ross – Boroughmuir High School - for answer by the Convener of the Education, Children and Families Committee
- 5.6 By Councillor Corbett – Participatory Budgeting Projects - for answer by the Convener of the Finance and Resources Committee
- 5.7 By Councillor Main – Sale of Council Properties - for answer by the Convener of the Finance and Resources Committee
- 5.8 By Councillor Bruce – Council Tax - for answer by the Convener of the Finance and Resources Committee

- 5.9 By Councillor Brown – Fly-tipping Incidents - for answer by the Convener of the Transport and Environment Committee
- 5.10 By Councillor Brown – Road Surfacing Works - for answer by the Convener of the Transport and Environment Committee
- 5.11 By Councillor Cook – Parking Meters - for answer by the Convener of the Transport and Environment Committee
- 5.12 By Councillor Douglas – Carriageway Surface Treatments Programme - for answer by the Convener of the Transport and Environment Committee
- 5.13 By Councillor Hutchison – Muirhouse Medical Group - for answer by the Convener of the Finance and Resources Committee
- 5.14 By Councillor Laidlaw – Commitment to Electric Vehicle Uptake - for answer by the Convener of the Transport and Environment Committee
- 5.15 By Councillor Mitchell – Land at Gloucester Street - for answer by the Convener of the Finance and Resources Committee
- 5.16 By Councillor Mowat – Parking Permits - for answer by the Convener of the Transport and Environment Committee
- 5.17 By Councillor Mowat – Pedestrian Crossing at Hope Street - for answer by the Convener of the Transport and Environment Committee
- 5.18 By Councillor Rust – Scottish Government’s Education Governance Review - for answer by the Convener of the Education, Children and Families Committee
- 5.19 By Councillor Rust - Libraries - for answer by the Convener of the Education, Children and Families Committee
- 5.20 By Councillor Webber – Living Landscapes - for answer by the Convener of the Transport and Environment Committee
- 5.21 By Councillor Whyte – Coalition Agreement - for answer by the Leader of the Council
- 5.22 By Councillor McLellan – NE Locality Funding - for answer by the Convener of the Culture and Communities Committee
- 5.23 By Councillor Jim Campbell - NW Locality Funding - for answer by the Convener of the Culture and Communities Committee
- 5.24 By Councillor Mowat - SE Locality Funding - for answer by the Convener of the Culture and Communities Committee

- 5.25 By Councillor Webber - SW Locality Funding - for answer by the Convener of the Culture and Communities Committee

6. Leader's Report

- 6.1 Leader's report (circulated)

7. Appointments

- 7.1 Appointment of Members to Committees etc – report by the Chief Executive (circulated)
- 7.2 Appointments to Outside Organisations 2017/22 - report by the Chief Executive (circulated)
- 7.3 Appointment of Elected Member Champions – report by the Chief Executive (circulated)

8. Reports

- 8.1 Programme for the Capital: the City of Edinburgh Council Business Plan 2017-22 – report by the Chief Executive (circulated)
- 8.2 City of Edinburgh Council: Performance Overview 2016/17 – report by the Chief Executive (circulated)
- 8.3 Edinburgh Festivals 70th Anniversary Legacy – report by the Chief Executive (circulated)
- 8.4 Urgent Decision - Tenant Participation and Engagement Services – report by the Executive Director of Place (circulated)
- 8.5 Standards Commission for Scotland – Decision of Hearing Panel – Councillor Rose and former Councillor Balfour – report by the Chief Executive (circulated)
- 8.6 Standards Commission for Scotland – Decision of Hearing Panel –former Councillor Orr – report by the Chief Executive (circulated)

9. Motions

- 9.1 By Councillor Corbett – Citizens Income in Scotland – Pilot Scheme

“Council:

Notes that three councils – Glasgow, Fife and North Ayrshire – have been progressing plans to develop a pilot scheme for Citizens Income in Scotland, along with partner organisations, the Carnegie Trust, the RSA in Scotland and

the Citizens Basic Income Network Scotland; and further notes that the inclusion of Edinburgh in the pilot scheme would be welcomed.

Therefore agrees that the Council should join the pilot scheme in principle, subject to a further report to Corporate Policy and Strategy Committee as the scope of the pilot is firmed up and any associated costs are clarified; and instructs the Chief Executive to contact the other participating Councils as appropriate.”

9.2 By Councillor Lang – Stronger North Campaign

“Council recognises:

- a) the ongoing problems of motorbike crime and other antisocial behaviour which blights many communities in the north and north west of Edinburgh,
- b) that such disorder is caused by a small number of individuals who are not reflective of the wider community,
- c) the commitment, professionalism and bravery of police officers who work hard to provide a visible police presence and have often been victim to violence or attempts at violence,
- d) that the success in tackling these issues will depend, not just on effective policing but also on improved education and community support.

Council commends Police Scotland for its work as part of the Stronger North campaign which was re-launched in June.

Council welcomes the additional national policing resources which were deployed in local communities to bolster this campaign, and in so doing recognises the positive impact of a visible on the street police presence in areas affected by crime.

Council notes that over the course of the campaign, there were:

- i) 71 arrests with 15 stolen motorcycles and 5 stolen cars recovered,
- ii) 28 vehicles seized and impounded whilst drivers were charged with corresponding offences,
- iii) 9 misuse of drugs warrant executions resulting in the recovery of £9000 of drugs.

Council welcomes the cross-party support which exists for the campaign and the collaboration between local councillors, MSPs and MPs with local police, council officials and community representatives.

Council commits to continuing to support this campaign by working with the police, voluntary organisations and the wider community, providing the necessary support and resources where required.

Council commits to further tackling these issues through education in schools and community based activities which can help reduce situations which lead to antisocial behaviour.

Council therefore calls for a report to be made to the Education, Children and Families Committee within two cycles on what further action the Council can take to address the underlying issues which lead to crime and antisocial behaviour as part of a longer-term strategy on these issues.”

9.3 By Councillor Wilson – Fair Fringe and Fair Hospitality Charter

“This Council welcomes the work of the Fair Fringe campaign to promote fair working conditions for fringe workers.

This Council calls for a report ahead of plans for next year’s summer Festivals and Fringe on how the 10 aims of the Fair Hospitality Charter can best be promoted and adhered to by employers hiring Council owned Festival and Fringe venues for the purposes for running Fringe events and hosting food and beverage venues. The report should examine which conditions could be attached to Council grant funding to further these aims.

Pay workers the real living wage;

Give workers rest breaks;

Equal pay for young workers;

Minimum hour contracts for workers;

Adopt clear policies which prevent sexual harassment;

Paid transport after 12am;

Consult workers on rota changes;

Ensure 100% of tips are paid to workers;

Allow Trade Union access to represent and organise staff.”

9.4 By Councillor Cameron - Inch House 400th Anniversary

“Sitting in the heart of Inch Park, Inch House has existed in many forms for many centuries. The current building comprises structures showing various dates of (1892; 1890; 1634 and 1617).

Inch House came into the Council's ownership in 1946 and served as a Primary School for the growing local population until 1966.

Today Inch House is a much loved and well used community centre.

Last year the Council's Finance and Resource Committee agreed to seek a restorative purchaser in order to enable Inch House to be restored and become used to its full potential.

Council is asked to mark the 400th anniversary of the oldest recorded date displayed within Inch House (1617) in an appropriate way before the end of this calendar year."

9.5 By Councillor Booth – Petitions

"Council:

- 1) Notes the decision of full council on 22 June 2017 to discontinue the council's petitions committee, but that the petitions process would remain, with petitions being considered by executive committees or locality committees instead;
- 2) Notes the commitment from the council leader at that time that the council were "committed to maintaining full process" of considering petitions;
- 3) Notes the petitions process currently allows petitions from any residents of Edinburgh over the age of 16 or anyone who is the owner of a business on the valuation roll within the city, and that petitions will be considered if they receive 200 signatures, or 50 signatures for local issues, and that when presenting their petitions, petitioners are able to speak and answer questions on their petition, as well as to ask questions of council officers;
- 4) Therefore agrees to amend the relevant council procedures or standing orders to ensure the full petitions process continues, and that any future changes to the petitions process will only be agreed through a decision of full council."

9.6 By Councillor Brown – Scottish Women's National Football Team

"Council offers congratulations to the Scottish Women's National Football Team following their inaugural European Championships appearance in Holland during July.

Recognises all squad members, in particular those Edinburgh-based players at Hibernian Ladies, who made history by representing their Country at a major tournament for the first time and narrowly missing out on progress to the latter stages.

Acknowledges the contribution to the game made by outgoing Manager Anna Signeul and wishes her successor Shelley Kerr, former Player / Manager at Spartans Women in North Edinburgh, the best of luck in her endeavours.”

9.7 By Councillor Johnston – Automated Service – Customer Journey

“Council:

- 1) Accepts that making council services easy to access and ensuring that customer queries and complaints are responded to promptly are a vital part of the council’s duty of customer care, in addition to getting it right first time.
- 2) Notes concerns were raised at Corporate Policy and Strategy Committee in September 2016 about difficulties contacting the Council and specifically including, but not limited to: the length of time taken to answer calls; further delays experienced when transferring calls; and lack of response to online reporting facilities.
- 3) Further notes that despite subsequent reports to Corporate Policy and Strategy Committee, serious problems remain with switchboard and automated or digital queries, including with the recent removal, even if temporary, of the option to speak to a customer service adviser.
- 4) Calls on the prioritisation of direct communication between Citizens and Council Officials, and to think carefully before erecting technological barriers which create deep frustration and resentment across the City. Further, prioritises the continuing development of a digital citizen-Council interface, for council tax payers who prefer to engage digitally.
- 5) Therefore instructs the “Head of Customer” to report on and review the automated processes available to Citizens contacting the Council by telephone and digitally, particularly in relation to waste collection and council taxation and to include details of (a) current issues experienced by Citizens; (b) actions being taken to address these issues.
- 6) Agrees said report should be submitted to Corporate Policy and Strategy Committee in one cycle.”

9.8 By Councillor Cook – World Suicide Prevention Day 2017

“Council acknowledges the importance of World Suicide Prevention Day on 10 September 2017, an annual day organised by [International Association for Suicide Prevention \(IASP\)](#) and the [World Health Organisation \(WHO\)](#).

Notes that this year’s theme is ‘Take a minute, change a life.’ Which encourages people to look out for those who may be struggling, check in with them, and encourage them to tell their story in their own way and at their own

pace, noting that offering a gentle word of support and listening in a non-judgemental way can make all the difference.

Understands that more than 800,000 people tragically take their lives each year worldwide. In the UK around 6,000 people die by suicide a year - an average of 18 people per day. Expresses concern that suicide is far more prevalent amongst men, with males in the UK aged 20 to 49 are more likely to die from suicide than any other cause of death, including cancer.

Council commends the work of individuals and organisations like the Samaritans, SAMH and government for their prevention and awareness raising efforts.

World Suicide Prevention Day gives organizations, government agencies and individuals a chance to promote awareness about suicide, mental illnesses associated with suicide, as well as suicide prevention.

Agrees that the City of Edinburgh Council should play its part by promoting World Suicide Prevention Day on the Council Website and Social Media channels and also encourages elected members to join in by spreading the word on Twitter and other platforms using the hashtags #WSPD and #WSPD17.”

9.9 By Councillor Jim Campbell – Principles – Service Improvement and Information Sharing

- “1) Council aspires to share information widely and transparently to inform efficient decision making and improve the customer experience.
- 2) Council therefore instructs the Chief Executive to review and report on (a) how applications for permissions and licenses are shared with Councillors, Officers and members of the Public; and (b) potential improvement to that process.
- 3) The scope of information to be reviewed in the report must include, but is not limited to, the valid application and granting of:
 - (a) Planning applications;
 - (b) Road Construction Consents (RCCs) applications;
 - (c) Building Warrant applications;
 - (d) Transport Regulation Orders (TROs);
 - (e) Temporary Transport Regulation Orders (TTROs);
 - (f) Roads awaiting adoption;

- (g) Liquor Licence applications;
 - (h) Gambling Licence applications; and
 - (i) Civic Licence applications.
- 4) The report should consider:
- (a) areas of duplication and the streamlining of information;
 - (b) the extension of access to information;
 - (c) the needs of Customers, Community Councils, Councillors, Officers, third party interests, and the general public; and
 - (d) the frequency of information being updated and available.
- 5) The report should be submitted to Corporate Policy and Strategy Committee for consideration on 3rd October 2017.”

9.10 By Councillor Hutchison – Kirkliston Congestion

“Council recognises the significant impact of housebuilding and the associated population increase coupled with pre-existing rat-running Forth Road Bridge commuters on traffic congestion through the Kirkliston crossroads.

Council acknowledges that a lack of adequate public transport provision is a major contributory factor to current congestion levels and agrees to enter into dialogue with Lothian Busses around introducing a direct service to the City Centre, such as that which has recently been introduced in Queensferry.

Council regrets that a failure to adequately maintain existing infrastructure has led to the long-term closure of the Burnshot flyover and as such has cut off one of only two routes by which Kirkliston residents can access the City Centre. Council therefore agrees to enter into dialogue with the Scottish Government and Transport Scotland to explore whether the newly constructed slip roads from the A90, currently designated as bus lanes, could be adapted to allow Kirkliston residents direct access to and from this arterial route.

Council further recognises that the Kirklands Park Street bus gate, while necessary to prevent rat-running, contributes to the daily congestion at the crossroads by forcing residents into a detour of up to 1.3 miles, often against their intended direction of travel. Council therefore agrees to provide immediate relief to the residents of Kirkliston, by modifying the ANPR system currently in operation to allow residents of the below listed streets to pass through the bus gate, while maintaining the existing single lane road configuration to manage driver speed. The cost of implementation to be met from a proportion of the £300,000 in fines obtained since operation of the bus lane commenced in August 2013.

Impacted Streets – Kirklands Park - Crescent, Gardens, Grove, Rigg, Road, Street; Glendinning – Drive, Place, Road; Maude – Close, Park, Place; Todshaugh Gardens; Eilston Drive, Loan, Road, Terrace, Malachi – Close, Gait, Green, Rigg

To be considered for inclusion – Queensferry Road; Newmains Road; Maitland Road; Humbie Road; Housefield Drive; Mackinnon Crescent; Balcomie Gardens; Lauson Place; Crawford – Gait, Green.”

9.11 By Councillor Mowat – Festivals – Visitor and Resident Experience

“Council

Edinburgh is a spectacular city not only in her dramatic setting and architecture but also as the home of the greatest arts festival in the world which creates spectacular spectacles every hour of the day for its duration each year. These twin blessings draw visitors from across the world to our city at all times of the year but most evidently during August. Council welcomes the visitors to the City; performers, impresarios and spectators and recognises that as part of our brief stewardship in the long history of the City, Council has the responsibility to identify and manage the impacts, both positive and negative on the City to enhance the visitor experience and minimise the disturbance to residents. In 2017 there has been significant press commentary about the impact of tourists on islands, towns and cities across the world. Council recognises that it is not within our remit to solve the wider issues associated with increased global tourism but that we have a duty to respond to the impact of visitors on the city of which we have stewardship.

Council therefore calls for a report within 2 cycles exploring how we can work transparently and accountably with partners (to include festivals, businesses, residents, police, relevant functions and ALEOs of the council) to improve the visitor and resident experience and address the challenges to ensure that the city can offer a positive experience for visitors and residents.”

9.12 By Councillor Jim Campbell – Efficiencies and Responsibilities

“**Council:**

1. recognises that Councillors may be required to join certain external regulatory bodies in order to complete their duties. Council observes that these bodies often require individual application and payment process.
2. expects officers to inform Councillors which bodies they must join to meet any legislative requirements in a timely way.

3. notes that councillors are responsible for their own applications and payment to each body.
4. requests a report to Corporate Policy and Strategy Committee outlining the potential costs on the basis of councillors' claims for the expense of joining such bodies, following the advice of officers as set out in clause 2 of this motion, and solely in order to complete their duties as Councillors, being reimbursed by the Council."

Laurence Rockey

Head of Strategy and Insight

Information about the City of Edinburgh Council meeting

The City of Edinburgh Council consists of 63 Councillors and is elected under proportional representation. The City of Edinburgh Council usually meets once a month and the Lord Provost is the Convener when it meets.

The City of Edinburgh Council usually meets in the Council Chamber in the City Chambers on the High Street in Edinburgh. There is a seated public gallery and the Council meeting is open to all members of the public.

Further information

If you have any questions about the agenda or meeting arrangements, please contact Allan McCartney, Committee Services, City of Edinburgh Council, Business Centre 2.1, Waverley Court, 4 East Market Street, Edinburgh EH8 8BG, Tel 0131 529 4246, e-mail allan.mccartney@edinburgh.gov.uk.

A copy of the agenda and papers for this meeting will be available for inspection prior to the meeting at the main reception office, City Chambers, High Street, Edinburgh.

The agenda, minutes and public reports for this meeting and all the main Council committees can be viewed online by going to www.edinburgh.gov.uk/cpol.

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The City of Edinburgh Council (Special Meeting)

Edinburgh, Thursday 22 June 2017

Present:-

LORD PROVOST

The Right Honourable Frank Ross

COUNCILLORS

Robert C Aldridge
Gavin Barrie
Eleanor Bird
Chas Booth
Claire Bridgman
Mark A Brown
Graeme Bruce
Steve Burgess
Lezley Marion Cameron
Ian Campbell
Jim Campbell
Kate Campbell
Mary Campbell
Maureen M Child
Nick Cook
Gavin Corbett
Cammy Day
Alison Dickie
Denis C Dixon
Phil Doggart
Marion Donaldson
Karen Doran
Scott Douglas
Catherine Fullerton
Neil Gardiner
Gillian Gloyer
George Gordon
Ashley Graczyk
Joan Griffiths

Ricky Henderson
Derek Howie
Graham J Hutchison
Andrew Johnston
Callum Laidlaw
Kevin Lang
Lesley Macinnes
Melanie Main
John McLellan
Amy McNeese-Mechan
Adam McVey
Claire Miller
Max Mitchell
Joanna Mowat
Gordon J Munro
Hal Osler
Ian Perry
Susan Rae
Alasdair Rankin
Lewis Ritchie
Cameron Rose
Neil Ross
Alex Staniforth
Mandy Watt
Iain Whyte
Donald Wilson
Norman J Work
Louise Young

1. Election of Depute Convener

The Council was invited to elect a Depute Convener.

Motion

To appoint Councillor Griffiths as Depute Convener.

- moved by Councillor Doran, seconded by Councillor Ritchie

Amendment

To appoint Councillor Rust as Depute Convener.

- moved by Councillor Mowat, seconded by Councillor Whyte

Voting

For the motion - 29 votes

For the amendment - 15 votes

Decision

To appoint Councillor Griffiths as Depute Convener.

2. Political Management Arrangements 2017

Proposals were submitted for revised political management arrangements based on the political balance of the Council to ensure a more balanced number of committees which recognised and accounted for the changed structure of the Council and changes in working practices.

Two executive committee models were outlined.

Motion

- 1) To agree model one outlined in paragraphs 3.4-3.7 of the report by the Chief Executive with associated membership and indicative remits subject to moving political scrutiny of the Integrated Joint Board from the Communities, Culture and Wellbeing Committee to the Corporate Policy and Strategy Committee, and accordingly changing the name to the Culture and Communities Committee.
- 2) To agree the changes to the membership of Education, Children and Families as detailed in paragraph 3.18 of report by the Chief Executive while noting the need to significantly strengthen engagement with teachers, pupils and parents through the decision-making process.

- 3) To agree to dissolve the Petitions Committee and the Police and Fire Scrutiny Committee and redistribute the remits as detailed in paragraph 3.23 and 3.24 of the report by the Chief Executive.
- 4) To agree the changes to the membership of Planning Committee, Development Management Sub-Committee, Planning Local Review Bodies as detailed in paragraph 3.22 of the report by the Chief Executive.
- 5) To agree option A regarding the Personnel Appeals Committee as detailed in paragraph 3.25 of the report by the Chief Executive.
- 6) To agree that working groups, their membership and remit should continue to be approved by executive committees.
- 7) To note that a draft Council diary and governance documentation, including a revised Procedural Standing Orders, Contract Standing Orders, Terms of Reference and Delegated Functions, Scheme of Delegation to Officers and Financial Regulations will be presented to Council on 29 June 2017.
- 8) To agree the creation of four cross-party working groups and their membership and remit, included at appendix 1 to the report by the Chief Executive, to lead consultation on Locality Improvement Plans and the remits and membership of locality committees and how they fit in with the wider political and community planning structures.
- 9) To agree that the Chief Executive carries out a review of the political management arrangements in 12 months.
- 10) To agree to change the membership of the Regulatory Committee and Licensing Sub-Committee to 9 elected members.
- 11) To note that prior to Autumn 2012, there was a Vice-Convenor of Governance, Risk and Best Value Committee (GRBV) and that the Committee's workload was such that it meets monthly. Council therefore re-instates the position of Vice- Convenor of GRBV to assist with workload.

- moved by Councillor McVey, seconded by Councillor Day

Amendment 1

- 1) To agree model 2 outlined in paragraphs 3.8 -3.11 of the report by the Chief Executive i.e. a structure of 5 committees with 13 members on each committee – with the proposed Quality of Life Committee renamed Education, Children and Sport and the Place Committee named Transport, Housing and Environment Committee.

- 2) To agree the changes to the membership of the Education, Children and Sport Committee as detailed in paragraph 3.18 of the report.
- 3) To agree to dissolve the Petitions Committee and the Police and Fire Scrutiny Committee and redistribute the remits as detailed in paragraph 3.23 and 3.24 of the report.
- 4) To agree the changes to the membership of the Planning Committee, Development Management Sub Committee and the Planning Local Review Bodies but not the Regulatory Committee and Licensing Sub- Committee and retain the membership of these Committees at 9 members.
- 5) To agree option C as detailed in paragraph 3.25 of the report regarding the Personnel Appeals Committee.
- 6) To note that the Chief Executive would review committee processes in the summer of 2017 in consultation with the membership of the relevant committees.
- 7) To agree that working groups, their membership and remit should continue to be approved by executive committees.
- 8) To note that a draft diary and governance documentation including a revised Procedural Standing Orders, Contract Standing orders, Terms of Reference and delegated functions, Scheme of Delegation to officers and Financial Regulations would be presented to Council on 29 June 2017.
- 9) To agree the creation of a cross-party working group in each locality and their membership as included at Appendix 1 to lead consultation on Locality Improvement Plans and the Council's engagement with and alignment with communities and partners.
- 10) To agree the creation of a further Council-wide cross-party working group to review and consult on the remits and memberships of locality committees and how they fit in the wider political and community planning structures.

- moved by Councillor Whyte, seconded by Councillor Mowat

Amendment 2

- 1) To agree to set up **Executive Committees** as recommended in Model 1 with eleven members.
- 2) a) To agree that membership of the Education, Children and Families Committee would include two **parent representatives** as voting members.

- b) To note that the pupil voice was not heard on Education, Children and Families Committee, and to agree that there should be clear routes for young people to have their opinions heard and be able to influence decisions made about their education and wellbeing.

Therefore to agree a report would be brought to Council by December 2017, with recommendations as to how this could be achieved, including options for membership of Education Committee, with voting rights.

- 3) To note that the **Petitions Committee** formed an important role in the transparency and accountability of the council and therefore agree that would continue to meet.
- 4) a) To agree to change the membership of **Planning Committee and Development Sub-Committee** to 11 elected members, and that the Planning Local Review Body be reduced to two panels of five members, with the Convener of Planning Committee not being a member.
b) To agree to change the membership of **Regulatory Committee and Licensing Sub-committee** to 9 elected members.
- 5) To agree Option A regarding Personnel Appeals Committee as detailed in Paragraph 3.25 of the report by the Chief Executive.
- 6) To agree that the Chief Executive review **the committee processes** in consultation with Governance, Risk and Best Values Committee (GRBV) with a view to improving scrutiny and reporting, and the efficiency of the committee process. Recommendations would be made to GRBV and where appropriate Council.
- 7) To agree that **working groups**, their remit and membership should continue to be approved by committees.
- 8) To note that a draft Council diary and governance documentation, including a revised Procedural Standing Orders, Contract Standing Orders, Terms of Reference and Delegated Functions, Scheme of delegation to Officers and Financial Regulations would be presented to Council on 29 June 2017.
- 9) To agree the Neighbourhood Partnerships be reappointed, and remain operational until a locality governance model was in place.
- 10) To agree to set up a cross party working group, with one member from each political party represented in Council to oversee, the development of Locality governance and scrutiny, including to consider the citywide governance of the four localities, locality committee membership and remit, scrutiny and

governance of locality delegated functions and how they fit in wider political committee structures and governance and community planning.

The working group would work with the Chief Executive and will consult with elected members, the community, partner organisations, and the Council leadership team. First recommendations, including memberships and powers of the committees, to be brought to September Council meeting, and further recommendations annually thereafter

- 11 To note that prior to Autumn 2012, there was a Vice-Convener of **Governance, Risk and Best Value Committee (GRBV)** and that the committee's workload was such that it meets monthly. Council therefore re-instate the position of Vice-Convener of GRBV to assist with workload.
- 12 To note the proposed increased levels of delegation to officers of decisions previously made by **Finance and Resources Committee**, including contracts, leases and sales, and notes that this would necessitate agreed mechanisms for oversight and scrutiny by members. To therefore agree to the recommendations in paragraph 3.15 of the report.

To also agree that when a decision within the scope of Finance and Resources committee was due to be made under delegated authority, it might be brought to committee for decision at the request of an individual elected Member, subject to the agreement of the committee to do so.

- moved by Councillor Main, seconded by Councillor Burgess

Amendment 3

- 1) To agree model one outlined in paragraphs 3.4-3.7 of the report by the Chief Executive with associated membership and indicative remits subject to moving political scrutiny of the Integrated Joint Board from the Communities, Culture and Wellbeing Committee to the Corporate Policy and Strategy Committee, and accordingly changing the name to the Culture and Communities Committee.
- 2) To agree the changes to the membership of Education, Children and Families as detailed in paragraph 3.18 of report by the Chief Executive while noting the need to significantly strengthen engagement with teachers, pupils and parents through the decision-making process.
- 3) To agree to dissolve the Petitions Committee and the Police and Fire Scrutiny Committee and redistribute the remits as detailed in paragraph 3.23 and 3.24 of the report by the Chief Executive.

- 4) To agree the changes to the membership of Planning Committee, Development Management Sub-Committee, Planning Local Review Bodies as detailed in paragraph 3.22 of the report by the Chief Executive.
- 5) To agree option C regarding the Personnel Appeals Committee as detailed in paragraph 3.25 of the report by the Chief Executive.
- 6) To agree that working groups, their membership and remit should continue to be approved by executive committees.
- 7) To note that a draft Council diary and governance documentation, including a revised Procedural Standing Orders, Contract Standing Orders, Terms of Reference and Delegated Functions, Scheme of Delegation to Officers and Financial Regulations will be presented to Council on 29 June 2017.
- 8) To agree the creation of four cross-party working groups and their membership and remit, included at appendix 1 to the report by the Chief Executive, to lead consultation on Locality Improvement Plans and the remits and membership of locality committees and how they fit in with the wider political and community planning structures.
- 9) To agree that the Chief Executive carries out a review of the political management arrangements in 12 months

- moved by Councillor Aldridge, seconded by Councillor Gloyer

Voting

In a first vote between the motion and the amendments, the voting was as follows:

For the Motion	-	29 votes
For Amendment 1	-	15 votes
For Amendment 2	-	8 votes
For Amendment 3	-	6 votes

As there was no overall majority, amendment 3 which had received the fewest votes, fell and, in a second vote, the voting between the motion, amendment 1 and amendment 2 was as follows:

For the Motion	-	35 votes
For Amendment 1	-	15 votes
For Amendment 2	-	8 votes

Decision

To approve the motion by Councillor McVey.

(References – Act of Council No 10 of 25 May 2017; report by the Chief Executive, submitted)

3. Appointment of Members to Committees, Boards and Joint Boards

The Council was invited to appoint members to Committees of the Council and to Joint Committees and Joint Boards in accordance with Standing Order 3. The Council was also invited to appoint the Convener and Vice-Convener of the Corporate Policy and Strategy Committee (known as the Leader and Depute Leader of the Council).

Motion

- 1) To appoint Councillor McVey as Leader of the Council and Councillor Day as Depute Leader of the Council.
- 2) To appoint the members and Conveners as detailed in Appendix 1 to this minute.
- 3) To agree the senior councillor remuneration as follows:

Role	Pay - Percentage	Salary	Councillor
Leader of the Council	Set by statute	£50,783	Councillor McVey
Lord Provost	Set by statute	£38,087	Councillor Frank Ross
Depute Leader of the Council	75% (of leader's pay)	£38,087	Councillor Day
Depute Convener	50%	£25,391	Councillor Griffiths
Convener – Culture and Communities	62.5%	£31,739	Councillor Wilson
Convener – Transport and Environment	62.5%	£31,739	Councillor Macinnes
Convener – Housing and Economy	62.5%	£31,739	Councillor Barrie

Convener – Education, Children and Families	62.5%	£31,739	Councillor Perry
Convener – Finance and Resources	62.5%	£31,739	Councillor Rankin
Vice-Convener – Culture and Communities	50%	£25,391	Councillor Ian Campbell
Vice-Convener – Transport and Environment	50%	£25,391	Councillor Doran
Vice-Convener – Housing and Economy	50%	£25,391	Councillor Cameron
Vice-Convener – Education, Children and Families	50%	£25,391	Councillor Dickie
Vice-Convener – Finance and Resources	50%	£25,391	Councillor Donaldson
Convener - GRBV	50%	£25,391	TBC
Licensing Board Convener	55%	£27,930	Councillor Work
Opposition Group Leader	47.5%	£24,121	Councillor Whyte
Opposition Group Leader	47.5%	£24,121	Councillor Burgess
Opposition Group Leader	47.5%	£24,121	Councillor Aldridge
Planning Convener	62.5%	£31,739	Councillor Ritchie
Regulatory Convener	62.5%	£31,739	Councillor Fullerton
Convener or Vice-Convener of Integration Joint Board	50%	£25,391	Councillor Henderson
Total		£563,681	

- 4) To agree the added members of the Education, Children and Families Committee, and to continue advertising for the third religious representative to that Committee. To agree that a report is brought to the Education, Children and Families Committee within one cycle outlining enhanced engagement processes with a wide and diverse variety of teachers, pupils and parents to better inform the Education, Children and Families Committee decisions and shape policy. To agree a review of the committee membership within 12 months.

- 5) To delegate authority to the Chief Executive to appoint the third religious representative to the Education, Children and Families Committee following nominations being made.
- 6) To appoint Cllr Rankin to the Local Authority Pension Fund Forum.
- 7) To note that there was no requirement to appoint members to the Edinburgh and Lothian Structure Plan Joint Liaison Committee, which had been dissolved.

- moved by Councillor Ritchie, seconded by Councillor Doran

Amendment

- 1) To make the appointments as detailed in Appendix 1 to this minute.
- 2) To agree the senior councillor remuneration as follows:

Post	% of Leader	Remuneration	Councillor
Council Leader	SS1 415	£50,783	Councillor Whyte
Lord Provost	SS1 415	£38,087	*
Depute Leader & Convener Planning	75%	£38,087	Councillor Mowat
Depute Convener	50%	£25,391	*
Senior Councillor on IJB	65%	£33,008	Councillor Webber
Convener – Finance & Resources	65%	£33,008	Councillor Hutchison
Convener – Education, Children and Families	65%	£33,008	Councillor Smith
Convener - Transport and Environment	65%	£33,008	Councillor Cook
Convener – Communities, Culture & Wellbeing	65%	£33,008	Councillor Mitchell
Convener – Housing and Economy	65%	£33,008	Councillor McLellan
Convener – Regulatory	65%	£33,008	Councillor Rose
Convener – Licensing Board	65%	£33,008	Councillor Laidlaw

Post	% of Leader	Remuneration	Councillor
Convener – Governance, Risk and Best Value	50%	£25,391	**
Convener – NW Locality	65%	£33,008	****
Convener – NE Locality	65%	£33,008	****
Convener – SW Locality	65%	£33,008	****
Convener – SE Locality	65%	£33,008	****
Vice Convener – Communities, Culture & Wellbeing	45%	£22,852	Councillor Graczyk
Vice Convener – Education, Children and Families	45%	£22,852	Councillor Jim Campbell
Vice Convener - Transport and Environment	45%	£22,852	Councillor Bruce
Opposition Group Leader (SNP)	50%	£25,391	***
Opposition Group Leader (Labour)	50%	£25,391	***
Opposition Group Leader (Green)	50%	£25,391	***
Opposition Group Leader (SLD)	50%	£25,391	***
Convener - Lothian Valuation Joint Board	SS1 415	£21,160	Councillor Doggart
Councillors – Basic Allowance	SS1 415	£16,927	

* already appointed by Council

** to be nominated by the SNP Group

*** to be nominated by appropriate Group

**** to be held vacant until Locality Governance arrangements are finalised

- moved by Councillor Mowat, seconded by Councillor Cook

Voting

The voting was as follows:

For the motion - 29 votes
For the amendment - 15 votes

Decision

- 1) To approve the motion by Councillor Ritchie.
- 2) To appoint Councillor Mowat as Convener of the Governance Risk and Best Value Committee.
- 3) To appoint Councillor Main as Vice Convener of the Governance, Risk and Best Value Committee.
- 4) To note that, if necessary, there would be a further report submitted to the next meeting of the Council on 29 June 2017 on appointments and associated matters.

(References – Act of Council No 10 of 25 May 2017; report by the Chief Executive, submitted)

4. Appointment of Members of Neighbourhood Partnerships and Locality Committee Senior Councillor Allowances

The Council was invited to appoint members to its Neighbourhood Partnerships. The Council was also invited to appoint a senior councillor for each of the four localities.

Motion

- 1) To appoint members to the Neighbourhood Partnerships as detailed in the report by the Chief Executive (Appendix 2 to this minute).
- 2) To appoint the following Councillors as senior Councillors for locality areas with a senior councillor remuneration of 47.5%:

North East	-	Councillor Child
South East	-	Councillor Watt
North West	-	Councillor Gordon
South West	-	Councillor Dixon

- 3) The role of the senior councillor for each locality will be to chair the Locality Working Group for each area, oversee the formation and implementation of the new locality committees and each locality plan in line with the Working Group's decisions.
- 4) These roles would be reviewed and a report brought back to Council in early 2018.

- moved by Councillor McVey, seconded by Councillor Day

Amendment

- 1) To agree to appoint members to the Neighbourhood Partnerships as detailed in Appendix 1 of the report by the Chief Executive and to agree they would continue to function until a proposal on Locality Governance was in place.
- 2) To agree not to appoint Senior Councillors for Localities at this time but that these posts be appointed when the Council agreed Localitly Governance arrangements.

- moved by Councillor Whyte, seconded by Councillor Burgess

Voting

The voting was as follows:

For the motion	-	29 votes
For the amendment	-	29 votes

In terms of Standing Order 22.5, there was no casting vote as the vote related to the appointment of members. In this case, there being an equal number of votes cast for both the motion and amendment, the decision required to be made by lot.

Councillors McVey and Whyte, as movers of the motion and amendment respectively, were invited forward to draw lots. Councillor McVey subsequently prevailed.

Decision

To approve the motion by Councillor McVey.

(Reference – report by the Chief Executive, submitted)

APPENDIX 1

(As referred to in Act of Council No 3 of 22 June 2017)

APPOINTMENTS 2017/18

MEMBERSHIP OF COMMITTEES

EXECUTIVE COMMITTEES	
Corporate, Policy and Strategy Committee (11 members:- 3SNP, 3C, 2L, 2G, 1SLD)	
Councillor McVey (Convener) Councillor Rankin Councillor Macinnes Councillor Whyte Councillor Doggart Councillor McLellan	Councillor Day (Vice Convener) Councillor Perry Councillor Burgess Councillor Main Councillor Aldridge
Culture and Communities Committee (11 members:- 3SNP, 3C, 2L, 2G, 1SLD)	
Councillor Ian Campbell (Vice Convener) Councillor Kate Campbell Councillor McNeese-Mechan Councillor Graczyk Councillor Mitchell Councillor Brown	Councillor Wilson (Convener) Councillor Doran Councillor Staniforth Councillor Miller Councillor Osler
Education, Children and Families Committee (11 members:- 3SNP, 3C, 2L, 2G, 1SLD)	
Councillor Dickie (Vice Convener) Councillor Bird Councillor Ritchie Councillor Smith Councillor Rust Councillor Laidlaw	Councillor Perry (Convener) Councillor Child Councillor Mary Campbell Councillor Corbett Councillor Young

Added Members for Education Matters	
Dr Rita Welsh (Church of Scotland) 3 rd Religious Appointment (tbc)	Marie Allan (Roman Catholic Church of Scotland) 1 Parent Representative (tbc) (non-voting)
Housing and Economy Committee (11 members:- 3SNP, 3C, 2L, 2G, 1SLD)	
Councillor Barrie (Convener) Councillor Gardiner Councillor Kate Campbell Councillor McLellan Councillor Rose Councillor Jim Campbell	Councillor Cameron (Vice Convener) Councillor Munro Councillor Rae Councillor Miller Councillor Lang
Finance and Resources Committee (11 members:- 3 SNP, 3C, 2L, 2G, 1SLD)	
Councillor Rankin (Convener) Councillor Bridgman Councillor Howie Councillor Hutchison Councillor Johnston Councillor Whyte	Councillor Donaldson (Vice Convener) Councillor Watt Councillor Corbett Councillor Miller Councillor Neil Ross
Transport and Environment Committee (11 members:- 3 SNP, 3C, 2L, 2G, 1SLD)	
Councillor Macinnes (Convener) Councillor Barrie Councillor Key Councillor Cook Councillor Bruce Councillor Douglas	Councillor Doran (Vice Convener) Councillor Arthur Councillor Booth Councillor Burgess Councillor Gloyer

Other Committees	
Governance, Risk and Best Value Committee (11 members:- 3 SNP, 3C, 2L, 2G, 1SLD)	
Councillor Mowat (Convener) Councillor Dickie Councillor Ritchie Councillor Gordon Councillor Jim Campbell Councillor Webber	Councillor Main (Vice Convener) Councillor Munro Councillor Watt Councillor Rae Councillor Lang
Pensions Committee (5 members – 2SNP, 1C, 1L, 1G)	
Councillor Rankin (Convener) Councillor McVey Councillor Rose	Councillor Child Councillor Miller
External Members	
John Anzani	Richard Lamont
Planning Committee and Development Management Sub-Committee (11 members:- 3 SNP, 3C, 2L, 2G, 1SLD)	
Councillor Ritchie (Convener) Councillor Dixon Councillor Ian Campbell Councillor Mowat Councillor Graczyk Councillor Mitchell	Councillor Griffiths Councillor Child Councillor Booth Councillor Staniforth Councillor Osler
Planning Local Review Body All members of the Planning Committee (other than its Convener) comprising two panels of five.	
Panel 1 (5 members)	
Councillor Ian Campbell Councillor Griffiths Councillor Mowat	Councillor Mitchell Councillor Staniforth

Panel 2 (5 members)	
Councillor Dixon Councillor Child Councillor Graczyk	Councillor Booth Councillor Osler
Regulatory Committee and Licensing Sub-Committee (9 members:- 3SNP, 2C, 2L, 1G, 1SLD)	
Councillor Fullerton (Convener) Councillor Dixon Councillor Barrie Councillor Rose Councillor Smith	Councillor Wilson Councillor Arthur Councillor Burgess Councillor Neil Ross
Leadership Advisory Panel (5 members of the Council plus 3 statutory representatives, appointed by the committee dealing with education, when considering education business)	
Leader of the Council (Convener) Deputy Leader of the Council Conservative Group Leader	Green Group Leader Scottish Liberal Democrat Group Leader
Administration of Trust Funds	
Committee on the Jean F Watson Bequest (8 members - 2SNP, 2C, 2L, 1G, 1SLD) plus one nominee of Friends of the City Arts Centre and two nominees of Executive Director of Resources	
Councillor Fullerton (Convener) Councillor McNeese-Mechan Councillor Mitchell Councillor Mowat	Councillor Doran Councillor Donaldson Councillor Rae Councillor Aldridge
Reviews and Appeals	
Committee on Discretionary Rating Relief Appeals (5 members – 2SNP, 1C, 1L, 1G)	
Councillor Rankin (Convener) Councillor Work Councillor Hutchison	Councillor Day Councillor Booth

Personnel Appeals Committee (9 members – 3SNP, 2C, 2L, 1G, 1SLD)	
Councillor Bridgman (Convener) Councillor McNeese-Mechan Councillor Bird Councillor Rose Councillor Jim Campbell	Councillor Cameron Councillor Doran Councillor Rae Councillor Lang
Committee on Pupil Student Support (5 members and one religious representative – 2SNP, 1C, 1L, 1G)	
Councillor Dickie Councillor Bird Councillor Smith	Councillor Perry (Convener) Councillor Mary Campbell
Placing in Schools Appeal Committee (3 persons drawn from three Panels as described in Committee Terms of Reference and Delegated Functions no.17)	
Panel 1 – All members of Council and religious representatives on the committee dealing with education business	
Social Work Complaints Review Committee 3 persons drawn from a panel approved by the Council (including all Councillors who are not members of the committees dealing with social work business)	
Recruitment Committee	
Leader of Council (Convener), Deputy Leader of the Council, Convener of the Finance and Resources Committee and the appropriate Executive Committee Convener and relevant opposition spokespersons (or nominees)	
Joint Committees and Boards and the Licensing Board	
Lothian Valuation Joint Board/Lothian Electoral Joint Committee (9 members – 3SNP, 2C, 2L, 1G, 1SLD)	
Councillor Key (Convener) Councillor Work Councillor Gordon Councillor Rust Councillor Doggart	Councillor Doran Councillor Henderson Councillor Booth Councillor Gloyer

Licensing Board (10 members)	
Councillor Work (Convener) Councillor Key Councillor Fullerton Councillor Laidlaw Councillor Cook	Councillor Mowat Councillor Cameron Councillor Day Councillor Mary Campbell Councillor Gloyer
Integration Joint Board (5 members)	
Councillor Howie Councillor Rankin Councillor Webber	Councillor Henderson (Convener) Councillor Miller
SEStran (South East of Scotland Regional Transport Partnership) (5 members – 2SNP, 1C, 1L, 1G)	
Councillor Macinnes Councillor Gardiner Councillor Cook	Councillor Doran Councillor Booth
SESPan Joint Committee (South East Scotland Regional Joint Committee – Planning) (2 members)	
Councillor Ritchie	Councillor Child
Edinburgh and Lothians Structure Plan Joint Liaison Committee (3 members)	
To note that no appointments are required to this Committee	
Shadow Joint Committee for Collaborative Road Services	
Substantive Member Councillor Macinnes	Substitute Member Councillor Doran
Hawes/Longcraig Piers User Committee (2 members)	
Councillor Work	Councillor Hutchison

Pentland Hills Regional Park Joint Committee	
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(3 members)	
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Councillor Gardiner Councillor Henderson	Councillor Bruce
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Pentland Hills Regional Park Consultative Forum	
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(2 members)	
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Councillor Gardiner	Councillor Henderson
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APPENDIX 1

(As referred to in Act of Council No 4 of 22 June 2017)

APPOINTMENTS 2017/18

MEMBERS OF NEIGHBOURHOOD PARTNERSHIPS

ALMOND	
Councillor Hutchison	Councillor Work
Councillor Lang	Councillor Young
CITY CENTRE	
Councillor Doran	Councillor Mowat
Councillor Miller	Councillor Rankin
CRAIGENTINNY/DUDDINGSTON	
Councillor Ian Campbell	Councillor McLellan
Councillor Griffiths	Councillor Staniforth
FORTH	
Councillor Bird	Councillor Day
Councillor Jim Campbell	Councillor Gordon
INVERLEITH	
Councillor Barrie	Councillor Osler
Councillor Mitchell	Councillor Whyte
PENTLANDS	
Councillor Arthur	Councillor Henderson
Councillor Bruce	Councillor Rust
Councillor Doggart	Councillor Webber
Councillor Gardiner	

LEITH	
Councillor Booth	Councillor Munro
Councillor Donaldson	Councillor Rae
Councillor McNeese-Mechan	Councillor Ritchie
Councillor McVey	
LIBERTON/GILMERTON	
Councillor Cameron	Councillor Macinnes
Councillor Howie	Councillor Smith
PORTOBELLO/CRAIGMILLAR	
Councillor Kate Campbell	Councillor Child
Councillor Mary Campbell	Councillor Laidlaw
SOUTH CENTRAL	
Councillor Burgess	Councillor Perry
Councillor Cook	Councillor Rose
Councillor Dickie	Councillor Neil Ross
Councillor Main	Councillor Watt
SOUTH WEST	
Councillor Corbett	Councillor Johnston
Councillor Dixon	Councillor Key
Councillor Fullerton	Councillor Wilson
Councillor Graczyk	
WESTERN EDINBURGH	
Councillor Aldridge	Councillor Douglas
Councillor Bridgman	Councillor Frank Ross
Councillor Brown	Councillor Gloyer

The City of Edinburgh Council

Edinburgh, Thursday 29 June 2017

Present:-

LORD PROVOST

The Right Honourable Frank Ross

COUNCILLORS

Robert C Aldridge
Gavin Barrie
Eleanor Bird
Chas Booth
Claire Bridgman
Mark A Brown
Graeme Bruce
Steve Burgess
Lezley Marion Cameron
Ian Campbell
Jim Campbell
Kate Campbell
Mary Campbell
Maureen M Child
Nick Cook
Gavin Corbett
Cammy Day
Alison Dickie
Denis C Dixon
Phil Doggart
Marion Donaldson
Karen Doran
Scott Douglas
Catherine Fullerton
Neil Gardiner
Gillian Gloyer
George Gordon
Ashley Graczyk
Joan Griffiths
Ricky Henderson
Derek Howie

Graham J Hutchison
Andrew Johnston
David Key
Callum Laidlaw
Kevin Lang
Lesley Macinnes
Melanie Main
John McLellan
Amy McNeese-Mechan
Adam McVey
Claire Miller
Max Mitchell
Joanna Mowat
Gordon J Munro
Hal Osler
Ian Perry
Susan Rae
Alasdair Rankin
Lewis Ritchie
Cameron Rose
Neil Ross
Jason Rust
Stephanie Smith
Alex Staniforth
Mandy Watt
Susan Webber
Iain Whyte
Donald Wilson
Norman J Work
Louise Young

1. Deputations

a) All About Me Group

The deputation indicated that their group provided support for parents to find work and opportunities for upskilling and building confidence. They indicated that members of their group who were now preparing to go back to work were facing barriers due to unaffordable childcare, zero hour contracts, lack of flexible working and insecurity due to the benefit cap.

They outlined the impact the benefit cap was having on families and the situation surrounding families being evicted, presenting as homeless and being placed in temporary or bed and breakfast accommodation before being offered permanent housing.

The deputation asked the Council to take immediate action to address the crisis in the City as follows:

- (i) to pay the full DHP to meet the cost of individuals' rent;
- (ii) to repair all the houses that were lying empty in their area and to put them back into use - to set up special teams to do this as an emergency situation as people's lives were at risk;
- (iii) that temporary accommodation be offered to families before they lost their homes to minimise the disruption and costs involved;
- (iv) that tenants belongings be picked up and put into storage **after** they had been offered temporary accommodation so that they knew what they needed to take with them;
- (v) to house families in the area they lived in to minimise the disruption to childrens' education and to also ensure that the support networks were maintained;
- (vi) to agree that a higher percentage of houses being built in the developments in the area should be designated as social housing – at the moment the figure was too low – mid-market rent should be made available to local families. At the moment people had to be earning over £17,000 per year to be eligible for a house – this excluded many people who were on low paid jobs or who looked after children.

b) Power to the People

The deputation indicated that they had been supporting the All About Me Group in assisting families from being evicted from their homes because of the benefit cap. The deputation also urged the Council to stop the policy of housing families with young children in high rise accommodation. They felt that any requests for repairs to be carried out should be taken seriously and acted upon immediately.

The deputation urged the Council to start listening to what was happening out in the community and to take responsibility for that.

Decision

To call for a report by the Chief Executive to be submitted to the next meeting of the Corporate Policy and Strategy Committee on the issues raised by the deputation about welfare reform and the benefit cap.

2. Outcome of the Statutory Consultation on the Proposal to Relocate Victoria Primary School to a New Building in the Western Harbour

a) Deputation by Victoria Primary School Parent Council

The deputation were concerned at the proposal to build a new school at Western Harbour and in particular on the projected capacity and the long term viability. They were also concerned at the plot size for the new school which they felt was too small for the proposals and that legal dispensation would be required to allow the development to proceed. They asked the Council to amend its plans to future proof the new school with the inclusion of two adjacent plots

The deputation also raised concerns regarding access to the proposed new site: the collaborative working approach to the project; and the interim arrangements for the school.

b) Report by the Executive Director of Communities and Families

Details were provided on the outcome of consultation undertaken proposing the relocation of Victoria Primary School to a new building in the Western Harbour area. The proposals also included the realignment of Victoria Primary School's catchment area to incorporate a section of Trinity Primary School's catchment and sections of the Western Harbour which were currently not within any school catchment area and the realignment of the catchment areas of Holy Cross Primary

School, St Thomas of Aquin's RC High School and Trinity Academy to include all areas of the Western Harbour.

Decision

- 1) To approve the proposal to relocate Victoria Primary School to a new building in the Western Harbour.
- 2) To approve the changes to the Trinity and Victoria Primary School catchment boundary outlined in the statutory consultation paper being implemented in the November 2017 prior to the new building opening.
- 3) To approve that, with immediate effect, the catchment areas of Victoria Primary School, Holy Cross RC Primary School, Trinity Academy and St Thomas of Aquin's RC High School be extended as set out in the consultation paper to include the entire Western Harbour area.
- 4) To note that Council Officers would continue to provide support to community groups wishing to consider community ownership of the existing Victoria Primary School building through the Community Asset Transfer process.
- 5) To note the intention to progress, with immediate effect, the transfer of ownership of the proposed school site from Forth Ports to the Council and to undertake the necessary survey works on that site.
- 6) To note that the provision of temporary classrooms on the Victoria Primary School site might be required from August 2018 until such time as the new building became operational.
- 7) To note that should funding not be identified during the 2018-19 budget setting process, the delivery date for the new building would be delayed beyond August 2020 which would require that the temporary measures put in place at Victoria Primary School be extended pending the opening of the new school.
- 8) To instruct the Executive Director of Communities and Families to undertake further consultation on the issues raised by the deputation from Victoria Primary School Parent Council.

(References - Education, Children and Families Committee 13 December 2016 (item 1); report by the Executive Director of Communities and Families, submitted)

3. Outcome of the Statutory Consultation on the Proposal to Establish a New Non-Denominational Primary School and Implement Catchment Changes to Address School Capacity and Accommodation Pressures in South East Edinburgh

a) Deputation by Gracemount Primary School Parent Council

The deputation indicated that whilst they supported the decision to build a new school in the area they wondered whether or not it was necessary following the demolition of Burdiehouse Primary a number of years before. They had been promised funding to bring Gracemount Primary up to the required standards and questioned whether or not it was still fit for purpose.

The deputation were concerned that the school would be unable to cope with the increased number of pupils following development within the area. They stressed that they had made repeated requests for improvements to be carried out within the school but felt that these had been ignored.

The deputation urged the Council to seek a developer's contribution towards any upgrade works which were required to be carried out within the school.

The deputation also raised concerns with regard to the janitor's house which had been bought under the Council's right to buy scheme and which they were led to believe was about to be sold on privately. They asked the Council to investigate the possibility of buying the house back for use as additional school accommodation.

b) Report by the Executive Director of Communities and Families

Details were provided on the outcome of a statutory consultation which had been undertaken on the proposal to establish a new primary school and nursery in south east Edinburgh, with associated changes to the catchment areas of existing primary and secondary schools.

Decision

- 1) To approve that the proposal to establish a new non-denominational primary school and nursery in south east Edinburgh be progressed and the school catchment changes outlined in the statutory consultation paper implemented in the November 2017 prior to the new school opening.

- 2) To note that a working group would be established to oversee the educational and health and wellbeing aspects of the proposal, including transition arrangements for pupils who would attend the new primary school.
- 3) To note that the Council was liaising with Edinburgh Leisure with the intention of securing additional outdoor space for Gracemount Primary School.
- 4) Given the reason provided for no sibling guarantee being offered, to reserve the right to review this closer to the opening of the school and further information being available on the matter.
- 5) To instruct the Executive Director of Communities and Families to undertake further consultation to consider the issues raised by the deputation from Gracemount Primary School Parent Council.

(References - Education, Children and Families Committee 13 December 2016 (item 7); report by the Executive Director of Communities and Families, submitted).

4. Motion by Councillor Macinnes – Action to Improve Conditions for Vulnerable Road Users

a) Deputation by Spokes

The deputation welcomed the motion by Councillor Macinnes on action to improve conditions for vulnerable road users. They urged the Council to consider the introduction of segregated cycleways on most major routes.

They also welcomed the motion's commitment to early action to improve conditions at the West End junction, along the tram route and in the city centre as a whole. They stressed that it was important that cycling was built in to any planning and infrastructure projects.

The deputation asked the Council to support plans to work to achieve a substantial reduction in motor traffic and to introduce a two-way segregated cycle path on the north side of Princes Street.

b) Motion by Councillor Macinnes

The following motion by Councillor Macinnes was submitted in terms of Standing Order 16:

“Recognising that officials have already started to examine issues of cycle safety, in light of the recent tragic death of Zhi Min Soh, a promising University of Edinburgh medical student, while cycling at the west end of Princes Street, the Council wishes to consider and implement measures to improve cycle safety and provide a greater sense of security for cyclists on Edinburgh’s roads.

Council therefore agrees to:

- 1) A review of the infrastructure at the junction at the west end of Princes Street where it meets Shandwick Place/Queensferry Street/Hope Street/Lothian Road/Rutland Square, to ensure that pedestrians and cyclists can use this junction safely and conveniently. This will include early engagement with, and consideration of suggestions from, cyclist and pedestrian groups on this review;
- 2) A continued roll-out of the proposed West-East cycleway (previously known as the Roseburn-Leith route);
- 3) A thorough infrastructure review of the tram line, focussing on the section between Haymarket Yards and York Place, and including points at South Gyle and Edinburgh Park where pedestrians and cyclists interact with the route; to recommend design, infrastructure, and traffic light phasing improvements to increase cyclist and pedestrian safety and convenience; this review to engage with cyclist and pedestrian groups at an early stage; and a scoping report on this work to be brought to Transport and Environment Committee within 2 cycles;
- 4) Steps taken to ensure design of any future tram line extension reflects Council's policies to prioritise pedestrian and cyclist safety and convenience including consideration of segregated cycle lanes;
- 5) A medium-term action plan, to be implemented before the end of this Council term, to improve the public realm in the city centre with the aim of improving conditions for, and prioritising access for pedestrians, cyclists and public transport users; and for a

scoping report on this work to be brought to Transport & Environment Committee within 2 cycles.

- 6) That regular progress reports on this work will be made to the Transport and Environment Committee.”

Decision

To recognise that officials had already started to examine issues of cycle safety, in light of the recent tragic death of Zhi Min Soh, a promising University of Edinburgh medical student, while cycling at the west end of Princes Street. The Council wished to consider and implement measures to improve cycle safety and provide a greater sense of security for cyclists on Edinburgh’s roads.

To therefore agree to:

- 1) A review of the infrastructure at the junction at the west end of Princes Street where it met Shandwick Place/Queensferry Street/Hope Street/Lothian Road/Rutland Square, to ensure that pedestrians and cyclists could use this junction safely and conveniently. This would include early engagement with, and consideration of suggestions from, cyclist and pedestrian groups on this review.

In recognising that cyclist and pedestrian safety could not be meaningfully improved in isolation, to agree also to engage with bus operators, Edinburgh Trams and representatives of the taxi industry.

- 2) A continued roll-out of the proposed West-East cycleway (previously known as the Roseburn-Leith route);
- 3) A thorough infrastructure review of the tram line, focussing on the section between Haymarket Yards and York Place, and including points at South Gyle and Edinburgh Park where pedestrians and cyclists interacted with the route; to recommend design, infrastructure, and traffic light phasing improvements to increase cyclist and pedestrian safety and convenience; this review to engage with cyclist and pedestrian groups **and Transport for Edinburgh** at an early stage; and a scoping report on this work to be brought to Transport and Environment Committee within 2 cycles.

In recognising that cyclist and pedestrian safety could not be meaningfully improved in isolation, agree also to engage with

bus operators, Edinburgh Trams and representatives of the taxi industry in this review, including in respect of traffic light phasing improvements;

- 4) That steps were taken to ensure design of any future tram line extension reflected Council's policies to prioritise pedestrian and cyclist safety and convenience including consideration of segregated cycle lanes;
- 5) A medium-term action plan, to be implemented before the end of this Council term, to improve the public realm in the city centre with the aim of improving conditions for, and prioritising access for pedestrians, cyclists, public transport users **and people with physical or sensory disabilities** and for a scoping report on this work to be brought to Transport & Environment Committee within 2 cycles.

To recognise that it would be a matter for the Transport and Environment Committee, at a later date to consider the detail and approve the contents of any such action plan or report.

- 6) That regular progress reports on this work be made to the Transport and Environment Committee.

5 Minutes

Decision

- 1) To approve the minute of the Council of 27 April 2017 as a correct record.
- 2) To approve the minute of the Council of 18 and 25 May 2017 (reconvened on 25 May 2017) as a correct record.

6. Questions

The questions put by members to this meeting, written answers and supplementary questions and answers are contained in Appendix 1 to this minute.

7 Leader's Report

The Leader presented his report to the Council. The Leader commented on:

- Work of the Council Coalition over the past week
- Points raised by the deputations regarding benefits cap and charges for the storage of property
- Condolences to people of London and Manchester – Grenfell Tower incident

The following questions/comments were made:

- | | |
|---------------------|--|
| Councillor Whyte | <ul style="list-style-type: none">- Necessary skills and experience of Council Leader- Plans to publish the Coalition agreement |
| Councillor Burgess | <ul style="list-style-type: none">- Anne Goldstein – appreciation for service to Council and action as a first aider- City Region Deal |
| Councillor Aldridge | <ul style="list-style-type: none">- Anne Goldstein – appreciation for service- Condolences to London and Manchester- Care Inspectorate Report on Services for Older People |
| Councillor Day | <ul style="list-style-type: none">- Council Coalition- Appreciation and thanks to all first aiders in public buildings and use of defibrulators |
| Councillor Ritchie | <ul style="list-style-type: none">- Confidence in new Leader- Edinburgh Children’s Hospital Charity – 50 mile ultra marathon |
| Councillor Mowat | <ul style="list-style-type: none">- New open way of working in the Council – minority coalition – amended motions |
| Councillor Lang | <ul style="list-style-type: none">- Proposed new Queensferry High School |
| Councillor Cameron | <ul style="list-style-type: none">- Lobbying Scottish Government and Westminster for the implementation of the City Deal |

8 Appointments to Outside Organisations 2017-22

The Council had agreed appointments to Council companies and to COSLA, subject to review at this meeting. Details were provided on the remaining appointments to outside organisations, including the appointment of any champions, which had been continued to this meeting.

The Council was invited to appoint/nominate representatives to the various organisations, companies, outside bodies and joint working groups on which it was represented.

Decision

- 1) To agree to appoint members to outside bodies for 2017-22 as detailed in Appendix 2 to this minute.

- 2) To note the important contribution that champion positions had made to enhancing the city.
- 3) To recognise that there were significant groups currently not covered by the existing list of appointments.
- 4) To agree not to appoint champion roles at this time with the exception of the Veterans Champion.
- 5) To appoint the Lord Provost as Veterans Champion.
- 6) To agree to a report being submitted within one cycle to highlight the benefits of previous champion positions and explore the scope for expanding the number of roles to cover defined groups and subject matters. This report would outline the remit of all proposed champion positions

(References – Act of Council No 11 of 18 and 25 May 2017; report by the Chief Executive, submitted.)

Declaration of Interests

Councillor Perry declared a non-financial interest in the above item as Chair of Changeworks.

9. Appointments of Members to Committees, Boards and Joint Boards.

The Council had agreed its political management arrangements and made appointments to a range of Committees, Boards and Joint Boards. Details were provided on outstanding appointments and associated matters.

The Council was invited to confirm its appointments to Committees, Boards and Joint Boards for 2017/18.

Decision

To agree the appointments of members to Committees, Boards and Joint Boards for 2017/18 as detailed in Appendix 3 to this minute.

(References – Act of Council No 3 of 22 June 2017; report by the Chief Executive, submitted.)

10 Grenfell Tower – Council Response to Fire Safety and Contingency Planning and Motion by Councillor Mowat

a) Motion by Councillor Mowat

The following motion by Councillor Mowat was submitted in terms of Standing Order 16:

“Council recognises the concerns that residents will have after the tragic fire at Grenfell Tower in London and thanks officers for their immediate work to reassure residents and provide councillors with information about the construction and refurbishment of multi storey blocks in Edinburgh and fire safety, and calls for this initial response to be followed up by:

A report detailing:

- 1) The construction method of each block, any subsequent refurbishment with date and details of materials used;
- 2) Fire inspection schedules detailing when each block was last inspected, the type and extent of this inspection;
- 3) Future fire inspection schedules to include:
 - (a) whole block assessments;
 - (b) quarterly reports of the number of flats given individual fire inspections and advice by fire officers;
- 4) Communication plans with tenants and residents associations to ensure that their concerns can be addressed both in the short and long term and that this is clearly understood;
- 5) What process would need to be undertaken to consider the retro fitting of sprinkler systems in blocks constructed prior to 2005;
- 6) How any recommendations coming forward from any investigations into the Grenfell Tower fire will be reported to Committee, communicated to residents and given due consideration as to whether to implement any such recommendations.”

b) Report by the Executive Director of Place.

Details were provided on the Council's response to the Grenfell Tower fire in London on 14 June 2017.

Decision

- 1) To approve the motion by Councillor Mowat.
- 2) To note the actions taken so far in response to the Grenfell Tower fire to ensure residents were safe and continued to be safe in their homes.
- 3) To note that a full review of fire safety in tower blocks was underway, working with the Scottish Fire and Rescue Service and residents.
- 4) To agree that the outcome of that review be reported to the Housing and Economy Committee in November 2017.
- 5) In light of the discovery at Bainfield student residences at Fountainbridge of cladding materials of the same type as those reported to be used at Grenfell Tower:
 - To urge owners and managers of all buildings within the city, where the floor level is above 18m, built or substantially refurbished using comparable construction techniques to review the safety of those buildings and take appropriate remedial action.
 - To instruct the Chief Executive to review options for building control and other staff to support and engage with owners and building managers to ensure that the owners and managers carry out appropriate checks and take action in the shortest possible timescale; and gives delegated authority to implement the appropriate options in consultation with the Convener and Vice-Convener of Housing and Economy Committee.
 - To agree that the outcome of these further actions is included in the review outlined in 4) above.

(Reference – report by the Executive Director of Place, submitted.)

11. Edinburgh Schools Inquiry

The Corporate Policy and Strategy Committee had instructed an independent inquiry to be held following investigations into a wall collapse at Oxfords Primary School and the subsequent temporary closure of schools built under the Public Private Partnership Programme in Edinburgh between 2002 and 2005.

The Council had considered the findings and recommendations of the investigation which had been chaired by Professor John Cole CBE, and had instructed that an officer working group be set up to consider the implications of the Inquiry Report.

Details were provided on the actions that the Council was already, and would be, taking with regard to the matters set out in the Inquiry Report.

Decision

- 1) To note the the report by the Chief Executive and the good progress made by the Working Group.
- 2) To agree that the Working Group be asked to present a further update report to the Corporate Policy and Strategy Committee within 3 cycles.

(References – Corporate Policy and Strategy Committee 14 June 2016 (item 5); Act of Council No 3 of 9 February 2017; report by the Chief Executive, submitted.)

12. Council Diary 2017/18

The Council had agreed to adopt a streamlined executive committee model for its political management arrangements. This was based on six executive committees, meeting on an eight-week cycle. It had also been noted that a draft Council diary, and governance documentation, would be submitted to this meeting for approval.

The draft Council Diary for 2017/18 was presented.

Decision

- 1) To approve the Council diary for August 2017 to August 2018 as set out in Appendix 1 to the report by the Chief Executive.
- 2) To authorise the Chief Executive to make minor changes to the Council diary as required.

(References – Act of Council No 2 of 22 June 2017; report by the Chief Executive, submitted.)

13. Operational Governance Framework 2017

Details were provided on changes to the key documents that supported internal controls, accountability and transparent operation of the Council. These changes were to ensure that the key operational governance documents of the Council were comprehensive, relevant, up-to date, supported good governance and incorporated the changes required due to the changes to the political management structures agreed by Council on 22 June 2017.

Decision

- 1) To repeal the existing Procedural Standing Orders for Council and Committee Meetings, Committee Terms of Reference and Delegated Functions, Scheme of Delegation to Officers and Financial Regulations and approve in their place appendices 1-2, 4 and 6 to the report by the Chief Executive, subject to there being no change to Corporate Property Sections 37,41,42,46 and 48 of the Scheme of Delegation to Officers, such repeal and approval to take effect from 3 July 2017.
- 2) To make no changes to Contract Standing Orders.
- 3) To delegate authority to the Chief Executive to take such actions and make such minor adjustments to the documents set out in appendices 1-2 and 4-6 to the report as might be necessary to implement the decision of the Council in relation to the report and to produce a finalised version of the documents, making them available to members for information ahead of publication.
- 4) To note that all the operational governance documentation was subject to review annually and would form part of any review of the political management arrangements.
- 5) To agree that the accountability of Councillors to the residents of Edinburgh would be further enhanced by the minutes of each formal meeting recording individual member's voting preferences. This would supplement the existing Standing Order provision for a roll call vote.

To therefore instructs the Chief Executive to make appropriate arrangements to implement this additional provision immediately, and make the relevant amendment to Standing Orders.

(References – Act of Council No 2 of 22 June 2017; report by the Chief Executive, submitted.)

14. Urgent Actions

The Council had agreed that all Group Leaders would be consulted when taking decisions under urgency, until a Council Administration was formed. Details were provided on a number of urgent decisions which had been taken in consultation with the Lord Provost and Group Leaders. Subsequently the proposals in each case had been accepted by the Chief Executive.

Decision

To note the actions taken under urgency provision as detailed in the report by the Chief Executive.

(References – Act of Council No 10 of 18 and 25 May 2017; report by the Chief Executive, submitted.)

15. Monitoring Officer Investigation

Details were provided on the findings of an investigation carried out on behalf of the Monitoring Officer in relation to:

- (i) the Council’s management of certain outdoor advertising projects;
- (ii) the Council’s handling of an individual’s complaints and requests for information in relation to such projects; and
- (iii) the findings of a report by the Scottish Public Services Ombudsman (the “SPSO”) into these matters.

Decision

- 1) To note that the Council’s Monitoring Officer was required, under s.5 of the Local Government and Housing Act 1989, to report to Council if he considered that in the course of the discharge of the Council’s functions any proposal, decision or omission had resulted in maladministration. In this context, maladministration meant unreasonableness in the delivery of Council services, or failure to apply the law or rules properly.
- 2) To note that a report by the Scottish Public Services Ombudsman (“SPSO”) into the Council’s management of certain outdoor advertising contracts and related complaints resulted in a finding of maladministration.
- 3) To note the outcome of investigation reports into the matter undertaken by Brodies LLP (“Brodies”) on behalf of the Monitoring Officer (the “Reports”).
- 4) To note that the Chief Executive had sent a written apology to the complainant on behalf of the Council in relation to this matter.
- 5) To note that the Council had complied with all recommendations of the SPSO’s report and had taken further action to prevent recurrence of the issues identified.

- 6) To instruct that the report be remitted to the Governance, Risk and Best Value Committee to consider whether the new arrangements proposed were sufficiently robust to mitigate any future risks.

(Reference – report by the Monitoring Officer, submitted.)

16. Unaudited Annual Accounts 2016-17

The unaudited annual accounts for 2016/17 were submitted for the Council's consideration.

Decision

- 1) To note that the unaudited annual accounts for 2016/17 would be submitted to the external auditor by the required date.
- 2) To note that a detailed report on the outturn would be reported to the Finance and Resources Committee in August 2017.
- 3) To note that the audited annual accounts and the auditor's report would be submitted to the Governance, Risk and Best Value Committee and an appropriate committee for approval in September 2017, and thereafter to Council in October 2017.

(Reference – report by the Executive Director of Resources, submitted.)

17. Lothian Pension Fund, Lothian Buses Pension Fund and Scottish Homes Pension Fund Annual Report 2017 (and Financial Statements) Unaudited

Details were provided on the unaudited Annual Report for the year ended 31 March 2017 for the Lothian Pension Fund, Lothian Buses Pension Fund and Scottish Homes Pension Fund.

Decision

- 1) To note that the Pension Board had considered the Unaudited Annual Report for the Lothian Pension Fund, the Lothian Buses Pension Fund and the Scottish Homes Pension Fund at its meeting of 28 June 2017 and raised no concerns.
- 2) To note the unaudited Annual Report for the year ended 31 March 2017 for the Lothian Pension Fund, the Lothian Buses Pension Fund and the Scottish Homes Pension Fund.

(Reference – report by the Executive Director of Resources, submitted.)

Declaration of Interests

Councillor Aldridge declared a financial interest in the above item as Chief Executive of an admitted organisation of the Lothian Pensions Fund and left the meeting during the Council's consideration of the above item.

18. Outcome of the Consultation Process for the Proposal to Close Panmure St Ann's Special School

Details were provided on the outcome of the statutory consultation carried out for the proposal to close Panmure St Ann's Special School with effect from July 2017 together with the response to questions raised during the consultation process and recommendations on how to proceed with the proposal.

Decision

- 1) To approve that Panmure St Ann's Special School should close in July 2017.
- 2) To note the statutory requirement to refer the Council's decision to Scottish Ministers.
- 3) To note the issues raised by Education Scotland and the responses given by the Council in Section (2) of Appendix 2 to the report by the Executive Director of Communities and Families.
- 4) To note that almost all of the pupils, families and staff who engaged with the consultation did not agree with closure.
- 5) To note that in some cases new arrangements and high level support would be ongoing for some time as the young people progressed with their education.
- 6) To therefore request that an update on support provided, including the annual £200,000 spend in mainstream schools for children with SEBN, and outcomes for the young people be included in the next Annual Report for Additional Support for Learning.
- 7) To approve that the school site and buildings be declared surplus from the end of the 2016/17 school session and returned to the Council estate.

(References – Education, Children and Families Committee 11 October 2016 (item 6); report by the Executive Director of Communities and Families, submitted.)

19. Independent Advocacy Services

Approval was sought to award contracts for the provision of Independent Advocacy Services to AdvoCard and to Partners in Advocacy from 1 July 2017 for a period of three years, with annual options to extend for a maximum of two further years.

Decision

To approve the award of contracts to AdvoCard and to Partners in Advocacy for the provision of Independent Advocacy Services from 1 July 2017 for three years, with annual options to extend for a maximum of two further years. The total estimated contract value, including possible extensions, being £3,900,000.

(Reference – report by the Chief Officer, Edinburgh Health and Social Care Partnership, submitted.)

20. Framework Agreement for Day Support Services for Adults with Learning Disabilities

Approval was sought for the Council to establish a Framework Agreement for Day Support Services for adults with learning disabilities, and to award twenty providers onto the Framework Agreement.

Decision

- 1) To approve the establishment of a Framework Agreement for Day Support services for Adults with Learning Disabilities for three years, commencing 2 October 2017 to 1 October 2020, with an option to extend for up to a further 12 months.
- 2) To approve the award of the following twenty providers onto that Framework Agreement:

Active Healthcare Services
Autism Initiatives
Capability Scotland
Carr Gomm
Clayton Care Limited
Columcille Ltd
Community Integrated Care
CrossReach
ENABLE Scotland
Garvald Edinburgh
Inclusion Alliance
Leonard Cheshire Disability

Places for People Scotland Care & Support
Scottish Autism
The Action Group
The Redwoods Caring Foundation
The Richmond Fellowship Scotland Limited
Tiphereth Ltd
Upward Mobility Ltd
Visualise Scotland

(Reference – report by the Chief Officer, Edinburgh Health and Social Care Partnership, submitted.)

21. Recommendations of the Social Work Complaints Review Committee – 28 April 2017

Details were provided on recommendations of the Social Work Complaints Review Committee (SWCRC) held on 28 April 2017 on a complaint against the Health and Social Care Service. The SWCRC had partially upheld the complaint for the following reason:

- The Committee considered that the risk assessment undertaken by a member of staff to take a resident to the toilet, leaving two other service users (including the complainant's late mother) alone in the lounge/dining room to have been inadequate.

The Communities and Families response to the decision taken by the SWCRC was outlined.

Decision

- 1) To approve the recommendations of the SWCRC.
- 2) To note the response from the Chief Officer, Edinburgh Health and Social Care Partnership.
- 3) To instruct the Chief Officer, Edinburgh Health and Social Care Partnership to apologise to the complainant for the findings upheld by the Review Committee and to report to the Corporate Policy & Strategy Committee on the actions being taken to ensure a similar situation won't occur in future.

(References – reports (2) by the Chair of the Social Work Complaints Review Committee and the Chief Officer, Edinburgh Health and Social Care Partnership, both submitted.)

22. Recommendations of the Social Work Complaints Review Committee – 24 May 2017

Details were provided on recommendations of the Social Work Complaints Review Committee (SWCRC) held on 24 May 2017 on a complaint against the Health and Social Care Service.

Decision

To approve the recommendations of the Social Work Complaints Review Committee.

(Reference – report by the Chair of the Social Work Complaints Review Committee, submitted.)

23 Attracting and Retaining Carers - Motion by Councillor Miller

The following motion by Councillor Miller was submitted in terms of Standing Order 16:

“Council:

- 1) Notes that there is a shortfall of 3,000 hours of care per month in Edinburgh which is leaving individuals without suitable packages of care and is preventing timely discharge of patients from hospital;
- 2) Notes that the Integration Joint Board has commissioned research on what would be required to attract and retain the number of care workers we need;
- 3) Agrees to call for a report into the improvements in pay and conditions that could attract and retain care workers, in comparison to other employment options, and meet the shortfall in care provision, taking into account the results of the research.”

Decision

- 1) To adjust the motion by Councillor Miller and approve as follows:-

“Council:

- (a) Notes that there is a shortfall of 3,000 hours of care per month in Edinburgh which is leaving individuals without suitable packages of care and is preventing timely discharge of patients from hospital;
- (b) Notes that the Integration Joint Board has commissioned research on what would be required to attract and retain the number of care workers we need;

- (c) Agrees to call for a report into the improvements including pay and conditions that could attract and retain care workers, in comparison to other employment options, and meet the shortfall in care provision, taking into account the results of the research.
- 2) To instruct officers to remit the report to the Integration Joint Board and Corporate Policy and Strategy Committee for further scrutiny.

24 Rent Pressure Zone - Motion by Councillor Rae

The following motion by Councillor Rae was submitted in terms of Standing Order 16:

“Council agrees to call for a report on the steps that need to be taken to implement a city-wide Rent Pressure Zone to limit increases in high rents in the private rented sector in the City.”

Motion

To approve the motion by Councillor Rae.

- moved by Councillor Rae, seconded by Councillor Burgess

Amendment

To call for a report on the desirability and anticipated impacts of implementing a city-wide or selective Rent Pressure Zone to limit increase in high rents in the private sector in the City, and to include the steps that need to be taken to implement such a policy

- moved by Councillor Rose, seconded by Councillor Mowat

Voting

For the motion	-	36 votes
For the amendment	-	23 votes

Decision

To approve the motion by Councillor Rae.

Declaration of Interests

Councillors Barrie, Booth, Bridgman, Kate Campbell, Dixon, Miller, Ritchie and Whyte declared a financial interest in the above item as Registered Landlords.

25 Leith Walk Works - Motion by Councillor Doggart

The following motion by Councillor Doggart was submitted in terms of Standing Order 16:

- “1) Council regrets the inconvenience caused by the collapse of the Council’s contractor Land Engineering, the company responsible for undertaking the Phase 4 repairs to Leith Walk between Pilrig Street and McDonald Road. Council specifically regrets the additional disruption caused to the residents and businesses of Leith Walk and Leith by the company’s collapse and the inevitable delays incurred to the works programme.
- 2) Council instructs the Executive Director of Place to report within one cycle on the circumstances of the appointment and subsequent collapse of Land Engineering detailing the procurement processes used.
- 3) In particular, the report should detail:
 - the work undertaken, if any, to assess the financial viability of Land Engineering in light of the company's large losses in 2015.
 - an explanation of whether and when any subsequent reviews of the company's financial position took place after the awarding of the contract.
 - whether any bonds, or other indemnities, were included in the contract.
 - the financial consequences of the demise of Land Engineering for Council Tax payers
- 4) Council further instructs the Executive Director of Resources to provide a report to the appropriate Committee detailing any potential improvements to procurement processes that could be undertaken to improve financial checks on contractors’ viability both before and for the duration of any future long term contracts.”

Motion

To approve the motion by Councillor Doggart.

- moved by Councillor Doggart, seconded by Councillor Smith

Amendment

To refer the motion to the next meeting of the Transport and Environment Committee for consideration.

- moved by Councillor Macinnes, seconded by Councillor Ritchie

Voting

For the motion	-	23 votes
For the amendment	-	36 votes

Decision

To approve the amendment by Councillor Macinnes

26 Councillors Code of Conduct - Motion by Councillor McLellan

The following motion by Councillor McLellan was submitted in terms of Standing Order 16:

“The City of Edinburgh Council affirms a Councillor’s first duty is to the people who elect them, that the safeguards for fair public scrutiny in the Councillor’s Code of Conduct should be strengthened, and that the Code should explicitly safeguard Councillors’ rights to freedom of expression in public hearings under Article 10 of the European Convention of Human Rights.

The Council further believes that inquiries into alleged code breaches by the Standards Commission of Scotland should be expedited much more timeously than is currently the case.

Council therefore requests that the Leader of the Council write to the Cabinet Secretary for Local Government and Housing to request that he undertakes a review of the contents and application of the Code of Conduct by the Standards Commission of Scotland.”

Motion

To approve the motion by Councillor McLellan.

- moved by Councillor McLellan, seconded by Councillor Mitchell

Amendment

1) To affirm that Councillors’ first duty is to their constituents.

- 2) To note that Council believes that the safeguards for fair public scrutiny in the Councillors' Code of Conduct should be strengthened.
- 3) To note that the Council further believes that inquiries into alleged code breaches by the Standards Commission for Scotland should be expedited timeously.
- 4) To therefore agree that the Leader of the Council write to the Cabinet Secretary for Local Government and Housing to request that he undertakes a review of the contents and application of the Code of Conduct by the Standards Commission for Scotland.

- moved by Councillor McVey, seconded by Councillor Day

Voting

For the motion	-	23 votes
For the amendment	-	36 votes

Decision

To approve the amendment by Councillor McVey.

27 Pride Month - Motion by Councillor Mitchell

The following motion by Councillor Mitchell was submitted in terms of Standing Order 16:

“That the City of Edinburgh Council acknowledges that June is Pride month and congratulates the organisers of Edinburgh Pride. Council recognises that it is a positive celebration of diversity and unity celebrated in our city for those who identify as LGBTI and those who don't, as well as acknowledging the work done on improving rights of the LGBTI community by organisations like Stonewall in striving for equality, increasing the community's presence in terms of visibility, continuing to remove any sort of stigma, and acknowledging there is still work to be done across our country, our continent and the world to help those who face discrimination and prejudice.”

Decision

- 1) To approve the motion by Councillor Mitchell.
- 2) To note that Council celebrates the continued LGBTi work in our capital city and the LGBT Charter Mark awarded to the City of Edinburgh Council in recognition of its work in raising awareness and in sending out positive

messages to LGBTi people and society to challenge discrimination and promote a more inclusive society.

This Council is the first in Scotland to achieve this award and this demonstrates a very clear commitment from the Council to be LGBT inclusive.

28 St Mark's RC Primary School - Motion by Councillor Rust

The following motion by Councillor Rust was submitted in terms of Standing Order 16:

“Council congratulates St Mark's R.C. Primary School, Firrhill on its 50th anniversary, which was recognised with Mass in St. Mark's R.C. Church, Oxfords celebrated by His Grace Archbishop Cushey, followed by a reception in the school for families and present and former staff; and recognises the huge contribution the school makes to the local community.”

Decision

To approve the motion by Councillor Rust.

29 Weeds Issues Across the City - Motion by Councillor Laidlaw

The following motion by Councillor Laidlaw was submitted in terms of Standing Order 16:

“Council recognises that the current surfeit of weeds and overgrown vegetation on our streets, pavements, footpaths and verges is unacceptable, undermines the fabric of the city and has not been properly addressed since the ban of the use of glyphosate and that current arrangements to split weed control between Waste and Cleansing and Parks, Greenspace and Cemeteries are under-resourced and have failed to address the problem and that sporadic use of eight gardeners and one soon to be delivered weed stripper is not sufficient.

Council notes that current arrangements do not meet DEFRA's Best Practice Guidance Notes for Integrated and Non-Chemical Amenity Hard Surface Weed Control which state 'local authorities have a duty of care to the public untreated weeds in block paving may create a trip hazard.' and that weed build up is also covered by the Environmental Protection Act.

Council instructs the Director of Place to take immediate action on the recommendations of the report of the Transport & Environment Committee, 1 November 2016, Item 7.3 'Alternatives to the use of glyphosate based herbicide to control weeds on streets and green spaces be revisited' to be put into action within one cycle, particularly targeted on the worst affected areas, including a particular focus on the world heritage site ahead of the Festival season.

Council asks for a report from the new Transport & Environment Committee to review full integration of weed removal into the Waste and Cleansing function as part of proposed improvements to street cleaning.”

Motion

To approve the motion by Councillor Laidlaw.

- moved by Councillor Laidlaw, seconded by Councillor Webber

Amendment

To refer the motion to the next meeting of the Transport and Environment Committee for consideration.

- moved by Councillor Macinnes, seconded by Councillor Doran

Voting

For the motion	-	23 votes
For the amendment	-	35 votes

Decision

To approve the amendment by Councillor Macinnes

30 Sir William Y Darling Award for Good Citizenship

The Council, in terms of Section 50(A)(4) of the Local Government (Scotland) Act 1973, excluded the public from the meeting during consideration of the following item of business for the reason that it involved the likely disclosure of exempt information as defined in Paragraph 1 of Part 1 of Schedule 7(A) of the Act.

Details were given of nominations for the Sir William Y Darling Award for Good Citizenship for the municipal year 2016/2017.

Decision

To make the Sir William Y Darling Award for Good Citizenship for the municipal year 2016/2017 to Sandy MacPherson.

(Reference – report by the Chief Executive, submitted.)

Appendix 1

(As referred to in Act of Council No 6 of 29 June 2017)

QUESTION NO 1

By Councillor Young for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 29 June 2017

Question (1) What action is being taken to reduce the congestion at the cross roads in Kirkliston?

Answer (1) Council officers are currently working with colleagues in Transport Scotland to agree the layout of the planned Newbridge M9/A8 slip road improvements. This should reduce morning delays on the adjacent trunk roads and help divert traffic from the cross roads in Kirkliston.

The signal timings at the cross roads have been altered to provide the greatest capacity and reduce congestion at peak times.

The Queensferry Crossing should also have a positive impact on traffic in the area once it opens on 30 August. Council officers will continue to work with the Scottish Government to monitor traffic volumes in the surrounding area and will take further action as required.

Supplementary Question

As a resident of Kirkliston myself, I have seen the congestion at least double over the last three years with very little improvement unfortunately from those sequence changes mentioned. Indeed it is a constant danger to pedestrians that the vehicles are rushing through from amber to red changes because of the long rotations inbetween. So, accepting the comments about the slip-road changes and the new bridge opening will the Convener agree to conduct a full traffic study following the opening of the bridge and establish a working group so that we can find tangible improvements in response to any findings of that study.

**Supplementary
Answer**

I'd be happy to confirm that Councillor Young.

QUESTION NO 2

By Councillor Young for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 29 June 2017

Question (1) When will the results of the traffic study into Lauriston Farm Road be published?

Answer (1) Results will be published by 31 July 2017. Within the report will be survey results on speed and volume of traffic.

Analysis of the survey data, along with collision data, is taking place now.

Supplementary Question Thank you, again a supplementary and thank you very much for your answer and the clarity over the date which is extremely helpful. I wanted to ask if the Convener is aware that residents have now in effect formed their own informal monitoring group where they are photographing and recording details of commercial vehicles which are breaking the restrictions for usage which can be daily and indeed hourly in their occurrences.

What substantial and formal arrangements does the Convener propose to alleviate this and any other matters that are expected to come out from that study?

Supplementary Answer I am aware that the short answer that was given will not be immediately satisfactory to the local residents' requirements. I would however suggest that we undertake the short wait until the final results and then I'm very happy to meet with both Councillor Young and residents' representatives to discuss how we can move this forward.

QUESTION NO 3

By Councillor Young for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 29 June 2017

Question (1) What steps are being taken to improve the standard and consistency of waste collection in the city?

Answer (1) The [Waste and Cleansing Improvement Plan](#) was approved by Transport and Environment Committee in November 2016 and sets out a series of actions which will improve the standard and consistency of waste collection in the city. The most recent [progress update](#) was presented in March 2017.

The next significant actions being implemented in the service are:

- Introduce a new ICT system which will allow operatives to record collection issues on route. This will enable the customer services team to provide accurate information to customers complaining about missed bin collections and will allow supervisors to plan and prioritise services to take account of operational issues as they are experienced, to avoid the need for customers to have to report missed collections.
- Complete recruitment of supervisors to provide stability and effective support to all staff in the Waste and Cleansing Service by July 2017.
- Complete the recruitment of Driver/Crew Leader and Loader positions to reduce the reliance on agency staff and to achieve settled, permanent crews.

**Supplementary
Question**

Thank you very much, and for the last time thank you again for the answer.

I welcome very much the actions being taken to improve the procedural elements of the service. I have been, I have to say, genuinely surprised and frustrated at the volume of complaints that I've received since coming back in May, not only about missed collections as mentioned in the answer for particular streets I have to say across both Kirkliston and Queensferry but also about some very specific experiences of broken bins that are literally being thrown back to homes and I have to say, my own bin being included in that.

What current or proposed monitoring plans are in place to analyse those problem areas and also the poor service and what reassurances can we offer to residents? Thank you.

**Supplementary
Answer**

Given my newness to this role I would hesitate to go into detail on this question. I am aware however that these are ongoing matters for the officials concerned and I'd like to meet further with Councillor Young to discuss them in particular detail. Thank you.

QUESTION NO 4

By Councillor Osler for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 29 June 2017

Question (1) When does the Convener expect the repair to the Water of Leith Walkway (between Sunbury Bridge and The Steps at Dean Path) to be carried out and the Walkway made safe for all to enjoy again?

Answer (1) Following a major landslip at this popular stretch of the Water of Leith Walkway, Council Officers are in discussion with the owner of the property from where the landslip occurred and have engaged engineers to identify appropriate solutions to make the walkway safe for public access.

Due to these ongoing discussions, we are unable to provide an accurate re-opening date at this stage. However, the matter will be progressed as a priority and progress updates will be provided to the Transport and Environment Committee.

Officers will continue to maintain a suitable diversion route for pedestrians and cyclists and are working hard to get the footpath reopened as soon as possible.

Supplementary Question Thank you very much indeed and thank you very much for your response and I would also like to add my congratulations on your recent appointment.

Thank you Convener for your response and as well as many others I look forward to hearing the progress updates which will be provided on the repairs to the Water of Leith. I would however like to ask, can the Convener confirm that funding for the repair is included in this year's budget, and that work will commence once the discussions have concluded?

Supplementary Answer At this point I'd like to reserve that and write to you at a later date once I've clarified that information.

QUESTION NO 5

By Councillor Lang for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 29 June 2017

Question (1) When does the Convener expect the Burnshot Bridge to reopen?

Answer (1) The bridge is currently closed as it has been assessed as being unable to carry any additional weight beyond its own dead-weight. Regular inspections have continued since the bridge was closed and action has been taken to ensure the bridge does not cause any risk to public safety.

The centre section of the bridge needs to be removed and this work will be undertaken in autumn 2017. As this will require the A90 to be closed (probably over a weekend) and local diversions established, planning for this is currently underway.

The removal of the centre section will allow a fuller investigation into the possible refurbishment and replacement options available. A recommended option will be presented to Transport and Environment Committee prior to the programme of work commencing.

We are therefore unable to provide a definitive date for the Bridge to re-open at the present time but can confirm that it is unlikely to re-open before the Summer of 2018.

Supplementary Question

Thank you very much and can I also add my congratulations to the new Convener on her rapid promotion to indeed one of the most important jobs in this Council.

Lord Provost, it's now 7 months since the Burnshot Bridge was closed and the Convener's answer suggests that the bridge could very well go a full 2 years before it's re-opened, the closure's caused huge disruption and had a major impact upon businesses, in particular Craigie's Farm, so can I ask her just for an assurance that she will make this a priority for her in her new role and return with a more

detailed timetable so that we can at least give our constituents some greater reassurance that this is going to be a priority?

Thank you.

**Supplementary
Answer**

I'm happy to confirm the level of priority that I will give to this particular matter because I appreciate local residents concerns about this, however I would counsel that we have to wait until the investigative work is undertaken to get a really comprehensive timescale attached to the repairs.

QUESTION NO 6

By Councillor Lang for answer by the Leader of the Council at a meeting of the Council on 29 June 2017

Question (1) What plans does the Leader have to meet with the managing director of Edinburgh Airport to discuss proposals to change the airport flight paths?

Answer (1) The Council Planning Committee [approved a formal response](#) to Edinburgh Airport's consultation on proposed changes to airspace flight paths on 30 March 2017. The consultation period ended on 7 May 2017. Edinburgh Airport is now considering responses prior to submitting an airspace change proposal to the Civil Aviation Authority (CAA) for approval. The new routes are expected to come into operation in the summer of 2018.

Supplementary Question

Thank you very much, I'm going to try to be kind to the new Leader given it's his first leader's questions, I won't complain about the fact that he didn't actually answer the question that I had asked, so instead I'll simply ask, if and when the Leader does meet the airport management, can I ask him to please convey the deep sense of anger which is felt amongst many people in Queensferry who were provided with a categorical assurance in the airport's first consultation that their area was explicitly outwith that being considered for a new flight path only for the airport to renege on that promise just weeks later and does he agree that if the airport is not prepared to be a responsible neighbour, then perhaps it is time for this Council to reconsider the very generous permitted development rights it has historically granted.

Supplementary Answer

If I can answer the last part of that, probably not, no, the airport's absolutely essential to our City economy and this Council will try and facilitate that as best as possible to make sure that the businesses that thrive on that international business hub that we've become as a City that that work continues. However, I am happy to accept the first part, in my previous role as a Transport Spokesperson I was

very aware of the issues in terms of flight path, Councillor Work has mentioned it on a number of occasions as well and I'm happy to express the feeling of the community when I meet the airport next.

QUESTION NO 7

By Councillor Lang for answer by the Convener of the Finance and Resources Committee at a meeting of the Council on 29 June 2017

Question (1) Will the Convener provide an update on the current review of janitorial services and the impact on cover for community centres?

Answer (1) The formal review for Janitorial staff was launched on the 16th and 17th May and is due to close in July.

The new model is consistent with the outline model approved by the [Finance and Resources Committee](#) in September 2015 and is designed to Council Locality boundaries, broken down into smaller Hubs.

In Community Centres the level of janitorial cover will depend on the size of the establishment and the activities that take place. As is the case today, some Community Centres will retain a full time janitor while others will only have janitorial cover during certain times of the day.

In conjunction with Lifelong Learning and Business Support, the Property & Facilities Management team is currently engaging with individual centres to discuss proposals and finalise arrangements. Feedback from the formal janitorial review will also be taken into account.

Supplementary Question

Thank you very much and can I congratulate the Convener on his re-appointment to this role. This whole review is causing deep concern and anxiety amongst many of the communities that I represent and that is compounded by the fact that it's been quite difficult to get some straight answers to straight questions so I hope the Convener can provide one now. Whatever the outcome of this review and whatever changes in how the service is provided, can the Convener at least guarantee that there will be no reduction in the overall level of service that the Council provides to very busy and very important community centres like Kirkliston and Rosebery Hall in Queensferry, support which is absolutely essential to ensuring that these centres can

support their local communities. Can he allay those concerns and provide that guarantee now.

**Supplementary
Answer**

I thank Councillor Lang for his question. This is of course quite a delicate matter and I do understand his concerns and those of the Kirkliston Community Centre Management Committee amongst others. The model that is currently under review will continue to be a matter for consultation carrying through into August and that's to allow the sorts of concerns which Councillor Lang has mentioned to be taken fully into consideration along with those of the trade unions who have raised a number of issues with the Administration on this matter.

I can assure Councillor Lang that if anything, the full time equivalent in terms of janitorial staff will actually increase under this model. There will be other improvements in terms of opportunities for training and career progression and all these matters will be further taken into consideration as a result of the extension of the consultation and I'm sure that he amongst many others will want to play a full part in that.

QUESTION NO 8

By Councillor Brown for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 29 June 2017

Pavement Slurry Works

Question (1) Confirm the costs incurred to the local taxpayer in carrying out the temporary pavement slurry works?

Answer (1) Slurry sealing on footways is not classified as temporary work. The tender value for the current financial year is £453,118

Question (2) Confirm what cost / benefit analysis had been completed in advance of agreeing to sign-off a programme of temporary slurry repairs?

Answer (2) Cost/benefit analysis is carried out for all footway and carriageway renewals using the Roads Asset Management Plan. Annual status and options reports are produced that analyse current budget levels against treatment types in order to achieve an overall improvement in Edinburgh's carriageway and footway network.

Slurry sealing footways works are not classified as temporary. Slurry sealing is a process that is carried out on footways throughout the United Kingdom. Edinburgh has chosen to use the process on residential and rural footways.

Question (3) Confirm the rationale behind slurry works instead of a more robust pavement replacement programme offering greater longevity?

Answer (3) Slurry sealing is a preventative treatment and arrests the deterioration of footways and carriageways before more expensive treatments are required. As only a small number of footway reconstructions could be carried out each year, slurry sealing provides the opportunity to apply an alternative treatment on all residential and rural footways in a much shorter timeframe than traditional reconstruction.

Footways that are not suitable for the slurry sealing process will be re-prioritised and treated with a traditional footway asphalt resurfacing.

Question (4) Confirm the anticipated lifespan of the temporary works and when the Council proposes to undertake a permanent footpath replacement programme for the affected streets and roads?

Answer (4) According to an ADEPT/RSA Report, the service life for footway slurry seal is up to ten years. This can vary by up to 25% depending on the condition of the existing footway and the local climate.

Question (5) Detail the streets on which this work has been already completed and a schedule of those still to be treated as part of the current programme?

Answer (5) See attached schedule.

Question (6) Confirm how many complaints the Council has received in relation to the quality of completed and ongoing slurry repair works?

Answer (6) There have been ten complaints made in relation to the quality of completed or ongoing slurry sealing works.

Question (7) Highlight the Council's current inspection regime and how it holds contractors to account for unsatisfactory work?

Answer (7) A Clerk of Works visits each site at least once per day. Minor defects will be pointed out and are usually resolved the same day. When more significant defects are noted, these are recorded and a Defects Notice issued to the contractor. To date we have issued three Defects Notices. Defects should be rectified prior to the end of the contract period or as otherwise agreed with the Project Manager.

Question (8) Confirm if contractors are required to remove weed vegetation on pavement areas as part of the contract?

Answer (8) Yes, the contractor is required to remove weed vegetation as part of the contract. Weedkilling was undertaken approximately three weeks before the commencement of the contract and the contractor will carry out a further application of weed killer where weeds are now found.

Supplementary Question Lord Provost firstly may I take the opportunity to join those who have gone before me in congratulating the Convener on her appointment and responses offered ahead of this morning's gathering.

I have 3 points – or 3 questions.

In response to question 4, the service life for footway slurry is circa 7 to 10 years and not defined as temporary. Will the Convener agree with me that any definition of permanent is being stretched here and residents are faced with up to a decade of aesthetically ugly pavements outside their properties that continue to offer uneven weed infused surfaces.

Secondly, out of the 23 works completed to date, can the Convener advise if the recorded time complaints are specific to a couple of streets or city-wide

And finally ahead of this morning's meeting I revisited the streets noted as completed in my Ward last night. It was clear that the issues identified 2 weeks ago were still in situ despite claims that clerks of works attend sites daily. Would the Convener welcome the opportunity to join me on a visit in the streets completed in my ward to see the quality of workmanship that the Council appears to be happy to sign off as satisfactory or is it simply the case that slurry seems to be the hardest word?

Supplementary Answer I don't accept the comment about the ten year thing being a stretch of the permanent, I think it is an ideal solution in many circumstances. I think what is important is that we look at how it is applied and where it is applied. Now that's always a subject of discussion and one that I'm very willing

to take on board with Councillor Brown at some point.

You asked about the nature of the complaints. I'm sorry I can't confirm which streets they are I don't have that information to hand, however I do know a little bit about the nature of some of the complaints. There have only been 10 complaints in total to this wide area of work that's been undertaken by the Council and certainly one set of those complaints I know relates to the nature of the work. The work inevitably will sometimes stay slightly tacky for a couple of days after the material has been laid, that's sometimes subject to the temperature conditions and of course is a very temporary issue.

As far as making a visit with Councillor Brown, I'd be very happy to, I'm always interested to see how the Council's work actually happens in situ and I'll be happy to confirm a date on that at any time during the recess perhaps if he's available.

APPENDIX TO ANSWER 5.8(5)

Slurry Sealing 2017/18
Works Schedule

Scheme Name	Scheme Description	Ward Number	Complete
Provost Milne Grove	Various Locations	1	
Bavelaw Green	Bridge Road to Bavelaw Road	2	Y
Bavelaw Road	Bavelaw Green to No. 41	2	Y
Nether Currie Crescent	Full Length Both Sides	2	Y
Nether Currie Place	Full Length Both Sides	2	Y
Thomson Crescent	West footway from Corslet Crescet to Muir Wood Road	2	Y
Corslet Crescent	Thomson Crescent to Thomson Road	2	Y
Clermiston Crescent	Clermiston Park to Clermiston Drive	3	Y
Parkgrove Crescent	Parkgrove Road to Clermiston Drive	3	Y
Parkgrove Drive	Both Sides	3	Y
Craigmount View	Drum Brae South to No. 43 Craigmount View	3	
Pilton Park Ph2	Whole length West side, Boswall Parkway to Pilton Gardens East side	4	Y
Crewe Place & Loan	Crewe Loan both sides and Crewe Place West Side 4 to 40	4	Y
Stanley Road	Craighall Road to Newhaven Road North Side	4	Y
Pilton Drive Ph1	Full Length West Side	4	Y
Pilton Place	Full Length Both Sides	4	Y
Crewe Crescent	Full Length Both Sides	4	Y
Crewe Road North	173 Crewe Road North to 256 Crewe Road North	4	Y
Tylers Acre Avenue	Whole Length Both Sides	6	Y
Baird Drive	Full Length Both Sides	6	
Craigleith Avenue South	Whole Length South Side	6	
Baird Grove	Full Length Both Sides	6	
Longstone Avenue	Full Length Both Sides	7	
Longstone Street	From No. 75 Longstone Road to Kingsknowe Road North	7	
East Camus Road	Camus Avenue to Caiystane Crescent	8	Y
Oxgangs Hill	Oxgangs Green to Oxgangs Loan	8	Y
Hutchison Place	Whole Length Both Sides	9	Y
Braid Farm Road	Full Length Both Sides	10	Y
Braid Hills Crescent	Full Length of Braid Hills Crescent including down to Braid Hills Road	10	Y
Parker Avenue	Both Sides	14	
Hamilton Drive	North footway from No.32 to Mountcastle Drive North	14	
Northfield Avenue	Full Length North Side	14	
Lussielaw Road	Mayfield Road to Langton Road	15	Y
Priestfield Crescent	Whole Lenth Both Sides	15	
Priestfield Road	Priestfield Road North to Prestonfield Avenue	15	
Langton Road	MacDowall Road to West Mains Road (both sides) & West footway from No. 2 to MacDowall Road	15	
Ellen's Glen Road	From No. 8 to No. 24 East Side	16	
Christian Crescent	Full Length Both Sides	17	

QUESTION NO 9

By Councillor Mowat for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 29 June 2017

Domestic Missed Bin Complaints

- Question (1)** (1) Please provide the number of weekly Domestic Missed Bin Complaints broken down by service, since January 2017.
- Answer** (1) Please find attached a break down of the domestic missed bin complaints since January 2017. Over the period the highest number of complaints was attracted in the second week of January (1,633 complaints). The lowest number of complaints over the period was 600 in the week ending 26 May.
- Question** (2) Please provide a comparative data in chart form to demonstrate trends and comparisons with previous years.
- Answer** (2) Please find attached the comparative data from previous years. Over the period requested it shows progress has been made in reducing the level of complaints when measured against the same period in 2016.
- Question** (3) Please provide details of the unavailability of refuse vehicles during this period, reason for unavailability, length of time vehicles have been unavailable and the contingency plan in place to ensure collections are maintained.
- Answer** (3) Between January and May 2017 there were 1,029 instances of vehicles being unavailable. Of the 1,029 instances, 221 were planned and 808 were unplanned.
- Unplanned unavailability can result from issues such as replacing vehicle bulbs and fuel caps, tyre punctures, vehicle breakdowns, mechanical failure and vehicle accident damage. The length of time a vehicle is unavailable can range from a few minutes to several days depending on the type of fault.
- Unfortunately, whilst our data shows the length of time that vehicles are in the workshop, it does not show the amount of

time that the vehicle is unavailable to fulfil its scheduled workload.

Fleet Services plan vehicle maintenance to schedule vehicles in such a way as to minimise impact on the service. At present, contingency arrangements are in place in the form of a number of spare waste collection vehicles. In addition, supervisors change vehicle routes to deal with unplanned instances where possible.

A new ICT system is being introduced as part of the Waste and Cleansing Improvement Plan actions. This will assist supervisors in making decisions on contingency arrangements when vehicles are not available.

**Supplementary
Question**

Thank you Lord Provost and I too congratulate the Convener on her elevation to the very important position of Convener of Transport and Environment. My further question is – could the Convener comment on what exactly the definition of the complaint is and does this include service requests for missed bins and also whether service requests from Councillors are included in the complaints figures. I realise that's quite technical so I will accept a written answer if that is easier for the Convener.

Moving to the chart, I note that we applaud ourselves for having the lowest recorded complaints at 26.05.17 at 600 but has the Convener asked officers why this leaps to 840 in the next week, dips to 735 the next week and then nearly double to 1,035 at the week ending 16.06.17 then dipping down again and is she discussing with officers why there is this up and down zig-zag pattern on the chart?

Thank you.

**Supplementary
Answer**

On the first part of Councillor Mowat's question I'd be happy to provide a written answer to that if you'll excuse the lack of technical knowledge on that particular point at this point.

I have been discussing with officers but I cannot give you a particular answer on the second part, but I'd be happy to return to you with more information.

Question 1 - Please provide the number of weekly Domestic Missed Bin Complaints broken down by service, since January 2017.

Missed Bin Complaints by Week and Waste Collection Service - 2017 YTD																		
Week Ending	Number of complaints - Individual Services										Number of complaints - Communal Services							All complaints
	Brown Bin (Garden)	Grey Bin (General Waste)	Food Waste (Individual kerbside)	Green Bin (Mixed recycling)	Blue Box (kerbside recycling)	Red Box (kerbside recycling)	General Waste Sacks - Gull Proof Sacks	General Waste Sacks - Black Sacks	Christmas Tree	General Waste (communal bins)	Packaging / DMR (communal bins)	General waste (side loading communal)	Paper Bank	Food Waste (communal bins)	Glass Banks	General Waste (communal bin room)	Textile Bank	
06/01/2017	204	104	95	155	56		8	5	2	234	277	34	52	42	80	86	1	1,435
13/01/2017	183	196	149	228	114	1	1		17	237	235	40	61	47	71	53		1,633
20/01/2017	106	130	113	106	119	1		1	11	130	168	61	52	49	43	14		1,104
27/01/2017	83	190	297	113	119	2	4		10	216	140	179	52	46	45	16		1,512
03/02/2017	168	87	220	135	158	1	1	2	12	108	82	57	27	44	16	15		1,133
10/02/2017	128	123	95	75	121	4	2	3	8	111	67	26	52	41	22	11		889
17/02/2017	75	84	111	124	74	3	2	3	2	123	74	45	38	24	33	28		843
24/02/2017	62	86	144	59	61		2	2	1	83	70	12	31	30	22	12		677
03/03/2017	176	104	91	70	82	1	1		2	94	67	15	42	26	32	11	1	815
10/03/2017	136	103	117	95	67	1			2	139	80	34	39	51	18	24		906
17/03/2017	101	115	74	55	70	4	38	2		133	61	20	37	71	21	10		812
24/03/2017	140	89	47	48	46	2	1	2		112	34	10	30	20	19	7		607
31/03/2017	143	95	52	41	54	2		1		128	38	17	30	27	16	8		652
07/04/2017	206	95	72	78	33	7	7			129	33	23	17	22	12	11		745
14/04/2017	197	98	115	37	47	1	3	3	1	98	38	22	18	20	20	20		738
21/04/2017	160	88	56	71	34		2			130	48	30	20	16	12	10		677
28/04/2017	157	78	68	65	34	1	1			124	64	28	27	27	18	17		709
05/05/2017	166	70	122	63	39	2	1	1		112	65	30	17	9	15	20	1	733
12/05/2017	156	111	60	40	32	1	1	1	1	93	41	11	10	16	15	13		601
19/05/2017	119	99	83	90	39	1	2	1		94	52	22	19	17	13	15		666
26/05/2017	174	90	59	35	28		2	1		99	44	33	15	6	3	11		600
02/06/2017	297	83	45	53	31	1	2			137	50	51	23	14	11	16		814
09/06/2017	138	137	48	42	48		2			110	35	29	8	17	11	10		635
16/06/2017	234	218	59	102	46	1		1		116	96	94	25	23	9	11		1,035
23/06/2017	115	129	68	89	42	2	0	0	0	119	78	17	15	24	15	11	0	724
Total complaints 2017 to 23rd June	3,824	2,802	2,460	2,069	1,594	39	82	29	69	3,209	2,037	940	757	729	592	460	3	21,695



Question 2 - Please provide a comparative data in chart form to demonstrate trends and comparisons with previous years.



QUESTION NO 10

By Councillor Rose for answer by the
Convener of the Transport and
Environment Committee at a meeting
of the Council on 29 June 2017

Meadows Festival Parking

Question (1) On 3rd June 2017 the first day of the annual Meadows Festival took place. How many parking tickets were issued for Melville Drive on 3rd June? What is the approximate value of fines accruing from these tickets to Edinburgh Council?

Answer (1)

Parking tickets issued on 3 June 2017	112	
Parking tickets closed/paid	76	£2,280
Disputed parking tickets so a further 14 days are available to pay	8	£240
Full Charge due	23	£60
Disputed tickets still being reviewed	5	£1,770
Total Outstanding		£1,770

Question (2) How many road collision casualties have there been in Melville Drive over the past 10 years?

Answer (2) From the period between 1 of January 2007 to 31 of December 2016, there were a total of **40 collisions** which resulted in **42 casualties**.

Question (3) How many casualties, and what type, have there been in Melville Drive on Saturdays in the last 10 years?

Answer (3) Four of the above collisions occurred on a Saturday and resulted in five casualties:

- Four pedestrian casualties (three slight injuries, one serious injury);
- One cyclist casualty (serious injury).

**Supplementary
Question**

Lord Provost, I thank the Convener for her detailed response to my question and I'm of the view that it's likely that of 112 people in one street who got parking tickets on one day that the vast majority of them would be people attending from the city and beyond the Meadows Festival and who did not know that it was controlled to the extent of their parking deserving a parking ticket.

Given that and given the other statistics in the report, would the Convener be amenable to a review of whether it is appropriate for that part of that road on a Saturday afternoon or perhaps even on a Saturday, to be controlled, because I know some people see it as a money making exercise rather than of further value.

**Supplementary
Answer**

As Councillor Rose will be aware we have a city-wide parking strategy, I would be happy to look at it in the context of that.

QUESTION NO 11

**By Councillor Rust for answer by the
Convener of the Housing and
Economy Committee at a meeting of
the Council on 29 June 2017**

Redford Barracks

- Question** (1) Following the meeting of Redford Barracks Stakeholder Group on 29th March, has there been any further contact between the City of Edinburgh Council and Defence Infrastructure Organisation / UK Government on the scale, timing and nature of the proposed closure, sale and potential redevelopment of Redford Barracks site?
- Answer** (1) Yes, officers have been in contact with Defence Infrastructure Organisation (DIO) since the Stakeholder Group met on 29 March and in May 2017. On 20 June 2017, officers met with the DIO representatives.
- Question** (2) Does the new Council Administration remain committed to exploring the potential for incorporating veterans' housing in any redevelopment, should that arise?
- Answer** (2) Yes, the Council Administration remains committed to this.
- Question** (3) Will an invitation be extended to representatives from Defence Infrastructure Organisation to a future meeting of the Stakeholder Group?
- Answer** (3) There are no further Stakeholder Group meetings planned at the present time. Council will consider the arrangements for Stakeholder and working groups in due course.
- Question** (4) To which Council Committee will the Group report?
- Answer** (4) Once future arrangements for this activity are agreed, these will be reported to the Housing and Economy Committee.
- Supplementary Question** Thank you Lord Provost and thank you to the Convener for his response. Just two points, firstly in relation to the answer to Question 1, I don't know if there's a superfluous 'and' because as far as I'm aware the Group only met on 29 March so I assume it means that there was contact in May

which led to the meeting in June, but more substantively in terms of the answer to Question 4 the Convener will recall that from the original motion and the report which came to the previous Corporate Policy and Strategy Committee that part of that was to ensure that locally elected members, local Community Councils and other constituted Groups are regularly updated on developments, I appreciate we've had local and national elections inbetween but will the Convener give an assurance that this will happen going ahead.

**Supplementary
Answer**

Thank you for your supplementary. Yes, absolutely, I think the problem we've got here is that the defence infrastructure organisation deal put forward their report and then the operational side of the army went 'over our dead body' or words to that effect so there's been early meetings and it's kind of gone quiet, but absolutely going forward I've every intention to have as much consultation with all the appropriate people at the right time.

QUESTION NO 12

**By Councillor Jim Campbell for
answer by the Convener of the
Planning Committee at a meeting of
the Council on 29 June 2017**

Planning

In the last complete reporting year:

- Question (1)** (1) How many Planning Applications were approved by the Council?
- Answer** (1) There were 3,512 planning applications approved in the last complete reporting year.
- Question** (2) How many Planning Applications had alleged breaches reported to the Council?
- Answer** (2) There were 685 enforcement cases received and investigated in the period April 2016 – March 2017. It is not possible to confirm how many of these relate to planning applications. Enforcement cases relate to all breaches reported to the Council.
- Question** (3) How many Planning enforcement actions did the Council launch?
- Answer** (3) There were 55 enforcement actions launched by the Council in the period April 2016 – March 2017. The number of enforcement actions relate to the breaches which, following investigation, have not been resolved and require formal action
- Question** (4) How many Building Warrants were approved?
- Answer** (4) There were 6,574 building warrants approved in the last complete reporting period.
- Question** (5) How many Building Warrants had alleged breaches reported to the Council?

Answer (5) This information is not recorded in numerical form. Any alleged breaches are investigated and action taken where appropriate. This correspondence is saved on file. In some cases this will lead to amendments to warrants being submitted.

Question (6) How many Building Warrants had alleged breaches reported to the Council which resulted in a site inspection by an Council Officer?

Answer (6) This information is not recorded in numerical form. Any alleged breaches are investigated and action taken where appropriate.

Question (7) How many Building Warrant enforcement actions did the Council launch?

Answer (7) There were 42 cases investigated and 9 notices served in 2016.

Question (8) Please specify dates of reporting year?

Answer (8) 1 January 2016 to 31 December 2016.

For the last complete reporting period, if available, or for the last week of the last reporting year:

Question (9) How many Planning Applications were approved?

Answer (9) Please see response to Question (1).

Question (10) What was the average time between the receipt of a valid Planning Application and approval?

Answer (10) The average time for major applications is 43 weeks. The average time for local applications is 9.8 weeks.

Question (11) How many Building Warrants were approved?

Answer (11) Please see response to Question (4).

Question (12) What was the average time between the receipt of a valid Building Warrant application and approval?

Answer (12) The average time for processing a valid building warrant application is 103.9 days.

- Question** (13) Please specify dates of sample period.
- Answer** (13) The sample period for building warrant applications is 1 April 2016 – 31 March 2017.
- Supplementary Question** Thank you Lord Provost, I thank the Convener for the answers provided. Just on Answer 2, I wondered if you could give some clarity on what other types of enforcement are included within that figure.
- On Answer 3 and on Answer 7, the enforcement that the Council undertakes, these figures seem comparatively low, very low in percentage terms and I wonder if there's any concern that we're failing to enforce around the very important areas of building control and planning which certainly have formed a large part of my mail box.
- On Answer 5, I'm curious why we don't record that and then on Answers 10 and 12, I wonder if you could give some indication whether the trend is upwards, level, or downwards.
- Thank you.
- Supplementary Answer** Well I'd like to thank very much Councillor Campbell for his series of questions there, frantically scrabbling trying to put them all into my notes here. I think the first thing to say is that I totally understand his concern and the reason why he asked the question, the rationale behind the question, but one thing to say in terms of enforcement actions etc is that the Council and the planning officer's role here is not a punitive one, is not there to try to enforce in the strictest sense of the word compliance, it's to try and encourage compliance and that's a two-way street. So although it may look as if there's a small amount of enforcements etc, etc, in actual fact that's because there's an ongoing dialogue with the building warrant process and with major developments to make sure that compliance is there before enforcement is actually necessary.
- To the other points that require a bit further detail, I'll be happy to meet with him privately or in any other context just

to go through them and make sure that he's satisfied with the answers that he gets.

Thank you.

APPENDIX 2

(As referred to in Act of Council No 8 of 29 June 2017)

APPOINTMENTS TO OUTSIDE ORGANISATIONS 2017/22

Category 1a – External Organisations

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
1.	Association for Public Service Excellence (APSE)	A not-for-profit local government body working with over 300 councils throughout the UK promoting excellence in public services.	2 Members	Substantive Member Councillor Alasdair Rankin (SNP) Substitute Member Councillor Lezley Marion Cameron (L)	Place Chief Executive	On a division (see note 1 below)
2.	BioQuarter Advisory Board (advisory role)	Provides high-level advice and expertise to BioQuarter initiative.	1 member	Lord Provost (SNP)	Place	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
3.	Centre for the Moving Image (previously Edinburgh International Film Festival)	To discover and promote the very best in international cinema and to herald and debate changes in global filmmaking	1 Member	Councillor Donald Wilson (L)	Chief Executive	
4.	Changeworks Board	An environmental charity and social enterprise which works in collaboration with public and third sector organisations, schools, communities and businesses.	1 Member	Councillor Eleanor Bird (SNP)	Place	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
5.	Citizens Advice Edinburgh (Observer)	Five advice centres and 15 outreach points across the city. Provides free, confidential, impartial and independent advice on issues including money, benefits, immigration, employment rights, housing, consumer issues, family problems and health services.	1 Member (as observer)	Councillor Lewis Ritchie (SNP)	Place	
6.	COSLA	The representative voice of Scottish local government, lobbying on behalf of Scotland's 32 councils.	6 Members	Councillor Steve Burgess (G) Councillor Cammy Day (L) Councillor Lesley Macinnes (SNP) Councillor Adam McVey (SNP) Councillor Cameron Rose (C) Councillor Iain Whyte (C)	Chief Executive	
7.	Craigmillar Opportunities Trust (Cre8te)	A social enterprise that delivers services that help to regenerate local communities.	2 Members	Councillor Maureen Child (L) Councillor Kate Campbell (SNP)	Place	On a division (see note 2 below)

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
8.	Dance Base - Board of Management	Encourages and celebrates the potential for dance in everyone.	1 Member	Councillor Donald Wilson (L)	Communities and Families	
9.	Dean Orphanage and Cauvin's Trust - Board	Works to keep young people from living on the streets and provides a continuum of care to young people aged 15-21 as they make the transition from being looked after and accommodated to living independently in the community.	1 Member	Councillor Ian Campbell (SNP)	Communities and Families	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
10.	Edinburgh Airport Consultative Committee	Advises the airport's Managing Director about issues which concern the local communities, travellers and other users of the airport and stimulates interest both within the airport community and local people	2 Members	Substantive Member Councillor Kevin Lang (SLD) Substitute Member Councillor Lesley Macinnes (SNP)	Place	On a division (see note 3 below)
11.	Edinburgh and Lothians Area Tourism Partnership	Brings together local players from across the private and public sectors, such as tourism operators, local tourism groups, Chambers of Commerce, local authorities and VisitScotland.	2 Members	Councillor Gavin Barrie (SNP) Councillor Lezley Marion Cameron (L)	Place	On a division (see note 4 below)

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
12.	Edinburgh and Lothians Greenspace Trust Board	Environmental project development, management and fundraising services.	2 Members	Councillor Maureen Child (L) Councillor Neil Gardiner (SNP)	Place	
13.	Edinburgh Area Support Team	Supports the work of the Children's Panel – a group of unpaid volunteers who sit on Children's Hearings on a rota basis.	1 Member	Councillor Alison Dickie (SNP)	Chief Executive	
14.	Edinburgh Community Solar Co-operative	A local community benefit society which aims to deliver viable co-operative energy projects in the city.	3 Members	Councillor Steve Burgess (G) Councillor Karen Doran (L) Councillor Lesley Macinnes (SNP)	Chief Executive	
15.	Edinburgh International Festival Council – Board of Trustees	Administers the affairs of the Edinburgh International Festival Society.	Lord Provost 3 Members	Lord Provost (SNP) Councillor Amy McNeese-Mechan (SNP) Councillor Donald Wilson (L) Councillor Iain Whyte (C)	Place	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
16.	Edinburgh Festival Centre Ltd	Provides offices and ticketing services for the International Festival.	1 Member	Councillor Donald Wilson (L)	Place	
17.	Edinburgh International Jazz and Blues Festival – Board of Directors	The Festival is hosted in venues across the city with a selection of performers from across the jazz and blues musical spectrum, also hip-hop, funk and soul music.	4 Members	Councillor Ian Campbell (SNP) Councillor Cathy Fullerton (SNP) Councillor Jason Rust (C) Councillor Donald Wilson (L)	Place	
18.	Edinburgh International Science Festival Limited (Trading Company)	An educational charity that encourages people of all ages and backgrounds to discover the wonder of the world around them.	4 Members	Councillor Ian Campbell (SNP) Councillor Amy McNeese-Mechan (SNP) Councillor Cameron Rose (C) Councillor Donald Wilson (L)	Place	On a division (see note 5 below)

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
19.	Edinburgh Partnership Board	The Community Planning Partnership for the City.	Council Leader (as Chair) 1 member from each political group	Councillor Adam McVey (Chair) (SNP) Councillor Gammy Day (L) Councillor Melanie Main (G) Councillor Hal Osler (SLD) Councillor Iain Whyte (C)	Chief Executive	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
20.	Edinburgh Partnership – Community Planning Partnerships	Strategic Partnerships for: Children and Young People Community Safety COMPACT Drug and Alcohol Economic Development Sustainable Development	2 members from each political group on each Planning Partnership Except: Children and Young People 2 Administration members and 1 other member	Children and Young People Councillor Ian Perry (L) Councillor Alison Dickie (SNP) Councillor Callum Laidlaw (C) Community Safety Councillor Mark Brown (C) Councillor Ian Campbell (SNP) Councillor Alex Staniforth (G) Councillor Donald Wilson (L) COMPACT Councillor Kate Campbell (SNP) Councillor Maureen Child (L) Councillor Gavin Corbett (G) Councillor Ashley Graczyk (C) Drug and Alcohol Councillor Mary Campbell (G) Councillor Ricky Henderson (L) Councillor Lewis Ritchie (SNP) Councillor Susan Webber (C)	Chief Executive	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
				Economic Development Councillor Gavin Barrie (SNP) Councillor Lezley Marion Cameron (L) Councillor Claire Miller (G) Councillor Joanna Mowat (C) Sustainable Development Councillor Steve Burgess (G) Councillor Nick Cook (C) Councillor Karen Doran (L) Councillor Lesley Macinnes (SNP)		
21.	Edinburgh Police Fund for Children (formerly Police Aided Clothing Scheme) – Directors	Provides clothing to children aged 5-18 from underprivileged backgrounds	Lord Provost (ex officio) 1 Member	Lord Provost (ex officio) (SNP) Councillor Ashley Graczyk (C)	Communities and Families	
22.	Edinburgh Tourism Action Group (Strategy Group)	Umbrella group for businesses making up Edinburgh's tourism sector	1 Member	Councillor Gavin Barrie (SNP)	Place	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
23.	Edinburgh UNESCO City of Literature (Trustee)	An independent organisation that works through partnerships providing a focus and co-ordination for literary activity, reaching out to a wide audience to deliver clear benefits for the city and for Scotland.	Lord Provost (ex officio)	Lord Provost (ex officio) (SNP)	Chief Executive	
24.	Edinburgh University Curators of Patronage - Directors	The Curators have the right of nomination to the office of Principal and the patronage of sixteen Chairs and a share in the patronage of a number of other Chairs.	Lord Provost 2 Members	Lord Provost (SNP) Councillor Scott Douglas (C) Councillor Cameron Rose (C)	Communities and Families	
25.	Edinburgh University Court – Assessor - Director	The Court is the University’s governing body and the legal persona of the University.	Lord Provost	Lord Provost (SNP)	Resources	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
26.	Edinburgh World Heritage Trust Board	Provides strategic guidance to support the future development of Edinburgh World Heritage.	1 Member	Councillor Lewis Ritchie (SNP)	Place	
27.	Eurocities Network	A network of major European cities which brings together the local governments of more than 140 large cities in over 30 European countries. It influences and works with the EU institutions to respond to common issues that affect the day-to-day lives of Europeans.	2 Members	Substantive member Lord Provost (SNP) Substitute member Councillor Gavin Barrie (SNP) Chief Executive (as Liaison Officer for contact purposes)	Place	
28.	Fettes Trust (The Governors of) - Director	Administers Fettes College.	1 Member	Councillor Gavin Barrie (SNP)	Communities and Families	On a division (see note 6 below)

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
29.	George Heriot's Trust	Governs George Heriot's School.	1 Member	Councillor Graeme Bruce (C)	Communities and Families	Kate Cherry (a person with experience in education)
30.	Handicabs (Lothian) Limited – Executive Committee (HcL – Dial-a-Ride, Dial-a-Bus) (Observer)	Charitable company to provide accessible transport for people in Edinburgh and the Lothians.	1 Member (as observer)	Councillor Lesley Macinnes (SNP) (Observer)	Place	
31.	Imaginate - Directors	Promotes and develops the performing arts for children and young people in Scotland.	2 Members	Councillor Cathy Fullerton (SNP) Councillor Donald Wilson (L)	Communities and Families	
32.	John Watson Trust	Awards grants to under 21 year olds with either a physical or learning disability or who are in a situation of deprivation.	1 Member	Councillor Ian Perry (L) Head of Schools and Lifelong Learning	Communities and Families	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
33.	John Wilson/Robert Christie Bequest Fund Board of Management - Director	A fund for people over 60 who are in need, live in Edinburgh or Midlothian and have an acutely painful disease.	1 Member	Councillor Claire Bridgman (SNP)	Resources	On a division (see note 7 below)
34.	Life Care (Edinburgh) Ltd (Observers	Supports the independence of older people.	4 Members (as observers)	Councillor Ian Campbell (SNP) Councillor Ricky Henderson (L) Councillor Hal Osler (SLD) Councillor Susan Webber (C)	Edinburgh Health & Social Care Partnership	
35.	Local Authority Action for Southern Africa: National Steering Committee	Assists in the reconstruction of Southern Africa following the defeat of apartheid and undertakes work on many critical issues facing the peoples of the region.	1 Member	Councillor Ian Campbell (SNP)	Chief Executive	On a division (see note 8 below)

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
36.	Local Authority Pension Fund Forum– Executive Committee	Promotes the investment interests of local authority pension funds and maximises their influence as shareholders whilst promoting social responsibility and corporate governance at the companies in which they invest.	1 Member	Councillor Alasdair Rankin (SNP)	Resources	
37.	Lothian Homes Trust - Directors	Promotes the education of young people under the age of 22 who are in need of care or are living in deprived circumstances or otherwise require assistance to become adjusted to living independent lives.	4 Members	Councillor Robert Aldridge (SLD) Councillor Lezley Marion Cameron (L) Councillor Kate Campbell (SNP) Councillor Stephanie Smith (C)	Communities and Families	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
38.	Lowland Reserve Forces' and Cadets' Association	One of 13 autonomous Tri-Service bodies, established to support the Reserve Forces and Cadets in the Lowlands of Scotland.	1 Member (see comments)	Councillor Claire Bridgman (SNP)	Communities and Families	The Lord Provost intends to write to the Association requesting an additional place. If this is agreed, Councillor Lewis Ritchie will take up the place.
39.	Merchant Company – Endowment Trust	Provides assistance to men and women who meet the criteria.	5 Members	Lord Provost (SNP) Councillor Robert Aldridge (SLD) Councillor Ricky Henderson (L) Councillor David Key (SNP) Councillor John McLellan (C)	Edinburgh Health and Social Care Partnership	On a division (see note 9 below)

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
40.	NHS Lothian – Board	The Board’s main role is to protect and improve the health of the people of Lothian and plan services for the local population.	1 Member	Councillor Ricky Henderson (L)	Edinburgh Health and Social Care Partnership	
41.	Nuclear Free Local Authorities Scotland	To increase local accountability over national nuclear policy.	1 Member	Councillor David Key (SNP)	Place	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
42.	Nuclear Free Local Authorities UK and Ireland	Comprises member local authorities from England, Scotland, Wales, Northern Ireland and the Republic of Ireland and aims to increase local accountability over national nuclear policy, identify the impact of national nuclear policy on local communities and work to minimise nuclear hazards and increase public safety.	1 Member	Councillor David Key (SNP)	Place	
43.	(Directors of) One City Limited, and thus as Trustees of the One City Trust	Independent Trust which promotes social inclusion in Edinburgh formed in 2003 as a recommendation of the Lord Provost's Commission on Social Exclusion.	Lord Provost (ex officio) 2 Members	Lord Provost (ex officio) (SNP) Councillor Cammy Day (L) Councillor Denis Dixon (SNP)	Edinburgh Health and Social Care Partnership	On a division (see note 10 below)

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
44.	Our Dynamic Earth	Raises awareness and understanding of our planet through the Dynamic Earth exhibition and promotes education and life-long learning in Earth and Environmental Science.	Lord Provost (ex officio)	Lord Provost (ex officio) (SNP)	Communities and Families	
45.	Queen's Hall (Edinburgh) Ltd Director	Offers a wide range of events including classical, jazz, blues, pop, rock, world, folk and comedy and is also home to the Scottish Chamber Orchestra.	1 Member	Councillor Donald Wilson (L)	Place	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
46.	Rosyth Local Liaison Committee	Forum for consulting with local authorities on matters affecting public protection from nuclear and radiation hazards arising from nuclear operations in Rosyth Business Park.	4 Members	Councillor Graham Hutchison (C) Councillor Norman Work (SNP) 2 vacancies	Place	
47.	Royal Blind - Director	A National Centre of Excellence in the education and care of young people who are blind or visually impaired.	1 Member	Councillor Derek Howie (SNP)	Communities and Families	
48.	Royal Edinburgh Military Tattoo (Charities) Limited - Trustees	Each year, a substantial proportion of surplus funds generated by the Tattoo are distributed to charitable arts and service benevolent organisations.	Lord Provost (ex officio)	Lord Provost (ex officio) (SNP)	Chief Executive	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
49.	Royal Lyceum Theatre Company – Non-Executive Directors	The Company is in permanent residence in the Lyceum building which it leases from the Council. It is one of the largest producing companies in the UK and the largest drama company in Scotland.	2 Members	No appointment made at this time pending governance review.	Resources	
50.	Royal Scottish National Orchestra – Board of Directors	One of Europe's leading symphony orchestras.	2 Members	Councillor George Gordon (SNP) Councillor Donald Wilson (L)	Place	On a division (see note 11 below)
51.	Scotland Excel	The Centre of Procurement Expertise for Scotland's local government sector.	2 Members	Councillor Graham Hutchison (C) Councillor Alasdair Rankin (SNP)	Resources	
52.	Scottish Chamber Orchestra – Board of Directors	One of Scotland's five National Performing Arts Companies.	1 Member	Councillor Donald Wilson (L)	Chief Executive Communities and Families	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
53.	Scottish Councils Committee on Radioactive Substances (SCCORS)	Provides a mechanism to identify a common Scottish local authority viewpoint on radioactive waste management issues.	2 Members	Councillor David Key (SNP) 1 Vacancy	Place	
54.	Scottish Enterprise Edinburgh and Lothians	Ensures the private sector and key stakeholders in specific regions have an influential role in Scottish Enterprise's strategy. Regionally-based boards advise on the best way to maximise the contribution of each region to Scotland's economic growth.	1 Member	Councillor Gavin Barrie (SNP)	Place	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
55.	Scottish Local Government Forum Against Poverty	Cross-party network of Scottish local authority members and officers, together with other public and third sector organisations, with a specific interest in anti-poverty and social justice policy issues.	2 Members	Substantive member Councillor Ricky Henderson (L) Substitute member Councillor Kate Campbell (SNP)	Edinburgh Health and Social Care Partnership	
56.	Scottish National War Memorial – Trustees	Responsible for the administration of the Scottish National War Memorial at Edinburgh Castle.	Lord Provost (ex officio)	Lord Provost (ex-officio) (SNP)	Resources	
57.	Smilechildcare	Provides subsidised childcare places and services for low income families	1 Member	Councillor Cathy Fullerton (SNP)	Communities and Families	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
58.	Spartan's Community Football Academy - Directors	Aims to provide the community of North Edinburgh with a community inspired, developed and managed facility, to help develop people of all ages sporting, social and life skills.	2 Members	Councillor Marion Donaldson (L) Councillor Eleanor Bird (SNP)	Communities and Families	On a division (see note 12 below)
59.	Torness Local Liaison Committee	Discusses safety issues at Torness Nuclear Power Station. To maintain regular communications about nuclear site.	3 Members	Councillor Steve Burgess (G) Councillor Maureen Child (L) Councillor Denis Dixon (SNP)	Place	
60.	Transform Scotland – Board	The national alliance for sustainable transport, bringing together organisations from the private, public and voluntary sectors.	1 Member	Councillor Lesley Macinnes (SNP)	Place	

	Organisation	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
61.	Wester Hailes Land and Property Trust	Promotes the development of land and assets within Wester Hailes to the maximum benefit of the local community and provides a property management service to other community groups.	1 Member	Councillor Neil Gardiner (SNP)	Place	
62.	Worker's Educational Association Scotland (now WEA Scotland) - Observer	Committed to equality of access to learning and gives priority to providing learning for educationally, socially and economically disadvantaged groups.	1 Member (as observer)	Councillor Ian Perry (L) (Observer)	Communities and Families	
63.	World Heritage Committee (amended to Edinburgh World Heritage)	An independent charity with the aim of ensuring the city's World Heritage status benefits everyone.	2 Members	Councillor Maureen Child (L) Councillor Amy McNeese-Mechan (SNP)	Place	On a division (see note 13 below)

**APPOINTMENTS TO ORGANISATIONS, COMPANIES,
OUTSIDE BODIES, WORKING GROUPS, ETC**

2017-2022

**Category 1b – Companies and Other Organisations Owned or Controlled by the Council and Council Joint Venture
Companies**

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
64.	Essential Edinburgh- Business Improvement District (BID) Company Boards	Registered company	To promote collaborative and productive relationships between city centre businesses and the public sector, through the BID framework.	Convener of Housing and Economy Committee	Councillor Gavin Barrie (SNP)	Place	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
65.	Business Loans Scotland Ltd	Registered company	A pan-Scotland local authority business loan fund.	1 Member	Councillor Gavin Barrie (SNP)	Place	
66.	Capital City Partnership Ltd	Registered company	The delivery body for the city's employability strategy and programme.	Convener of Housing and Economy Committee Vice-Convener of Housing and Economy Committee 1 Member	Councillor Gavin Barrie (SNP) Councillor Lezley Marion Cameron (L) Councillor Stephanie Smith (C)	Place	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
67.	CEC Holdings Limited	Registered company	Holding company with a portfolio of operational companies, namely, EDI Group, EICC Ltd, New Edinburgh Ltd, Waterfront Edinburgh Limited, Shawfair Land Limited and PARC Ltd with the original purpose of ensuring tax efficiency across the operational company's portfolio and enable appropriate monitoring and control.	3 Members	Lord Provost (SNP) Councillor Lezley Marion Cameron (L) Councillor Cameron Rose (C)	Resources	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
68.	EDI Ltd (including EDI Central Ltd, EDI Market Street Ltd, EDI Fountainbridge Ltd, PARC Craigmillar Ltd, PARC Craigmillar Developments LTD, Shawfair Land Ltd, Waterfront Edinburgh Ltd, Waterfront Edinburgh Management Ltd)	Registered company	Private company, owned by the Council and run as an arms-length operation. Main Council owned vehicle for property development and undertakes regeneration projects. It is redeveloping Craigmillar through PARC Limited	<p>7 Directors (1 Exec, 6 Non-Exec)</p> <p>Convener of Housing and Economy Committee</p> <p>Vice-Convener of Housing and Economy Committee</p> <p>1 Member</p> <p>3 External through recruitment</p>	<p>Councillor Gavin Barrie (SNP)</p> <p>Councillor Lezley Marion Cameron (L)</p> <p>Councillor Iain Whyte (C)</p>	Resources	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
69.	Edinburgh International Conference Centre Limited	Registered company	Owned by the Council and operates as an independent commercial venture which provides venues for conferences, conventions and exhibitions and acts as agent for development of Exchange district on behalf of the Council.	3 Members	Councillor Gavin Barrie (SNP) Councillor Lezley Marion Cameron (L) Councillor Stephanie Smith (C)	Resources Place	
70.	Edinburgh Leisure	Registered company	A not-for-profit company to run the Council's sport and leisure services.	5 Members	Councillor Graeme Bruce (C) Councillor Kate Campbell (SNP) Councillor Hal Osler (SLD) Councillor Alex Staniforth (G) Councillor Donald Wilson (L)	Communities and Families	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
71.	Edinburgh Leisure Two	Registered company	A trading company of Edinburgh Leisure.	5 Members	Councillor Graeme Bruce (C) Councillor Kate Campbell (SNP) Councillor Hal Osler (SLD) Councillor Alex Staniforth (G) Councillor Donald Wilson (L)	Communities and Families	
72.	Energy for Edinburgh – Board	Registered company	The Council's arms-length energy services company.	3 Members	Councillor Steve Burgess (G) Councillor Karen Doran (L) Councillor Lesley Macinnes (SNP)	Place	On a division (see note 14 below)

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
73.	Festival City Theatres Trust Directors	Registered company	A registered charity which is responsible for the operation and management of the Festival and King's Theatres.	4 Members	Councillor Amy McNeese-Mechan (SNP) Councillor Melanie Main (G) Councillor Max Mitchell (C) Councillor Donald Wilson (L)	Place	
74.	LPFE Ltd	Registered company	A trading company of the Lothian Pension Fund.	1 Member	Councillor Alasdair Rankin(SNP)	Resources	
75.	Marketing Edinburgh - Director	Registered company	A public/private body set up to lead and facilitate the promotion of Edinburgh.	3 Members	Lord Provost Councillor Lezley Marion Cameron (L) Councillor Susan Webber (C)	Place	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
76.	PARC Craigmillar (Promoting and Regenerating Craigmillar)	Registered company	PARC is a joint venture between EDI Ltd and the City of Edinburgh Council which is spearheading the regeneration of Craigmillar.	7 Directors (1 Exec, 6 Non-Exec) Convener of Housing and Economy Committee Vice-Convener of Housing and Economy Committee 1 Member 3 External through recruitment	Councillor Gavin Barrie (SNP) Councillor Lezley Marion Cameron (L) Councillor Iain Whyte (C)	Resources	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
77.	Transport for Edinburgh Ltd Board	Registered company	Manages the city's public transport operations to ensure integrated transport across Edinburgh.	4 Members	Councillor Chas Booth (G) Councillor Karen Doran (L) Councillor Callum Laidlaw (C) Councillor Lesley Macinnes (SNP)	Place	

**APPOINTMENTS TO ORGANISATIONS, COMPANIES,
OUTSIDE BODIES, WORKING GROUPS, ETC**

2017-2022

Category 2 – Local Organisations

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
78.	Airth Benefaction Trust	Trust	Grants provided to people in need who are incapable of gaining a livelihood.	1 Member	Councillor Joan Griffiths (L)	Resources	
79.	Broomhouse Community One Stop Shop Management Committee (observer)	Unincorporated association	The COSS is an independent, free and confidential advice and information service based in the Broomhouse area.	1 Member (as observer)	Councillor Cathy Fullerton (SNP)	Resources	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
80.	Corstorphine Youth and Community Centre	Incorporated association	An independent and inclusive community hub providing a range of opportunities including playgroup, keep fit, sports and other activities for all age groups.	1 Member	Councillor Scott Douglas (C)	Communities and Families	On a division (see note 15 below)
81.	Gorgie Memorial Hall Management Committee	Incorporated association	Oversees the running of the Gorgie "Mem" Community Centre, leased from the Council.	Lord Provost All local Ward Members	Lord Provost Councillor Denis Dixon (SNP) Councillor Cathy Fullerton (SNP) Councillor Ashley Graczyk (C) Councillor Donald Wilson (L)	Resources	
82.	Hutchison Vale Community Sports Club	Registered company	Local community sports club.	1 Member	Councillor Cathy Fullerton (SNP)	Place	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
83.	John Watt's Trust	Trust	Grants to people over 55 who have the name Watt and who live in the parish of South Leith or have done so for at least ten years prior to application. People in need who have lived or are living in the City of Edinburgh or Midlothian can apply.	1 Member	Councillor Gordon Munro (L)	Communities and Families	
84.	Leith Industrial School Trust	Trust	Gives grants to organisers of groups providing play or holiday activities for the benefit of children living in Leith.	2 Members	Councillor Chas Booth (G) Councillor Gordon Munro (L)	Communities and Families	

	Organisation	Form	Description	No of Members	Council Appointments for 2017/22	Lead Directorate(s)	Comment
85.	Pilton Central Association/West Pilton Neighbourhood Centre - observer	Registered Charity	A community managed organisation that aims to maximise community influence, address poverty and bring economic and community benefits to the North Edinburgh area. West Pilton Neighbourhood Centre provides a varied programme of educational and recreational activities to meet the needs of the community.	1 Member	Councillor Eleanor Bird (SNP)	Communities and Families	
86.	William Brown Nimmo Charitable Trust	Trust	Provides grants to older women on a low income who were born and live in Leith or Edinburgh.	Lord Provost (ex officio) 1 Member	Lord Provost (ex officio) (SNP) Councillor Gordon Munro (L)	Communities and Families	

**APPOINTMENTS TO ORGANISATIONS, COMPANIES,
OUTSIDE BODIES, WORKING GROUPS, ETC**

2017

Category 3 – Champions

	Champion	Council Appointments for 2017	Previous Council Decisions on Appointments
87.	Canal Champion	No appointment made	City of Edinburgh Council - 25 October 2012 – Councillor Gordon Munro Full Meeting Papers – City of Edinburgh Council 25 October 2012
88.	Carers Champion	No appointment made	City of Edinburgh Council - 22 November 2012 – Councillor Norman Work Full Meeting Papers – City of Edinburgh Council – 22 November 2012
89.	Equalities and Third Sector Champion	No appointment made	City of Edinburgh Council - 22 November 2012 – Councillor Andrew Burns and Councillor Maureen Child Full Meeting Papers – City of Edinburgh Council – 22 November 2012

90.	Festival and Events Champion	No appointment made	City of Edinburgh Council, 28 June 2012 – Councillor Steve Cardownie & subsequently Councillor Richard Lewis Full Meeting Papers – City of Edinburgh Council – 28 June 2012
91.	Play Champion	No appointment made	City of Edinburgh Council, 21 November 2013 – Councillor Keith Robson Full Meeting Papers – City of Edinburgh Council – 12 November 2013
92.	Sustainability Champion	No appointment made	Scotland’s Climate Change Declaration Report 2012 – Councillor Jim Orr Scottish Climate Change Declaration Annual Report 2012 – 23 August 2012
93.	Veterans’ Champion	Lord Provost	City of Edinburgh Council - 29 June 2017
94.	Volunteering Ambassador	No appointment made	Communities and Neighbourhoods Committee, 27 November 2012 – Lord Provost Report – Edinburgh Compact Volunteering Strategy – 27 November 2012
95.	Digital Economy Champion	No appointment made	Councillor Frank Ross

Nominations to Outside Bodies

Notes:

Nominations on behalf of the SNP were submitted by Councillor Ritchie.

Nominations on behalf of the Conservative Group were submitted by Councillor Mowat.

Nominations on behalf of the Labour Group were moved by Councillor Day.

Nominations on behalf of the Green Group were moved by Councillor Burgess

Nominations on behalf of the SLD Group were moved by Councillor Lang.

Voting

1) Association for Public Service Excellence (APSE) (2 places)

Councillor Rankin	-	36 votes
Councillor Cameron	-	30 votes
Councillor Whyte		23 votes
Councillor Cook		18 votes

2) Craigmillar Opportunities Trust (Cre8te) (2 places)

Councillor Child	-	37 votes
Councillor Kate Campbell	-	32 votes
Councillor Laidlaw	-	23 votes

3) Edinburgh Airport Consultative Committee (2 places)

Councillor Kevin Lang	-	31 votes
Councillor Macinnes	-	30 votes
Councillor Doran*	-	30 votes
Councillor Hutchison	-	23 votes

(* Councillor Doran withdrew her nomination)

4) Edinburgh and Lothians Area Tourism Partnership (2 places)

Councillor Cameron	-	36 votes
Councillor Barrie	-	30 votes
Councillor McLellan	-	23 votes

- 5) **Edinburgh International Science Festival Limited (4 places)**
- | | | |
|----------------------------------|---|----------|
| Councillor Wilson | - | 30 votes |
| Councillor Ian Campbell | - | 30 votes |
| Councillor McNeese-Mechan | - | 29 votes |
| Councillor Rose | - | 17 votes |
| Councillor Neil Ross | - | 6 votes |
- 6) **Fettes Trust (The Governors of) - Director (1 place)**
- | | | |
|--------------------------|---|----------|
| Councillor Barrie | - | 30 votes |
| Councillor Mitchell | - | 17 votes |
- 7) **John Wilson/Robert Christie Bequest Fund Board of Management – Director (1 place)**
- | | | |
|----------------------------|---|----------|
| Councillor Bridgman | - | 30 votes |
| Councillor Webber | - | 17 votes |
- 8) **Local Authority Action for Southern Africa: National Steering Committee (1 place)**
- | | | |
|--------------------------------|---|----------|
| Councillor Ian Campbell | - | 30 votes |
| Councillor Laidlaw | - | 17 votes |
- 9) **Merchant Company – Endowment Trust (5 places)**
- | | | |
|-----------------------------|---|----------|
| Lord Provost | | 30 votes |
| Councillor Henderson | - | 30 votes |
| Councillor Key | | 30 votes |
| Councillor McLellan | | 23 votes |
| Councillor Aldridge | | 23 votes |
| Councillor Johnston | | 17 votes |
- 10) **(Directors of) One City Limited and thus as Trustees of the One City Trust (Lord Provost (ex officio) and 2 places)**
- | | | |
|-------------------------|---|------------|
| Lord Provost | | ex officio |
| Councillor Day | - | 30 votes |
| Councillor Dixon | | 30 votes |
| Councillor Douglas | | 17 votes |
- 11) **Royal Scottish National Orchestra – Board of Directors (2 places)**
- | | | |
|--------------------------|---|----------|
| Councillor Wilson | - | 30 votes |
| Councillor Gordon | | 30 votes |
| Councillor Gloyer | | 23 votes |

12) Spartan's Community Football Academy – Directors (2 places)

Councillor Donaldson	-	30 votes
Councillor Bird		30 votes
Councillor Brown		23 votes

13) World Heritage Committee (amended to Edinburgh World Heritage) (2 places)

Councillor Child	-	30 votes
Councillor McNeese-Mechan		30 votes
Councillor Mowat		23 votes

14) Energy for Edinburgh - Board (3 places)

Councillor Burgess	-	43 votes
Councillor Doran		37 votes
Councillor Macinnes		37 votes
Councillor Jim Campbell		17 votes

15) Corstorphine Youth and Community Centre (1 places)

Councillor Douglas	-	17 votes
Councillor Gloyer		6 votes

APPENDIX 3

(As referred to in Act of Council No 9 of 29 June 2017)

APPOINTMENTS 2017/18

APPOINTMENT OF MEMBERS TO COMMITTEES, BOARDS AND JOINT BOARDS

EXECUTIVE COMMITTEES	
Corporate, Policy and Strategy Committee (11 members:- 3SNP, 3C, 2L, 2G, 1SLD)	
Councillor McVey (Convener) Councillor Rankin Councillor Macinnes Councillor Whyte Councillor Doggart Councillor McLellan	Councillor Day (Vice Convener) Councillor Perry Councillor Burgess Councillor Main Councillor Aldridge
Culture and Communities Committee (11 members:- 3SNP, 3C, 2L, 2G, 1SLD)	
Councillor Ian Campbell (Vice Convener) Councillor Kate Campbell Councillor McNeese-Mechan Councillor Graczyk Councillor Mitchell Councillor Brown	Councillor Wilson (Convener) Councillor Doran Councillor Staniforth Councillor Miller Councillor Osler
Education, Children and Families Committee (11 members:- 3SNP, 3C, 2L, 2G, 1SLD)	
Councillor Dickie (Vice Convener) Councillor Bird Councillor Ritchie Councillor Smith Councillor Rust Councillor Laidlaw	Councillor Perry (Convener) Councillor Child Councillor Mary Campbell Councillor Corbett Councillor Young
Added Members for Education Matters	
Dr Rita Welsh (Church of Scotland) 3 rd Religious Appointment (tbc)	Marie Allan (Roman Catholic Church of Scotland) 1 Parent Representative (tbc) (non-voting)

Housing and Economy Committee (11 members:- 3SNP, 3C, 2L, 2G, 1SLD)	
Councillor Barrie (Convener) Councillor Gardiner Councillor Kate Campbell Councillor McLellan Councillor Rose Councillor Jim Campbell	Councillor Cameron (Vice Convener) Councillor Munro Councillor Rae Councillor Miller Councillor Lang
Finance and Resources Committee (11 members:- 3 SNP, 3C, 2L, 2G, 1SLD)	
Councillor Rankin (Convener) Councillor Bridgman Councillor Howie Councillor Hutchison Councillor Johnston Councillor Whyte	Councillor Donaldson (Vice Convener) Councillor Watt Councillor Corbett Councillor Miller Councillor Neil Ross
Transport and Environment Committee (11 members:- 3 SNP, 3C, 2L, 2G, 1SLD)	
Councillor Macinnes (Convener) Councillor Barrie Councillor Key Councillor Cook Councillor Bruce Councillor Douglas	Councillor Doran (Vice Convener) Councillor Arthur Councillor Booth Councillor Burgess Councillor Gloyer
Other Committees	
Governance, Risk and Best Value Committee (11 members:- 3 SNP, 3C, 2L, 2G, 1SLD)	
Councillor Mowat (Convener) Councillor Dickie Councillor Ritchie Councillor Gordon Councillor Jim Campbell Councillor Webber	Councillor Main (Vice Convener) Councillor Munro Councillor Watt Councillor Rae Councillor Lang

Pensions Committee (5 members – 2SNP, 1C, 1L, 1G)	
Councillor Rankin (Convener) Councillor McVey Councillor Rose	Councillor Child Councillor Miller
External Members	
John Anzani	Richard Lamont
Planning Committee and Development Management Sub-Committee (11 members:- 3 SNP, 3C, 2L, 2G, 1SLD)	
Councillor Ritchie (Convener) Councillor Dixon Councillor Ian Campbell Councillor Mowat Councillor Graczyk Councillor Mitchell	Councillor Griffiths Councillor Child Councillor Booth Councillor Staniforth Councillor Osler
Planning Local Review Body All members of the Planning Committee (other than its Convener) comprising two panels of five.	
Panel 1 (5 members)	
Councillor Ian Campbell Councillor Griffiths Councillor Mowat	Councillor Mitchell Councillor Staniforth
Panel 2 (5 members)	
Councillor Dixon Councillor Child Councillor Graczyk	Councillor Booth Councillor Osler
Regulatory Committee and Licensing Sub-Committee (9 members:- 3SNP, 2C, 2L, 1G, 1SLD)	
Councillor Fullerton (Convener) Councillor Dixon Councillor Barrie Councillor Rose Councillor Smith	Councillor Wilson Councillor Arthur Councillor Burgess Councillor Neil Ross

Leadership Advisory Panel (5 members of the Council plus 3 statutory representatives, appointed by the committee dealing with education, when considering education business)	
Leader of the Council (Convener) Deputy Leader of the Council Conservative Group Leader	Green Group Leader Scottish Liberal Democrat Group Leader
Administration of Trust Funds	
Committee on the Jean F Watson Bequest (8 members - 2SNP, 2C, 2L, 1G, 1SLD) plus one nominee of Friends of the City Arts Centre and two nominees of Executive Director of Resources	
Councillor Fullerton (Convener) Councillor McNeese-Mechan Councillor Mitchell Councillor Mowat	Councillor Doran Councillor Donaldson Councillor Rae Councillor Aldridge
Reviews and Appeals	
Committee on Discretionary Rating Relief Appeals (5 members – 2SNP, 1C, 1L, 1G)	
Councillor Rankin (Convener) Councillor Work Councillor Hutchison	Councillor Day Councillor Booth
Personnel Appeals Committee (9 members – 3SNP, 2C, 2L, 1G, 1SLD)	
Councillor Bridgman (Convener) Councillor McNeese-Mechan Councillor Bird Councillor Rose Councillor Jim Campbell	Councillor Cameron Councillor Doran Councillor Rae Councillor Lang
Committee on Pupil Student Support (5 members and one religious representative – 2SNP, 1C, 1L, 1G)	
Councillor Dickie Councillor Bird Councillor Smith	Councillor Perry (Convener) Councillor Mary Campbell

<p>Placing in Schools Appeal Committee (3 persons drawn from three Panels as described in Committee Terms of Reference and Delegated Functions no.17)</p>	
<p>Panel 1 – All members of Council and religious representatives on the committee dealing with education business</p>	
<p>Social Work Complaints Review Committee 3 persons drawn from a panel approved by the Council (including all Councillors who are not members of the committees dealing with social work business)</p>	
<p>Recruitment Committee Leader of Council (Convener), Deputy Leader of the Council, Convener of the Finance and Resources Committee and the appropriate Executive Committee Convener and relevant opposition spokespersons (or nominees)</p>	
<p>Joint Committees and Boards and the Licensing Board</p>	
<p>Lothian Valuation Joint Board/Lothian Electoral Joint Committee (9 members – 3SNP, 2C, 2L, 1G, 1SLD)</p>	
<p>Councillor Key (Convener) Councillor Work Councillor Gordon Councillor Rust Councillor Doggart</p>	<p>Councillor Doran Councillor Henderson Councillor Booth Councillor Gloyer</p>
<p>Licensing Board (10 members)</p>	
<p>Councillor Work (Convener) Councillor Key Councillor Fullerton Councillor Laidlaw Councillor Cook</p>	<p>Councillor Mowat Councillor Cameron Councillor Day Councillor Mary Campbell Councillor Gloyer</p>
<p>Integration Joint Board (5 members)</p>	
<p>Councillor Howie Councillor Rankin Councillor Webber</p>	<p>Councillor Henderson (Convener) Councillor Miller</p>

SEStran (South East of Scotland Regional Transport Partnership) (5 members – 2SNP, 1C, 1L, 1G)	
Councillor Macinnes Councillor Gardiner Councillor Cook	Councillor Doran Councillor Booth
SESPlan Joint Committee (South East Scotland Regional Joint Committee – Planning) (2 members)	
Councillor Ritchie	Councillor Child
Edinburgh and Lothians Structure Plan Joint Liaison Committee (3 members)	
To note that no appointments are required to this Committee	
Shadow Joint Committee for Collaborative Road Services	
Substantive Member Councillor Macinnes	Substitute Member Councillor Doran
Hawes/Longcraig Piers User Committee (2 members)	
Councillor Work	Councillor Hutchison
Pentland Hills Regional Park Joint Committee (3 members)	
Councillor Gardiner Councillor Henderson	Councillor Bruce
Pentland Hills Regional Park Consultative Forum (2 members)	
Councillor Gardiner	Councillor Henderson

Item no 5.1

QUESTION NO 1

**By Councillor Lang for answer by the
Convener of the Finance and
Resources Committee at a meeting
of the Council on 24 August 2017**

Question

How much money has been raised from the traffic camera in Kirklands Park Street/ Eilston Road in each year since it was installed?

Answer

Item no 5.2

QUESTION NO 2

**By Councillor Lang for answer by the
Convener of the Culture and
Communities Committee at a
meeting of the Council on 24 August
2017**

Question

What action is being taken to improve swimming facilities in the city?

Answer

Item no 5.3

QUESTION NO 3

By Councillor Lang for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

Question (1) What traffic studies have been carried out on the 40mph stretch of Glasgow Road in Ratho Station over the last five years?

Answer (1)

Question (2) How many vehicles were recorded as having breached the 40mph speed limit on Glasgow Road at Ratho Station in each of the last five years?

Answer (2)

Item no 5.4

QUESTION NO 4

**By Councillor Neil Ross for answer
by the Convener of the Education,
Children and Families Committee at a
meeting of the Council on 24 August
2017**

Question

Given that funding for the new Morningside Primary School was secured earlier this year, can you please confirm if the process leading up to demolition of Oaklands Care Home is proceeding to plan and, if so, when the demolition might begin?

Answer

Item no 5.5

QUESTION NO 5

**By Councillor Neil Ross for answer
by the Convener of the Education,
Children and Families Committee at a
meeting of the Council on 24 August
2017**

Question

Given that the new Boroughmuir High school building was originally planned to open in August 2016, can you please confirm that the new building will be ready for staff and pupils to occupy at the start of the new term in January?

Answer

Item no 5.6

QUESTION NO 6

By Councillor Corbett for answer by the Convener of the Finance and Resources Committee at a meeting of the Council on 24 August 2017

Question (1) For the current year 2017-18 what specific plans are there for participatory budgeting projects and what is the anticipated budget in each case?

Answer (1)

Question (2) What progress has been made in planning for the expansion of participatory budgeting in line with the SNP manifesto commitment?

Answer (2)

Item no 5.7

QUESTION NO 7

**By Councillor Main for answer by the
Convener of the Finance and
Resources Committee at a meeting
of the Council on 24 August 2017**

Question

To list all council properties that have been sold in the last 5 years, detailing the capital receipt in each case, where planning permission has subsequently not been granted by Development Management Sub-committee, including any subsequently approved by the Scottish Government Report.

Answer

Item no 5.8

QUESTION NO 8

By Councillor Bruce for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

Question

Can the minority administration provide the following information

- a) Council tax revenue collected for bands E to H for 2016/2017.
- b) The projected council tax revenue for bands E to H for 2017/2018.
- c) State the difference in monies collected between the two financial years?

Answer

Item no 5.9

QUESTION NO 9

By Councillor Brown for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

Question

Please confirm:-

- 1) the number of recorded incidents involving fly-tipping by Ward during the last five years.
- 2) the number of 'bulky waste item' requests during the last five years.
- 3) the total income received in relation to fees charged for 'bulky waste item' uplifts during the last five years.
- 4) how many persons have been caught in the act of fly-tipping during this period?
- 5) how many prosecutions have been made in relation to fly-tipping during this period?

Answer

Item no 5.10

QUESTION NO 10

By Councillor Brown for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

Road Surfacing Works

Question

Notwithstanding the issues over dust from said works, can the Transport Convener confirm why Contractors have failed to instigate the removal of unauthorised parked vehicles during works and have simply worked round them resulting in leaving areas of road surfacing incomplete?

Cited examples include East Fettes Avenue & Davidson Road

Answer

Item no 5.11

QUESTION NO 11

By Councillor Cook for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

Question

Please can you provide an update on efforts to ensure pay and display parking meters accept the new bimetallic twelve sided one pound coin, which entered circulation in March 2017. Specifically:

- 1) How many parking meters have been adapted to accept the new coin and how many still require such adaption?
- 2) What is the timescale for ensuring all parking meters accept the new pound coin?

Answer

Item no 5.12

QUESTION NO 12

By Councillor Douglas for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

In relation to the Carriageway Surface Treatments Programme 2017/18, and the planned surface dressing commonly known as 'spray and chip', can the Convener confirm:-

Question (1) Whether any report was carried out to discover the full impact of the works the last time they were conducted, when a cloud of white dust was created, affecting nearby residents, their vehicles, houses and pets ?

Answer (1)

Question (2) What the council's reaction had been to reports that dust clouds are still being created by the latest works, and that measures taken to prevent this have failed to deal with the problem?

Answer (2)

Question (3) What the tendering process for the works was, and what were the reasons behind appointing the same contractor for the works.

Answer (3)

Question (4) How much compensation was given to local residents who were affected by the dust clouds?

Answer (4)

Question (5) What provisions have been made for offering compensation to those residents affected by further dust clouds?

Answer (5)

Question (6) Whether residents' previous complaints about the lack of communication and compensation that was offered by the contractor following the previous works were taken into account?

Answer

(6)

Item no 5.13

QUESTION NO 13

**By Councillor Hutchison for answer
by the Convener of the Finance and
Resources Committee at a meeting
of the Council on 24 August 2017**

Question (1) Can the Convener provide details of the reasons for the Council's prior refusal to discuss options for the land currently used for car parking at the Muirhouse Medical Group, to allow for replacement of the current temporary extension, which has already outlived its projected lifetime; and for additional car parking for the surgery?

Answer (1)

Question (2) Will the Convener agree to re-visit this decision with a view to entering into dialogue with the Muirhouse Medical Group, so that options can be identified including possible sale of the land, to enable the Group to ensure their premises continue to meet the demands of an ever growing patient list?

Answer (2)

Item no 5.14

QUESTION NO 14

By Councillor Laidlaw for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

Question

Can the Leader confirm what steps the Administration is taking to increase and improve electric vehicle charging infrastructure and incentivise residents to choose electric and plug-in hybrid vehicles as a measure to reduce emissions across the city centre and the suburbs?

Answer

Item no 5.15

QUESTION NO 15

By Councillor Mitchell for answer by the Convener of the Finance and Resources Committee at a meeting of the Council on 24 August 2017

Question

- (1) In relation to the area of land on Gloucester Street which was leased by the council as the car park for Stockbridge Health Centre until termination of the lease on 30 October 2011, please can the Convener confirm
- (a) the annual rental which was received under the lease by the council;
 - (b) the reasons for termination of that lease; and
 - (c) the current use of that land and any income received since 2011

Answer

Item no 5.16

QUESTION NO 16

By Councillor Mowat for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

Question (1) How many parking permits were issued for each parking zone in the central and peripheral parking zones each year from 2010 to present?

Answer (1)

Question (2) The number of residents parking spaces available in each parking zone in the central and peripheral parking zones each year from 2010 to present?

Answer (2)

Question (3) What is the timescale for the completion of actions in the Parking Action Plan and when is the estimated completion date?

Answer (3)

Question (4) Could the Convener detail which parking infractions are the responsibility of:

- (a) Parking wardens contracted to enforce parking regulations by the Council;
- (b) Police Scotland: and
- (c) Whether parking wardens are instructed to ignore any type of infraction or whether there are any areas which are exempt from parking regulations either intentionally or unintentionally.

Answer (4)

Question (5) How much money is raised from issuing parking permits in each of the last five years?

Answer (5)

Question (6) How much money was paid to the parking contractors enforcing parking regulations in each of the last five years?

Answer (6)

Question (7) How much was raised in fines for parking incorrectly in each of the last five years?

Answer (7)

Question (8) How many parking tickets were cancelled in each of the last five years?

Answer (8)

Item no 5.17

QUESTION NO 17

By Councillor Mowat for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

Question

When will the pedestrian crossing at Hope Street be installed given that this was identified as required in August 2014?

Answer

Item no 5.18

QUESTION NO 18

By Councillor Rust for answer by the Convener of the Education, Children and Families Committee at a meeting of the Council on 24 August 2017

Question (1) In relation to the Scottish Government's Education Governance Review published in June, what contact has the Convener or other member of the minority Council Administration had (a) with Scottish Government Ministers or officials and (b) with COSLA?

Answer (1)

Question (2) How does the Convener view the attempts by the Scottish Government to roll back 10 years of decline in Scottish Education by offering Head Teachers new Statutory Powers over attainment, staffing, curriculum and funding and by establishing new "regional improvement collaboratives/boards" which will impact on the powers and functions of Education Authorities?

Answer (2)

Question (3) Will a report in relation to this significant area be brought to the next meeting of the Education, Children and Families Committee?

Answer (3)

Item no 5.19

QUESTION NO 19

By Councillor Rust for answer by the Convener of the Education, Children and Families Committee at a meeting of the Council on 24 August 2017

- Question** Why have the self-service kiosks at Oxfangs Library been non-operational for weeks and how many self-service kiosks situated in City of Edinburgh Council Libraries are currently 'out of use'?
- Answer** (1)
- Question** (2) What steps have been/are being taken to ensure all libraries have self-service kiosks which can be utilised by borrowers?
- Answer** (2)
- Question** (3) How many borrowers have been impacted by the implementation of changes to the libraries reservations system since IT changes?
- Answer** (3)
- Question** (4) For how long have library staff been unable to acquire new stock and why is this the case?
- Answer** (4)
- Question** (5) Please provide a brief synopsis of the technical and or project management issues that have prevented the cataloguing/ reservations library IT system not providing library staff or library users the expected service?
- Answer** (5)
- Question** (6) What recourse is available to the Council in relation to the technical issues over the period since implementation, against the new IT system supply company, the Council's ICT contractor and other partners involved in implementation?
- Answer** (6)

Question (7) What steps have been put in place to avoid the Council finding itself in a similar position with any future IT implementations?

Answer (7)

Item no 5.20

QUESTION NO 20

By Councillor Webber for answer by the Convener of the Transport and Environment Committee at a meeting of the Council on 24 August 2017

- Question** (1) How many Living Landscapes are there in each Council Ward?
- Answer** (1)
- Question** (2) How many gardeners are currently employed in each Ward to maintain and manage the upkeep of living landscapes?
- Answer** (2)
- Question** (3) What resident consultation was carried out prior to assignation of each area as a Living Landscape?
- Answer** (3)
- Question** (4) What level of investment (sowing flowering plants & bulbs) has been required to quicken the biodiversity in each Living Landscape area?
- Answer** (4)
- Question** (5) What capital budget is available for investment and replacement of equipment (e.g. Lawn mowers, strimmers etc.) to allow for adequate long term maintenance of the City of Edinburgh's green spaces?
- Answer** (5)
- Question** (6) How many Living Landscapes have been reverted to full Council maintenance?
- Answer** (6)

Item no 5.21

QUESTION NO 21

By Councillor Whyte for answer by the Leader of the Council at a meeting of the Council on 24 August 2017

Question The Council Leader gave an unequivocal commitment at Full Council on 29th June to release the agreement and yet as at the date of submission of this question (15th August) this has not been published/made available publicly. Why?

Answer (1)

Question (2) Please provide the exact copy of the document which was signed by Councillor Adam McVey and Councillor Cammy Day on 16th June 2017 before the media and as advertised the day before by the City Council here:
http://www.edinburgh.gov.uk/news/article/2306/leaders_sign_coalition_agreement_to_run_the_capital

Answer (2)

Question (3) Please provide a copy of the Full coalition agreement between the Edinburgh SNP and Edinburgh Labour Groups, including all schedules and appendices and if not available, please explain why.

Answer (3)

Question (4) What subsequent discussions have there been by either of the two minority coalition partners with the Green Group regarding support by that group for the minority coalition administration?

Answer (4)

Item no 5.22

QUESTION NO 22

By Councillor McLellan for answer by the Convener of the Culture and Communities Committee at a meeting of the Council on 24 August 2017

Question (1) Can the Convener provide a list of all the organisations in receipt of Council funds over the previous year to support residents in the North East Locality.

Answer (1)

Question (2) Can the Convener include a brief outline of the purpose of the organisation, the funding objectives, the amount and the Department budget from which the funds originated.

Answer (2)

Item no 5.23

QUESTION NO 23

**By Councillor Jim Campbell for
answer by the Convener of the
Culture and Communities Committee
at a meeting of the Council on 24
August 2017**

Question (1) Can the Convener provide a list of all the organisations in receipt of Council funds over the previous year to support residents in the North West Locality.

Answer (1)

Question (2) Can the Convener include a brief outline of the purpose of the organisation, the funding objectives, the amount and the Department budget from which the funds originated.

Answer (2)

Item no 5.24

QUESTION NO 24

By Councillor Mowat for answer by the Convener of the Culture and Communities Committee at a meeting of the Council on 24 August 2017

Question (1) Can the Convener provide a list of all the organisations in receipt of Council funds over the previous year to support residents in the South East Locality.

Answer (1)

Question (2) Can the Convener include a brief outline of the purpose of the organisation, the funding objectives, the amount and the Department budget from which the funds originated.

Answer (2)

Item no 5.25

QUESTION NO 25

By Councillor Webber for answer by the Convener of the Culture and Communities Committee at a meeting of the Council on 24 August 2017

Question (1) Can the Convener provide a list of all the organisations in receipt of Council funds over the previous year to support residents in the South West Locality.

Answer (1)

Question (2) Can the Convener include a brief outline of the purpose of the organisation, the funding objectives, the amount and the Department budget from which the funds originated.

Answer (2)



A Programme for the Capital

Earlier this week, I joined deputy leader, Cllr Cammy Day, in publishing ambitious plans to deliver improved services for the Capital's residents and communities.

The '[Programme for the Capital](#)' is the proposed business plan for the Council for the next five years and is built around the 52 commitments we set out in our coalition agreement signed just before summer recess.

Edinburgh is recognised as one of the world's most successful and prosperous cities and we have many strengths to build upon. Yet we know that if we are to maintain these successes, and meet the many challenges we face, the city needs a Council that shows strong leadership.

We're now working to deliver measurable progress on a range of areas across health, education, transport, environment and housing to make Edinburgh the best capital city it can be for everyone.

£1.1bn boost for the Region

On 20 July, we were able to tick one of the key commitments off our list with the greatly anticipated news that an ambitious £1.1bn [Edinburgh and South East Scotland City Region Deal](#) had been secured from both the UK and Scottish Governments.

Signing the deal with my counterparts from across the other five local authorities and other partners was an important first step in this process to drive investment and address inclusion across the whole region.

The deal will create up to 21,000 new jobs, much needed housing, critical infrastructure, a new skills programme, and a world class concert hall. The significant investment in innovation and culture is also to be welcomed as they are both hugely important to the region's economy. This will put us at the forefront of data driven innovation – ensuring we stay ahead of the game in a technology driven world.

Fantastic Festivals

Staying on the subject of culture, the 70th anniversary of the Edinburgh International Festival (EIF) has provided us with the ideal opportunity to enhance and spread the festivals this summer, and initial visitor figures suggest festival-goers have travelled from all over the world to party with us.

Of course, Edinburgh in August wouldn't be complete without the annual Festival Fireworks display. Set to a live orchestra, this month's [Virgin Money Festival Fireworks Concert](#) with the EIF will take place on 28 August. With more than a quarter of a million people due to attend the display, it is sure to bring our 70th summer season of festival celebrations to a spectacular close.

Waste improvements

This is heading towards being one of our busiest Augusts on record and so it was heartening to hear this week that [enquiries about waste are down by over a quarter](#) (27%) compared to the same time last year and by over a third in the city centre. This includes calls regarding litter, communal bins, dog fouling and fly-tipping.

As ever, we want to ensure Edinburgh is as clean and tidy as possible for both residents and visitors and, thanks to our hard-working staff, this is a really positive start to one of the City's busiest times of the year. It is also clear evidence that measures such as increased staffing and the *Our Edinburgh* campaign are working well.

We hope to be able to continue to manage this demand, however, we rely on the public doing their share too. We would encourage people to always take care when disposing of their rubbish to help make the Capital as beautiful as we all know it is.

Tram to Newhaven?

You may have read last week that trams are back on the agenda, with my fellow councillors and I currently considering the feasibility of completing the line to Newhaven.

As the fastest growing city in Scotland, and with our existing system nearing capacity, we have to look at ways of enhancing our public transport system.

The planned route down Leith Walk takes in Scotland's most densely populated area and, taken with low car ownership, developing high capacity transport to Newhaven would bring a range of local benefits in terms of boosting economic growth, creating jobs, enhancing accessibility, reducing congestion and improving air quality.

That said, we're very aware of the mistakes of the past and will only proceed to the next stage if the business case is robust enough to give us confidence that the project can be delivered on time and on budget.

20mph roll-out continues

Elsewhere on our transport agenda is the [rollout of 20mph zones across the city](#). We're now three quarters of the way through with the third phase, which went live on Wednesday, seeing streets from Ravelston to Baberton, Clovenstone to Silverknowes becoming calmer and safer, while retaining a strategic network of roads at 30mph and 40mph.

We're in excellent company internationally in bringing down speeds: Paris, Milan, New York and London, to name but a few, are all embracing 20mph or 30kmph limits.

This scheme benefits everyone, making places more pleasant to spend time in, boosting local centres and communities and helping to keep the most vulnerable road users, such as children, older people and those with mobility issues, safer. It's a sobering thought that you're SEVEN times more likely to survive if you're hit at 20mph than at 30mph.

Top of the Class

As those of you with children will be well aware, [exam results came out](#) earlier this month. And, once again, a really positive picture emerged across the City with strong levels of attainment being maintained or improved, particularly at 'Higher' level.

By the end of S5, 38% of the S4 roll achieved 3 or more Highers – a 1% improvement on last year and a 7% improvement since 2012.

Well done to everyone who makes this happen: teachers, pupils and, of course, families with all the support they provide at home. Good luck to everyone who left school in the summer on your next steps in life whether that is further education, training or employment.

Get involved

Keep up to date with all council news via our [news section online](#). You can watch live council and committee meetings via our [webcast](#) service and join the debate on Twitter using #edinwebcast. If you wish to unsubscribe, please [email](#) us.

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The City of Edinburgh Council

10.00am, Thursday 24 August 2017

Appointment of Members to Committees etc.

Item number	7.1
Report number	
Executive/routine	
Wards	None

Executive summary

Appointments to Committees, Joint Committees and Joint Boards were made at the Council meeting on 29 June 2017. The executive and other parent committees will now be invited to appoint members to any sub-committees and working groups within their remit. Exceptionally, Council is asked to appoint three members to the Pensions Audit Sub-Committee.

Appointment of Members to Committees etc.

Recommendations

- 1.1 To appoint Councillors Child and Rose and Mr John Anzani as members of the Pensions Audit Sub-Committee.
- 1.2 To appoint the Councillor Rose as Convener of the Pensions Audit Sub-Committee.
- 1.3 To request that the Pensions Board appoints two of its members (one employee, one employer) as observers to the Sub-Committee.

Background

- 2.1 In accordance with Committee Terms of Reference and Delegated Functions, appointments to the Council's executive and other committees were made in proportion to each party's representation on the full Council.
- 2.2 Appointments to sub-committees, working groups etc are normally made at executive and other parent groups. Exceptionally, Council is asked to appoint three members of the Pensions Committee as members of this sub-committee.

Main report

- 3.1 At its meeting on 29 June 2017, Council appointed Councillors Rankin (Convener), Child, McVey, Miller and Rose as members of the Pensions Committee, as well as John Anzani and Richard Lamont (member and employer representatives respectively).
- 3.2 Council is now asked to appoint three of these members to the Pensions Audit Sub-Committee, one of whom will serve as its convener (the Pensions Committee convener – Councillor Rankin – cannot serve as the Sub-Committee convener).
- 3.3 Appointment of the Sub-Committee membership now will allow timely scrutiny of the Council's audited accounts, and for any recommendations arising to be considered by the Pensions Committee.
- 3.4 The Pensions Audit Sub-Committee undertakes the audit scrutiny of the pension funds. It is expected to meet three times a year and covers issues relating to financial statements, internal and external audit and the risk control framework. The sub-committee is tasked with helping to ensure that the highest standards of probity and public accountability are maintained and it thus is an essential component of the pension scheme's governance structure.

- 3.5 All members of the Pensions Committee have been consulted about the possible Sub-Committee membership. Consequently, it is proposed to appoint Councillors Rose (Convener) and Child, and Mr John Anzani to the Sub-Committee.
- 3.6 The Pension Board will be asked to nominate two representatives (one employee, one employer) as observers to the Sub-Committee

Measures of success

The appointment will facilitate effective scrutiny of the Council's audited accounts.

Financial impact

Not applicable.

Risk, policy, compliance and governance impact

Failure to adequately scrutinise the Council's audited accounts could lead to challenge.

Equalities impact

Not applicable.

Sustainability impact

Not applicable.

Consultation and engagement

Not applicable.

Background reading / external references

[Minute of City of Edinburgh Council of 29 June 2017](#)

Andrew Kerr

Chief Executive

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10.00am, Thursday 24 August 2017

Appointments to Outside Organisations 2017/22

Item number	7.2
Report number	
Executive/routine	
Wards	All

Executive summary

At its meeting on 29 June 2017 the Council made a number of appointments to outside organisations for 2017/22. Additional information has since been received in relation to a number of these, and further or amended representation is now proposed. Any changes will require Council recognition that its earlier decisions were based on incomplete, or incorrect, information.

Appointments to Outside Organisations 2017/22

Recommendations

- 1.1 To nominate one member, from those previously appointed, as Chair of the Transport for Edinburgh Ltd board.
- 1.2 To nominate one member, from those previously appointed, as Chair of the EICC board.
- 1.3 To appoint one member to each of the four new COSLA Policy Boards.
- 1.4 To confirm the additional appointment of Councillor Ritchie to the Lowland Reserve Forces and Cadets Association.
- 1.5. To appoint the Lord Provost as a patron of Edinburgh Diwali, and also the Edinburgh University Air Squadron Association Winkle Brown Memorial Fund SCIO.
- 1.6 To appoint one member to serve on the Scottish Local Government Pension Scheme Advisory Board.
- 1.7 To note that no appointment is now required to George Heriot's Trust.
- 1.8 To appoint one member only to serve on the Board of Directors of the Royal Scottish National Orchestra.
- 1.9 To appoint two members only to Edinburgh World Heritage.
- 1.10 To note Councillor Fullerton has decided not to take up her nomination to the Broomhouse Community One Stop Shop.
- 1.11 To agree to change the earlier Council decisions on 1.5 – 1.10, as these were based on incomplete, or incorrect, information.

Main report

- 2.1 **Transport for Edinburgh – Chair** – Councillors Booth, Doran, Laidlaw and Macinnes were appointed to represent the Council on the board of Transport for Edinburgh Ltd. The Council is now asked to nominate one of these as the chair of the TfE board.
- 2.2 **EICC - Chair**– Councillors Barrie, Cameron, and Smith were appointed to represent the Council on the board of EICC. The Council is now asked to nominate one of these as the chair of the EICC board.

2.3 **COSLA Policy Boards**

Following a recent strategic review, the Convention has agreed to create four Policy Boards (see appendix). Each Board is chaired by a Spokesperson appointed by Convention and comprises a representative from each member Council. The four Boards are:

- Health and Social Care Board
- Community Wellbeing Board
- Children and Young People Board
- Environment and Economy Board

Councils are being asked to nominate one representative to each.

- 2.4 **Lowland Reserve Forces and Cadets Association** – at its last meeting the Council appointed Councillor Bridgman to this Association. The organisation was invited to consider accepting a second Council appointment, in which case Councillor Ritchie would be nominated.

The Association has agreed to the Council's request, and Council is therefore asked to confirm the appointment of Councillor Ritchie.

- 2.5 **Edinburgh Diwali** – the Lord Provost has been asked to serve as a patron on Edinburgh Diwali. Edinburgh Diwali is a voluntary organisation which promotes the annual Indian Festival of Light with the primary objective of promoting Indian arts, culture and heritage.

- 2.6 **Edinburgh University Air Squadron Association** – the Lord Provost has also been invited to become a patron of the Edinburgh University Air Squadron Association Winkle Brown memorial Fund SCIO.

- 2.7 **Scottish Local Government Pension Scheme Advisory Board** – the Council previously appointed Councillor Rankin, as Convener of the Pensions Committee, to represent it on the Scheme Advisory Board of the Scottish Local Government Pension Scheme.

- 2.8 **George Heriot's Trust** – Councillor Bruce was appointed at the last Council meeting. The organisation has advised that, following a governance review, no formal Council appointment is now required.

- 2.9 **Royal Scottish National Orchestra** – Councillors Gordon and Wilson were appointed to the Board of Directors. The organisation has since confirmed that, following a governance review, only one appointment is required.

- 2.10 **Edinburgh World Heritage** – Council appointed two members (Councillors Child and McNeese-Mechan) to Edinburgh World Heritage, and one member (Councillor Ritchie) separately to Edinburgh World Heritage Trust Board. The organisation has since clarified that these are the same group. Two appointments are therefore sought.

- 2.11 **Broomhouse Community One Stop Shop (COSS)** – confirmation has been received that this group remains unincorporated. Councillor Fullerton has therefore decided not to take up her appointment to this group.

Measures of success

3.1 The Council is fully represented on a range of outside bodies.

Financial impact

4.1 Not applicable.

Risk, policy, compliance and governance impact

5.1 A risk assessment of unincorporated organisations has been conducted.

Equalities impact

6.1 Not applicable.

Sustainability impact

7.1 Not applicable.

Consultation and engagement

8.1 Not applicable.

Background reading/external references

Council Minute of 29 June 2017.

Andrew Kerr

Chief Executive

Contact Allan McCartney, Committee Services Manager

Email: allan.mccartney@edinburgh.gov.uk | Tel: 0131 529 4246

COSLA Policy Boards

Following the 2017 COSLA Strategic Review, Convention in June 2017 agreed to the formation of four Policy Boards. Each Board is chaired by a Spokesperson appointed by Convention and comprises a representative from each member Council. The four Boards are:

Board	Chair
Health and Social Care Board	Cllr Peter Johnston (West Lothian, SNP)
Community Wellbeing Board	Cllr Kelly Parry (Midlothian, SNP)
Children and Young People Board	Cllr Stephen McCabe (Inverclyde, Labour)
Environment and Economy Board	Cllr Steven Heddle (Orkney, Independent)
Resources Spokesperson (reports to Leaders)	Cllr Gail Macgregor (Dumfries + Galloway, Conservative)

Board Remit and Terms of Reference

Each Board is governed by a consistent Remit and Terms of Reference.

1. PRINCIPLES

Each Board will ensure that:

- its work is conducted fairly and that all members have the opportunity to contribute.
- existing areas of service delivery or the potential impact of a new policy are considered from equalities and sustainability perspectives.
- deliberations include a broad range of interests and views from across communities, local and national government, and wider stakeholders.
- it shapes action in pursuit of COSLA's vision for Local Government in Scotland and in ways which uphold COSLA's principles of:
 - Strengthening Local Democracy;
 - Working Together Locally;
 - Delivering Outcomes;
 - Focusing on Communities; and
 - Defending Local Choices

- in line with the above principles, asymmetry is considered as part of policy development/positions.
- Individual members will be required to behave in a fair and inclusive manner.

2. KEY RESPONSIBILITIES

Each Board has responsibility for discharging the following functions:

- Engage with and focus on member councils' priorities in relation to its terms of reference.
- Act as the key network through which all member councils create policy, examine legislative or other developments, agree lobbying positions, and investigate options for future direction in relation to its terms of reference.
- Take forward work that delivers the strategic priorities set by Convention including campaigns, research, improvement support, public statements and others steps as appropriate.
- Work with COSLA's Resources Spokesperson to scrutinise and address the financial, human, and other resource implications for Local Government associated with its terms of reference, making recommendations to Leaders as appropriate.
- Involve members, councils and other appropriate stakeholders in the delivery of its work through a varied mix of events, presentations of advice and evidence, networks, debate, and other means of engagement.
- Draw on the expertise of key advisors from the sector, including SOLACE and other local government professional associations. Professional advisers attending meetings will not have voting rights.
- Contribute to reforms, efficiencies, and improvements in the delivery of local services, and identify and share good practice and ideas to stimulate innovation and improvement.
- Provide a mandate to the Spokesperson in their interactions with Ministers and legislatures, and hold them accountable in progressing COSLA's mandated policy positions.

Individual Members will be expected to:

- Represent their council through regular attendance at Board meetings, providing a channel of communication and engagement between their Council and the work of the Board.
- come to the Board with an informed view of the papers, reflective of their Council position.
- report back the decisions of the Board to their respective Councils and take responsibility for any agreed actions.
- Promote the work and role of COSLA.

3. WORK PLAN AND REPORTING ACCOUNTABILITIES

Through engagement with member councils, the Board will develop and maintain a programme of work to prioritise and deliver their brief, linking with other boards where appropriate. This work plan should include, where appropriate, how the Board will contribute to COSLA's overall priorities as agreed by Convention.

The work plan will be reviewed at every meeting to reflect new issues and updates as appropriate.

The Board will report to Leaders' meetings on relevant matters arising from their work plan, and refer issues of significant political and budgetary implication to Leaders.

The Board will provide an annual update on the fulfilment of their work plan.

4. SPECIAL INTEREST GROUPS AND APPOINTMENTS

The Board may recommend to COSLA's Leadership Sounding Board the establishment of Special Interest Groups, with terms of reference as Leadership Sounding Board may determine.

The Board may also appoint members to relevant outside bodies.

5. REPORTS AND MINUTES

Papers will be circulated by COSLA seven days in advance of the meeting and include clear advice on further sharing of reports.

To assist individual members in reporting back to their council, a record of decisions agreed at the meeting will be circulated within seven days for comment, amendments and note of action points.

Final agreement of the formal minute will be at the next meeting of the Board.

6. MEMBERSHIP AND VOTING

The chair of each Board will be the Spokesperson appointed by the Convention.

Each member Council will have one elected member representative on each Board.

The Board will meet six times each year. The Spokesperson may call extraordinary meetings of the Board as appropriate.

Board members unable to attend a meeting should arrange a suitable substitute, and advise COSLA Member Support of this substitute in advance of the meeting. The substitute will be a member of the Board for that meeting and will be entitled to take part in the meeting with the full powers, duties and responsibilities of a member.

In the event of a vote, each member, or substitute present, has one vote, with the Chair having the casting vote in the event that this is required.

If a decision which would normally be made by the Board requires to be made urgently between meetings of the Board, the Spokesperson, in consultation with the President and

Vice President, and if necessary, Political Group Leaders, may take action, subject to the matter being reported to the next meeting of the Board or Leaders.

One quarter of the members of the Board will constitute a quorum. Meetings that do not meet the quorum may still be held in an advisory capacity.

7. BOARDS' TERM OF REFERENCE

While not intended to be an exclusive list, the following indicates in general terms the policy areas that may, at some point, be covered by individual Boards. Each Board will also have responsibility for considering workforce and funding issues relevant to its terms of reference.

The Board will report to Leaders' meetings on relevant matters arising, and refer issues of significant political and budgetary implication to Leaders.

Health and Social Care Board

- Charging Policies for Social Care
- Integration of Health and Social Care
- Older People's Care and Support/ NCHC and Care Home Provision
- Public Health and Health Inequalities
- Reform of Adult Social Care
- Social Care Workforce
- Supporting Carers

Community Wellbeing

- Community and Criminal Justice
- Community Empowerment and Engagement
- Community Safety and Resilience
- Consumer Protection
- Employability
- Equalities and Human Rights
- Housing & Homelessness
- Migration and Refugee Issues
- Poverty
- Social Security and Welfare Reform
- Sports, Culture and Leisure

Environment and Economy

- Broadband and Mobile Policy
- Climate Change and Energy
- Crown Estate
- Economic Development
- Islands Bill
- Planning
- Regeneration
- Transport

- Unconventional Onshore Oil and Gas
- Waste

Children and Young People

- Additional Support Needs
- Child Poverty
- Child Protection
- Children's Hearings
- Children's Services
- Developing the Young Workforce
- Early Years
- Education
- GIRFEC and Named Person
- Looked After Children
- Secure Care
- Unaccompanied Asylum Seeking Children
- Workforce Planning and Development
- Youth Justice

10:00am, Thursday, 24 August 2017

Appointment of Elected Member Champions

Item number 7.3

Report number

Executive/routine

Wards

Executive Summary

At the meeting on the 25 May and 29 June 2017, Council agreed appointments to Council companies, COSLA and outside organisations. This report highlights a review of the benefits from appointing Champion positions and further asks Council to consider making these appointments.

Elected Member Champions

Appointment of Elected Member Champions

1. Recommendations

- 1.1 To note the benefits of previous champion positions
- 1.2 To make appointments to the positions identified.

2. Background

- 2.1 A report detailing Appointments to Outside Organisations 2017-22 was submitted to full Council on 29 June 2017.
- 2.2 This report included a breakdown of each of the appointments and background to the various Champion positions held within the Council.

3. Main report

Review of past champion roles

- 3.1 From June 2012, the previous Council appointed individual elected members to serve as lead member and champion for a subject matter. There were nine previous Champions for the following areas: Canal; Carers; Equalities and Third Sector; Festival and Events; Play; Sustainability; Veterans; Volunteering Ambassador; and Digital Economy.
- 3.2 In order to establish whether or not elected members and the Council as a whole benefit from their appointment to additional roles such as champion positions, feedback was sought directly from those who had participated. This formed part of the Councillor feedback exercise that was carried out by Councillor officers during April 2017.
- 3.3 Elected members mentioned a number of benefits to the Council that participation offered:
 - Knowledge gained by elected members which gave them a better understanding of local issues and enabled them to make strategic decisions
 - Opportunities to give advice to organisations and act as a direct link to the Council

- Ability to seek support when certain issues arose and if they lacked the expertise or knowledge, they were able to speak to the appropriate Council officer who would be able to provide further information and assistance.

3.4 In conclusion, the Champion role within the City of Edinburgh Council offered the opportunity for an elected member to act as an ambassador for their specified area. It also allowed them to raise awareness of issues and listen directly to the voices of representatives across the city in their communities. In some of the roles, residents themselves also benefited as they can have direct meetings with the Champion.

Appointment of Champion roles

3.5 In the Council meeting on 29 June 2017, [Item 7.1 - Appointments to Outside Organisations 2017-22](#), members were asked to consider whether to continue with the practice of appointing specific Champions.

3.6 The Council is invited to consider changing the number of champions from nine to 16. The appointment of the further six champions re-affirms the Council's commitment to advance progress on the vital issues across the city.

3.7 The next few years will call upon the public sector to navigate many challenges, including continuing major public service reforms, managing change in the economy, as well as maintaining and improving the provision of our much-needed services. In these times of change over the next five years, making these commitments early becomes more important.

3.8 The roles and responsibilities of the Champion will potentially include some of the following descriptions as a guide:

- Act as an ambassador for their specified area, which includes taking responsibility for maintaining and raising the profile of their area.
- Support the work of the committee convenors through working in a collaborative role and feeding into the decision-making role of the relevant convenors.
- Contribute to the development of policy in Edinburgh of their area and providing leadership and guidance when required.
- Act as a local expert and advocate working with and engaging with communities across the city.
- Ensure focus is maintained on achieving the desired objectives and outcomes of their area.

3.9 There are 16 champions positions. Each position and their remit is detailed below:

	Champion Area	Remit
1	Canal Champion	Champion the development, maintenance and repair of canals throughout the city and the region.

	Champion Area	Remit
2	Carers Champion	Act as the champion for Carers and their families throughout the city.
3	Equalities Champion	Champion the outcomes of the Equalities Act and protected characteristics.
4	Festivals Champion	Support the work of the Culture and communities committee and in relation to the city's festivals. Specifically work with the literature institutions and festivals to maximise the City's literary status and presence in all our communities.
5	Sustainability Champion	Work with the sustainability partnership to champion Edinburgh as a leading city on sustainability in terms of economic, environmental and social issues.
6	Veterans' Champion	Act as the city's champion for veterans support.
7	Volunteering Ambassador	Champion volunteering across the city to support people to make a real difference in their communities.
	New Champion areas	
8	Young people Champion	Engage with Young Edinburgh Action, youth forums across the city and Scottish Youth Parliament to champion issues raised by young people.
9	Homelessness Champion	Champion the Council's response and report for people who are homeless across the city.
10	Small Business Champion	Act as the champion for small businesses and start-ups in the region and lead the support for future enterprises.
11	Gaelic Language Champion	Champion the Gaelic language improve access for residents and communities.
12	Child Poverty Champion	Champion the Council and our partners' response to child poverty and improving the support provided to families.
13	Cycling Champion	Act as the Council's champion for cycling, the cycling network and active travel across the region.

4. Measures of success

- 4.1 In line with the Council Performance Framework and the outcomes assigned to each of the strategic aims

5. Financial impact

- 5.1 There is no direct Financial Impact of selecting Elected Member Champions

6. Risk, policy, compliance and governance impact

- 6.1 Elected member champions should align to complement current committee and convener structure.

7. Equalities impact

- 7.1 Selection and appointment of elected member champions supports delivery of equalities outcomes and the protected characteristics.
- 7.2 The Equalities Champion is the lead for this area and ensuring equalities is embedded across communities and within the organisation

8. Sustainability impact

- 8.1 Selection and appointment of elected member champions supports delivery of sustainability outcomes. The range and breadth of remits of champions brings advantages for delivery of the three pillars of sustainability
- 8.2 The Sustainability Champion is the lead for this area and ensuring sustainability is embedded across communities and within the organisation

9. Consultation and engagement

- 9.1 Elected members have been consulted and have discussed the future of the Champion position and the range of remits they carry.

10. Background reading/external references

- 10.1 Appointments to Outside Organisations 2017/22 - [Item 7.1 - Appointments to Outside Organisations 2017-22](#)

Andrew Kerr

Chief Executive

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10.00am, Thursday 24 August 2017

Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22

Item number	8.1
Report number	
Executive/routine	
Wards	All

Executive summary

The Council Business Plan forms a central part of the Council's strategic planning and performance framework and is reviewed and revised regularly taking into account changes to the strategy and policy environment within which the Council operates.

This report provides a newly developed business plan which has been built around the commitments the Council Administration have pledged to deliver over the next five years, setting out what we aim to do and how we aim to do it.

The Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22 provides one plan to ensure that Council strategy, the City Vision, the Community Plan, the budget plan, the people plan and Directorate Business Plans all combine around one direction of change which reflects the priorities of the public, elected members, partners and our people.

The plan describes our Commitments to the city, our strategic aims and outcomes, our challenges, how we'll measure success and the future of our organisation. Directorate Business Plans will describe in detail how our services will approach our challenges and continue to improve for our citizens.

Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22

Recommendations

- 1.1 It is recommended that the Council:
 - 1.1.1 Agree the Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22.
 - 1.1.2 Note that a further report describing in detail how we will measure progress will be presented in the autumn.

Background

- 2.1 The Council's strategic planning and performance framework has been developed to provide a simple and clear articulation of the Council's vision, aims and our purpose. The Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22 sets out our shared commitments, strategic aims and outcomes.
- 2.2 The plan also sets out how our strategy links together, how we'll manage our resources and our people and how we will measure our success. The plan also looks to the future and how our services will need to continue to change and improve to continue to meet our challenges.

Main report

- 3.1 The Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22 forms a central part of the Council's strategic framework, providing one plan to ensure that Council strategy, the City Vision, the Community Plan, the budget plan, the people plan and Directorate Business Plans all combine around one direction of change which reflects the priorities of the public, elected members, partners and our people.
- 3.2 The plan describes our Commitments to the city, our strategic aims and outcomes, our challenges, how we'll measure success and the future of our organisation.
- 3.3 At the heart of this plan are a set of five strategic aims:
 - **A Vibrant City** - We want Edinburgh to be a vibrant and thriving city with a unique heritage, leading economy and a world-renowned reputation for culture and sport.
 - **A City of Opportunity** - We want Edinburgh to be a city in which everyone has access to opportunities to live fulfilling lives and ensure no one is left behind.

- **A Resilient City** - We want Edinburgh to be a city that is resilient with citizens that are protected and supported with access to sustainable and well maintained facilities.
 - **A Forward Looking Council** - We are an organisation that collaborates effectively with our partners, focuses on prevention and ensures we are fit for the future.
 - **An Empowering Council** - We are a council which empowers our citizens to take action, participate and make decisions for themselves.
- 3.4 Within each of these five strategic aims are four strategic outcomes describing what we want to achieve.
- 3.5 The strategic aims are underpinned by our 52 commitments to the city. These are to:
- **Deliver an economy for all** – local jobs, growth and affordable housing
 - **Build for a future Edinburgh** – a planning system that works to protect and develop our city
 - **Deliver a sustainable future** – a better environment and transport system that works for all
 - **Deliver for our children and families** – improving lives and future
 - **Deliver a healthier city for all ages** – strong and vibrant communities
 - **Deliver a Council that works for all** – more empowered, transparent and improved public services.
- 3.6 The plan sets out our approach to measuring our success and performance by ensuring that outcomes are aligned and consistent with the strategic planning framework. It also ensures that all plans and strategies are driven by and focused towards delivery of a single shared vision for the city. Further details will be presented in the autumn.

Measures of success

- 4.1 A suite of performance indicators is being further developed to measure our progress and success at each level of the strategic planning framework. Indicators will be presented via dashboards and will include financial, workforce and customer elements to give a balanced view of performance against outcomes and commitments. Performance will be scrutinised by Elected Members and the Council's Corporate Leadership Team.
- 4.2 A more detailed description of this Performance Framework will be presented in the autumn.

Financial impact

5.1 The financial impact is set out within the Council Business Plan and is in line with actions agreed as part of the 2017-21 Revenue and Capital Budget Framework.

Risk, policy, compliance and governance impact

6.1 Risk, policy, compliance and governance impact is integrated within the Council Business Plan. Equalities impact

7.1 The Council Business Plan incorporates actions and outcomes related to the Council's commitment to Reducing poverty, inequality and deprivation.

Sustainability impact

8.1 The Council Business Plan incorporates actions and outcomes related to the Council's commitment to develop Edinburgh as a Sustainable Capital City.

Consultation and engagement

9.1 Measures, priorities and outcomes within the Council Business Plan have been developed in consultation with stakeholders and will continue to evolve based on continued engagement.

Background reading / external references

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Chief Executive

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Appendices

Appendix 1: Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22

Programme for the Capital

*The City of Edinburgh Council Business Plan
2017-22*

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1. Foreword

Edinburgh is known throughout the world as a historic city and our nation's capital. Over recent decades it has built a reputation as a successful and prosperous city – regularly voted as one of the best cities in the world to live in, it attracts more visitors than any UK city outside London and more inward investment than any other Scottish city.

These are great strengths for any city to build on, yet we know that if we are to maintain our successes, and meet the many challenges we face, the city needs a Council that shows strong leadership. It needs a Council that demonstrates a commitment to improve our services and our amenities in ways that meet the needs of our citizens and communities. This means being:

- A transparent Council that works for all, committed to delivering improved public services and empowering our citizens.
- A Council that is committed to listening to local people and working together with local communities
- A Council where co-operation, fairness, accountability, and responsibility really matter
- A Council that supports businesses and ensures Edinburgh continues to be a city that provides opportunities for employment, innovation, growth, and investment, and
- A Council that actively promotes and champions Edinburgh to the benefit of the city and its people.

To do this, the Council needs a clear vision for the city we want Edinburgh to be, and the type of organisation we need to be as a part of that vision. Most importantly, we need to make sure that our strategies, our plans, our budget, and our service plans all combine to describe one direction of change, driven by the decisions made by elected members and our residents.

This business plan provides this vision and direction. Built around 52 commitments the Council Administration have pledged to deliver over the next five years, it sets out what we aim to do and how we intend to do it. This plan will inform our decision making on how we use our resources. The principles and actions set out here will drive the way we reshape and redesign the way we deliver services and the way we work with communities and partners.



Adam McVey
Council Leader
Scottish National Party



Cammy Day
Depute Council Leader
Scottish Labour Party

2. Council Commitments

The purpose of the business plan is to:

- Set strategic direction for our Council over the period of this administration
- Describe the Commitments and outcomes we need to achieve
- Describe how we are going to achieve those outcomes, set out our approach to implementing strategy; and
- Describe our approach to measuring progress towards delivery of those outcomes, and to managing our budgets.

The plan aims to translate our vision for the future Council and our role in the city into a plan, which will deliver positive outcomes for our citizens and communities and achieve a sustainable balanced budget.

Council commitments

The next few years will call upon the public sector to navigate many challenges, including continuing major public service reforms, managing change in the economy, navigating a way forward during the UK's complex route out of the EU, as well as maintaining and improving the provision of our much-needed services.

Within this context, the Council needs to keep a clear focus on ensuring that we continue to provide services to a high standard and quality, while still responding to the wider environment in which we operate.

To do this, the Council have made 52 Commitments to the city as part of their coalition agreement. These commitments are structured around six themes:

- **Delivering an economy for all** – local jobs, growth, and affordable housing
- **Building for a future Edinburgh** – a planning system that works to protect and develop our city
- **Delivering a sustainable future** – a better environment and transport system that works for all
- **Delivering for our children and families** – improving lives and futures
- **Delivering a healthier city for all ages** – strong and vibrant communities
- **Delivering a Council that works for all** – more empowered, transparent, and improved public services

Full details on all of our 52 commitments to the city can be found in Section 8. The remainder of this document considers the Council wide approaches needed to deliver these commitments and continue to improve our services.

3. Strategic Framework

This business plan does not stand alone. Rather, it forms part of a robust strategic framework that connects the strategic vision of the Council and its partners to the detailed plans that guide the delivery of our frontline services.

This framework ensures that all Council plans and strategies are driven by and focused towards the delivery of a single shared vision for the city and our services. The framework, of which this Council Business Plan forms a central part, comprises the following elements:

- **2050 Edinburgh City Vision** – setting out a long-term vision for Edinburgh, shared by the Council, its partners, and our citizens
- **Community Plan and LDP (Local Development Plan)** - describing the multi-agency, partnership work of the Council and other agencies to deliver our vision and outcomes across the city and its spatial representation
- **Locality Improvement Plans** – Covering every area of the city and describing our multi-agency, community based approaches to improve service delivery and reduce inequality
- **Council Business Plan** – this document, describing the Council’s contribution to delivering that vision and setting out the aims and outcomes that drive our work
- **Council Strategies** - Describing the corporate approaches we as a Council need to take to improve the management of core activities and assets such as our people, our finances, our technology, our properties and estate, sustainability and equalities, and the way we manage change

- **Directorate Business Plans** – describing the contribution of each Council Directorate to the delivery of our business plan outcomes, our change and service improvement priorities.

Strategic Framework



Strategic Framework

Across each of these components it is important that our strategic framework remains relevant, focused and in a continual state of renewal and improvement. During 2017/18 a number of developments to the framework are underway, including:

- In the last year, the **2050 Edinburgh City Vision** project was launched. This project has involved wide-ranging engagement with citizens and partners across Edinburgh and aims to provide a new single long term vision to guide the direction of our city and the work of partner agencies, including the Council
- The **Edinburgh and South East Scotland City Region Deal** was signed in July 2017, providing significant investment in infrastructure, innovation, and skills across the city region
- A new Edinburgh Partnership **Community Plan** is under development with partners across the city and is to be launched early in 2018. This will replace the existing Community Plan in line with the guidance of the Community Empowerment Act. The Local Development Plan is the spatial representation of this plan.
- Our first **Locality Improvement Plans** will be published in October 2017 reflecting the needs and priorities of citizens and customers in all communities and setting out our approach to tackling areas of deprivation in the city.
- Development of new key **Council Strategies** to guide the way the organisation operates are in development, including strategies to guide the way we work with our citizens and customers, the way we lead and develop our people, and our approach to delivering change well.

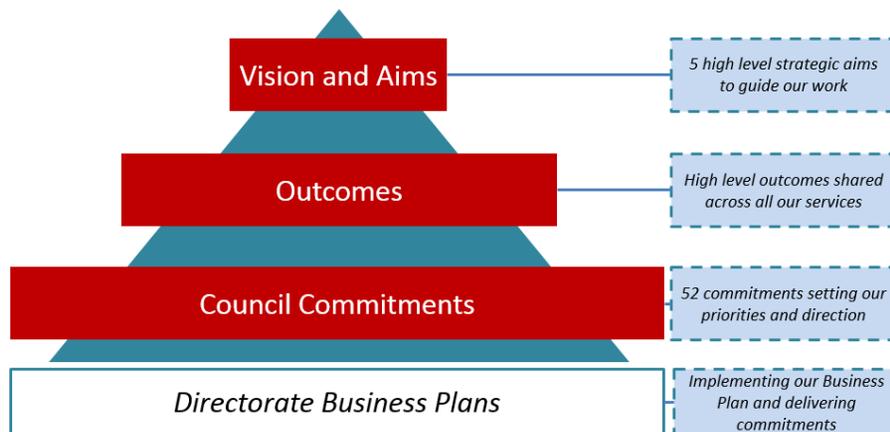
- Production of the new **Directorate Business Plans** will take place after the launch of this Council Business Plan to articulate the role, responsibilities, and priorities for each directorate to enable the delivery of the programme for the Capital.

4. Vision, Aims and Outcomes

Vision, Aims and Outcomes

As a core part of our strategic framework, the Council Business Plan provides strategic direction and clarity about how we will deliver and improve services.

To deliver our vision, Council services will focus their work towards the delivery of five mutually reinforcing strategic aims. The aims describe our vision for the city, the purpose of our services and guide the direction of the work we do. Each aim is underpinned by high-level four outcomes demonstrating our commitment to making a real difference to the lives of the people who live and visit our city as well as those who study, work, or do business here.



Five Strategic Aims



Council Aims and Outcomes

To deliver our vision and strategic aims, we have set out 20 associated outcomes, these are set out in the diagram below. These outcomes link to our 52 commitments to the city which will be prioritised over the duration of this plan and into the future.

Full details on how these aims and outcomes link to, and ensure delivery of, our commitments are in Section 9.



Our Culture and Values

Our strategic aims of “A forward looking Council” and “An empowering Council” are underpinned by our organisation’s culture and values.

These are the principles that drive how we deliver services and how our people work with citizens and communities. These are aligned with the strategic themes of our People Strategy:

- **Build an agile and flexible workforce.**

We retain and attract talented and flexible people to our workforce, with the right skills and mindset. Our people reflect the city in which we operate with diversity and equal opportunity for all. Our organisation is the right size and shape to deal with challenges and embrace change and services are designed to deliver our strategic aims and outcomes.

- **Develop people’s skills and strengths.**

Our people have the capabilities we need not only to deliver services now but also for the challenges and change of the future. Our workforce learns and develops to improve our performance and to maximise everyone’s potential. Our leaders are confident and support their teams to build upon their skills and strengths.

- **Lead, creating a great environment for delivery.**

Our people are empowered to lead and take action with a strong focus on partnership working and collaboration both within and outside of our organisation. We listen to our people and ensure they are supported to maintain and improve their wellbeing. Our workforce understand what is expected of them and how they are performing through regular engagement and ensuring they feel valued.

Our Values

Our People Strategy is built around a core set of values that guide everything we do. Our values define the culture we want to build within our organisation and sets out our commitment to each other within our workforce as well as to our citizens and communities. Our values are:



Customer First
We listen, are responsive, helpful and knowledgeable.
We care and we treat people with respect at all times.



Forward Thinking
We are proud to work for Scotland’s capital city. We are forward thinking and focused on improving Edinburgh.



Working Together
We work together to achieve shared goals and provide value for money services.



Honest and Transparent
We are honest and transparent in all we do and are accountable for our decisions.

5. Strategic Context

The Council Business Plan defines the journey of change we need to make as a Council over the next four years. Our integrated planning framework is built from an understanding and a vision of the pressures the Council is likely to face in the next few years.

Edinburgh is a fantastic place to live in, to work in and to visit. The capital of Scotland, a seat of Government and an international diplomatic base, with a world class research and education reputation.

The aims and outcomes set out in this business plan describe what we think we need to do to protect what's great about our city, and what we need to do to build for the future. The city will also witness unprecedented levels of new developments improving our infrastructure and city region connectivity including the Queensferry Crossing, the new Edinburgh St James development and developing a new sports centre at Meadowbank, amongst others.

The City of Edinburgh Council has faced significant challenges from a long-term decline in revenue funding and from a growing and changing population. The scale of these challenges continues to grow. Policy and legislative changes are also placing additional demands on the council and changing how the council works.

Public policy drivers

The implementation of our Council Business Plan over the years to 2022 will take place in a period of change to the public sector. This includes ongoing public sector reform; new legal responsibilities for greater

devolved decision making to communities; and Edinburgh's position, as Scotland's Capital, following the UK's decision to leave the European Union.

Public Sector Reform

Legislative and policy changes affect the way councils work. Some of these changes, such as the creation of integration joint boards (IJBs) for health and social care, have already changed the role of councils. The Community Empowerment Act (2015) reforms community participation, planning and involvement in public service delivery. The Child Poverty Bill will place targets on councils to eradicate child poverty and places a duty on Councils to report annual on progress toward this goal.

Scottish Government programme for Scotland

2016 saw elections for the Scottish Parliament and the launch of a new programme to guide the work of the Scottish Government. Many areas of this programme have significant potential impacts on the core responsibilities local authorities are expected to deliver. Key areas include:

- Reform and review of the provision of education across Scotland
- Changes to council tax policy and potential reform of local taxation
- A focus on inclusive economic growth approaches
- A Living wage commitment to replace the minimum wage
- Skills and Enterprise agency review

Demographic, socio-economic drivers

A growing city

Edinburgh has seen on-going increases in demographic-led demand. Over the next ten years, our analysis of population trends and housing development suggests that the city is likely to see further population growth, with the number of residents projected to increase by 80,000 people, or 16%, over 2017-37. These projections show strong growth at both ends of the age spectrum. Over the next ten years alone the population of residents aged 12 to 17 is projected to grow by some 23% in the next ten years. The population aged over 75 is projected to grow by 25%, almost 3,000 people, over the same ten years. This places further demand on a range of frontline services, and getting around our city safely and reliably.

Exiting the European Union

The results of the European Union referendum in June 2016 and the United Kingdom's decision to leave the European Union raises many questions and issues which the Council must respond to over the coming few years. This will alter the environment within which the Council supports the city and the ability of business and services to attract and hire a high quality workforce. Edinburgh is proud to be home to a currently estimated 32,000 non-UK EU national residents. This is the largest concentration of EU nationals in Scotland.

Poverty and inequality challenges

A growing population is one of the most visible signs of the success of our city in recent years, and our status as one of the best places in the UK to live and to work. We know, however, that not all our citizens share in that

success and that alongside our affluent areas, our city contains some of the most deprived communities in Scotland.

Our estimates show that almost 80,000 people in Edinburgh were living on incomes below the UK poverty threshold. This means that 16% of all our citizens living in poverty, a rate very close to the Scottish average of 18%. These estimates, however, mask the depth of poverty and income inequality faced by our residents. Within the most deprived wards of our city as many as 30% of all residents live in households below the poverty threshold. This pattern of income inequality mirrors similar wide inequalities in the life chances and wellbeing of residents.

The modest increases in average incomes over the last few years were not matched by any expected real income growth for the poorest households. Edinburgh shows very high levels of labour market polarisation, or the 'hollowing out' of the labour market. If these trends continue, they will only worsen the opportunities for skill and career progression for many workers, and further affect those wanting to escape in-work poverty.

A sustainable city

In addition to rising and changing demand from residents, the challenge of ensuring a sustainable future for the city will have an increasingly important impact on the way the Council operates. Edinburgh is a growing city and the pressures of congestion, pollution, road maintenance and waste management will continue to grow and must be alleviated and managed carefully.

The Scottish Government signed up to the United Nation's Sustainable Development Goals in 2015. This framework sets out a series of goals and targets for 2030. Its aims are to remove poverty and hunger; prevent

damage to the environment by promoting sustainable management and use of natural resources; ensuring social and technological progress occurs in harmony with our natural environment; and foster safe and inclusive societies, free from fear and violence.

What this means for us:

The changes and new directions outlined above all have the potential for significant impacts on the Council, the opportunities we have available to us, and the outcomes we are expected to deliver. The pace and scope of change is extensive and requires an approach by the Council which:

- Enables and empowers communities to drive the decisions which shape their services
- Builds on Edinburgh's reputation for culture and sport with healthy and active citizens
- Removes barriers so our citizens can access the opportunities they need to prosper and lead fulfilling lives
- Protects and develops communities in Edinburgh, delivering modern, well maintained facilities, parks, roads, and transport services fit for a low carbon future and that will remain safe and fit-for-purpose.

6. Our Future Council

To meet our ongoing challenges and take advantage of our opportunities, we will continue to develop how we organise ourselves and improve the effectiveness and efficiency of Council services.

To date we have made significant progress through our Transformation programme, delivering recurring savings in excess of £70 million. We are a smaller organisation because of these changes and have reduced the number of managers in our employ. We will continue to ensure that we have the right mix of people and capabilities for the future.

In addition to our savings challenge, we are moving to a locality model that focuses on four geographic areas, bringing together our own services with those of our partners to make it easier to meet local needs. We will embed our locality model to provide greater empowerment and involvement for individuals and communities.

We will continue to place local people at the heart of how we deliver our services, improving access, streamlining transactions and enabling more digital delivery for citizens and staff.

We will continue to improve and enhance our partnership working arrangements with all our partners across the public, private, independent, and voluntary sectors alike. We will maintain a rigorous approach to managing our relationships with our commercial suppliers and will actively seek opportunities to collaborate with other public agencies and generate income, where appropriate.

In designing our future Council and identifying organisation development and change priorities over the next 5 years we will focus on becoming:

An Empowering Council

- An open and transparent Council with an inclusive, accessible and streamlined approach to decision making.
- A locally focused Council which understands the holistic needs of our citizens, and joins up with other public sector partners to deliver well integrated services.
- A Council that is committed to a new contract with our citizens, so that the emphasis of all our practice is on empowering and involving communities and partners in decision making and co-production, rather than doing things to them or for them.

A Forward Looking Council

- A proactive Council which embeds prevention and sustainability across everything we do and provides the right services, in the right place, at the right time.
- A financially sustainable Council, committed to delivering value for money.
- Improve the management of citizen contact, making our response more effective and efficient and providing appropriate choices of method of contact.
- An effective and efficient organisation with a culture of continuous improvement, where staff are empowered to take ownership of their services and drive improvements.
- An ambitious, forward looking Council which works with partners to deliver a step change towards a stronger, fairer city equipped for the future.

7. Managing Performance

Managing the performance and delivery of our services

Progress against the delivery of our strategic plans is tracked by a Council-wide performance management framework. This provides citizens, elected members, and service managers with insight into performance against our outcomes and commitments. The framework responds to the direction set by the Scottish Government's National Performance Framework and includes benchmarking and target setting that fits with our aspiration to be among the best performing cities in the UK.

Measuring progress

A key component of the framework is a well-defined suite of performance indicators which are used to measure success at each level of the strategic framework. Performance Indicators will be presented via a dashboard and will include financial, workforce and customer elements to give a balanced view of performance against outcomes and commitments. These indicators will be focused on outcomes rather than outputs and will be easy to access and understand.

Scrutiny and a timetable for performance reporting are also integral elements of the performance framework involving regular monitoring and identification of areas of good practice and areas for improvement.

Elected Members will scrutinise and review performance against aims, outcomes and commitments through the Committee structure: Corporate Policy and Strategy; Governance, Risk and Best Value; Finance and Resources; Education, Children and Families; Transport and Environment; Culture and Communities; Planning; and Housing and

Economy. Further details can be found in Appendix 1. Aims, outcomes and commitments are cross-cutting and scrutiny will take place primarily through a lead Committee supported by other relevant committees.

Corporate Leadership Team will scrutinise and review performance against aims, outcomes and commitments on a regular basis.

Senior Management Teams will be accountable and responsible for the delivery and review of Directorate Business Plan outcomes and objectives, including the Council's commitments.

The performance management framework will be reviewed annually and performance reporting against the Council's commitments and outcomes will form the basis of our annual report on progress.

Managing our resources

A core driver behind the plan is the recognition that the Council needs to provide value for money for all its citizens, delivering a sustainable balanced budget while meeting the needs of customers and service users. This section sets out a summary of the funding challenge facing the Council over the next few years and outlines our approach to delivering a sustainable budget aligned to the Council's priority outcomes.

Budget challenge

While delivering the Council's vision, the Business Plan recognises that the Council continues to operate in a challenging environment, with increasing demand for services at a time of on-going financial constraint. A budget framework update to be reported to the Finance and Resources Committee on 5 September 2017 will set out the Council's estimated

savings requirement over the period to 2022/23, pointing to a need for significant savings in each of the next five years. This savings requirement reflects continuing expenditure pressures resulting from three main factors:

- **Demographic and wider socio-economic change**, in particular growing numbers of school pupils, at-risk children, older people and those with physical and/or learning disabilities. To 2022/23, our budget framework assumes increased annual spending of over £30m in respect of demographic-related factors;
- **The effects of inflation** (including pay awards) on the Council's direct and indirect expenditure, amounting to almost £55m over the period from 2018/19 to 2020/21 alone; and
- **Additional costs arising from major infrastructure-related projects** including Local Development Plan, City Region Deal, supplemented with further investment in the Council's existing property estate.

Funding levels

In contrast to rising service demand, the Council anticipates that overall funding levels available for services will continue to reduce to 2022/23. Based on independent analysis of forecasts of wider public expenditure and Scottish Government priorities, the updated budget framework assumes the continuation of significant, year-on-year cash-term funding decreases over the medium term. While these will be offset, to an extent, by increased Council Tax income, when combined with the expenditure pressures, this emphasises a need for further service transformation, prioritisation and a continuing shift towards preventative expenditure to secure financial sustainability.

Delivering a sustainable balanced budget

While often the main focus of public scrutiny, the setting of the Council's

annual budget forms part of a continuous cycle of financial planning, monitoring and reporting. This cycle begins in May, when the expenditure and income planning assumptions underpinning the Council's budget framework are reviewed to determine the adequacy of existing plans to deliver the required savings. This review usually then initiates a process of budget option identification and formulation, culminating in public engagement in the autumn of a suite of proposals aligned to Council priorities and overall level of resourcing available to it. This assessment of the level of savings required also takes account of progress in delivering previously-approved savings and the management of risks and pressures within service areas, a trend continued in 2016/17. Recent years' improvements in the scrutiny of budget proposals at the development, implementation and monitoring stages have seen a marked increase in the proportion subsequently delivered.

While a succession of one-year funding settlements has made financial planning more challenging, the Council has maintained a comprehensive long-term financial plan and the grant funding assumptions within this are reviewed in light of the Local Government Finance Settlement announced in December each year. Subject to the need to identify any further savings, a balanced budget for the following year is then approved by Council in January or early February, with the contents of the Council's Business Plan updated accordingly. Delivery of the approved budget is then monitored in line with risk-based principles, with an emphasis on the early identification of potential issues and development of mitigating actions, informed by quarterly reporting to the Finance and Resources and relevant Executive Committees. The Council has maintained overall expenditure within budgeted levels for ten consecutive years, contributing to successive independent assessment noting the soundness of financial management and planning arrangements.

8. Our Council Commitments

Delivering an economy for all – local jobs, growth and affordable housing

1. Deliver a programme to build at least 10,000 social and affordable homes over the next 5 years, with a plan to build 20,000 by 2027.
2. Create the conditions for businesses to thrive. Invest in supporting businesses, social enterprise, training in hi tech, creative and other key sectors including co-operatives. Help link business with young people to ensure the workforce of the future is guaranteed work, training or education on leaving school.
3. Work with the business community to grow the number of Living Wage employers year on year.
4. Direct development to growth corridors as the best way to accommodate the extra housing needed for Edinburgh's growth and allowing the city to manage and protect green belt.
5. Sign Edinburgh to the Pay Fair Tax Initiative.
6. Deliver the City Region Deal. Make sure the benefits of investment are felt throughout the city and create space for new business to start and grow.
7. Improve access to employment and training opportunities for people with disabilities.
8. Explore the introduction of fair rent zones.
9. Create a Homeless Task Force to investigate the growing homelessness problem in the city. The team will review the use of bed and breakfast premises and explore alternatives that better meet the needs of individuals and families with an aim to end the use of bed and breakfast facilities. Appoint a Homelessness Champion who will chair the Task Force.

Building for a future Edinburgh - a planning system that works to protect and develop our city

10. Prioritise the use of brownfield sites and work with public sector and private landowners to develop land for affordable housing.
11. Ensure that Council policies on planning, licensing and sale of Council land give substantial weight to the needs of residents while still encouraging business and tourism.
12. Review the Council's policy on promoting mixed communities. The review should be completed by summer of 2018 and should include homes of multiple occupancy, short term temporary lets and student housing.
13. Improve planning enforcement to ensure that all developers, large or small, conform to Edinburgh's policies and developer's commitments.
14. Work with the Scottish Government to review planning policy and overhaul the planning appeal system to make it shorter, more independent and give communities the right to appeal.
15. Protect Edinburgh World Heritage Status and make sure developments maintain the vibrancy of our city in terms of placemaking, design and diversity of use.

Deliver a sustainable future - a better environment and transport systems that works for all

16. Invest £100m in roads and pavements over the next 5 years. This will include road and pavement maintenance, installing more pedestrian crossings, increasing the number of dropped kerbs and dedicate safer foot and cycle paths as well as introducing more pedestrian zones.
17. Guarantee 10% of the transport budget on improving cycling in the city.
18. Improve Edinburgh's air quality and reduce carbon emissions. Explore the implementation of low emission zones.
19. Keep the city moving by reducing congestion, improving public transport to rural west Edinburgh and managing roadworks to avoid unnecessary disruption to the public.
20. Explore the introduction of a lane rental for utility companies to reduce traffic pressures.
21. Retain Lothian Buses and Edinburgh Tram in public ownership.
22. Deliver the tram extension to Newhaven by 2022 after reviewing the business case and delivery plan to ensure they are robust.
23. Implement improvement plans for Waste and Cleansing Services to improve street cleanliness in every ward. Reintroduce a free bulky item collection service to tackle fly tipping.
24. Reduce the incidence of dog fouling on Edinburgh's streets and public parks.
25. Increase recycling to 60% from 46% during the lifetime of the administration.
26. Improve parking for residents by expanding provision of park and rides for commuters.
27. Tackle pavement parking and reduce street clutter to improve accessibility.

Delivering for our children and families - improving lives and futures

28. Create a first-class education estate – building 2 new secondary schools and 10 new primaries by 2021. Ensure safe standards are met by rigorous inspections of new and existing school buildings.
29. Improve and protect access to additional languages and music tuition and encourage more children and young people to gain vital skills in construction, engineering, digital technology, maths and science.
30. Increase the number of classroom assistants and support staff for children with additional needs to improve attainment and wellbeing.
31. Expand training opportunities for adults and young people linking with colleges and expanding vocational education.
32. Double free early learning and child care provision, providing 1140 hours a year for all 3 and 4 year olds and vulnerable 2 year olds by 2020.
33. Make early years' provision more flexible to fit families' needs and provide additional resources to families in difficulty so that no children are educationally disadvantaged when they start formal schooling.
34. Prioritise services for vulnerable children and families and looked after children, and support organisations working to end domestic abuse.
35. Improve access to library services and community centres making them more digital, and delivering them in partnership with local communities.
36. Support the continued development of Gaelic Medium Education.

Delivering a healthier city for all ages - strong and vibrant communities

37. Continue to integrate Health and Social Care Services. Review the Integration Joint Board's approach to support at home by 2018.
38. Take steps to increase the length and flexibility of care visits and increase the availability of care to help people live in their own homes.
39. Put exercise at the heart of our health strategy by increasing access to sport and leisure facilities.
40. Work with the Integration Joint Board (NHS & Council Social Care) and other agencies to prioritise early intervention and prevention in mental health services.
41. Review the application process and increase the budget for housing adaptations with a view to supporting more disabled tenants and owners to remain in their own homes. Help older and disabled homeowners to move to more suitable housing should they wish to do so.
42. Build a new sports centre at Meadowbank by 2021.
43. Continue to upgrade our existing parks and plant an additional 1,000 trees in communities. Protect major recreational areas such as the Meadows, Leith Links and Princes Street Gardens.
44. Increase allotment provision and support and expand the network and the number of community gardens and food growing initiatives.
45. Establish a Child Poverty Action Unit to address the inequalities faced by children in poverty in our city. Its remit will look at food security and nutrition, tackle food poverty and holiday hunger and enhance nutrition in schools. Ensure that a Poverty Assessment section features in all Council reports.

46. Continue to support the city's major festivals which generate jobs and boost local businesses and increase the funding for local festivals and events. Support the creation of further work spaces for artists and craftspeople.

Delivering a Council that works for all - more empowered, transparent and improved public services

47. Become a leading Council in Scotland for community engagement - 1% of the Council's discretionary budget will be allocated through participatory budgeting.
48. Continue to make a case to the Scottish Government for the introduction of a Transient Visitor Levy and explore the possibility of introducing more flexibility in the application of business rates. Explore the possibility of introducing a workplace parking levy.
49. Limit Council Tax increases to 3% a year to 2021.
50. Continue a policy of no compulsory redundancies and keep a presumption in favour of in-house service provision.
51. Improve community safety by protecting local policing and empowering communities to tackle long term safety issues and hate crime in all its forms including supporting restorative justice initiatives and other projects.
52. Devolve local decisions to four Locality Committees. Establish the membership of each Committee and how devolved decision making will work to encourage the maximum participation for local groups. Explore the effectiveness of community councils and how they can be enhanced to represent their local communities.

9. Aims, Outcomes and Council Commitments

Aims	Outcomes	Council Commitments
A Vibrant City	Citizens lead healthy and active lives with improved wellbeing	<p>Create the conditions for businesses to thrive. Invest in supporting businesses, social enterprise, training in hi tech, creative and other key sectors including co-operatives. Help link business with young people to ensure the workforce of the future is guaranteed work, training or education on leaving school.</p> <p>Work with the business community to grow the number of Living Wage employers year on year.</p> <p>Improve access to employment and training opportunities for people with disabilities.</p>
	Every citizen and community can participate in the cultural life of our city	<p>Continue to integrate Health and Social Care Services. Review the Integration Joint Board’s approach to support at home by 2018.</p> <p>Take steps to increase the length and flexibility of care visits and increase the availability of care to help people live in their own homes.</p>
	Our places and localities make Edinburgh a great and unique place to visit and study	<p>Put exercise at the heart of our health strategy by increasing access to sport and leisure facilities.</p> <p>Review the application process and increase the budget for housing adaptations with a view to supporting more disabled tenants and owners to remain in their own homes. Help older and disabled homeowners to move to more suitable housing should they wish to do so.</p>
	Our economy thrives with excellent and equal opportunities for business, employment and innovation	<p>Build a new sports centre at Meadowbank by 2021.</p> <p>Increase allotment provision and support and expand the network and the number of community gardens and food growing initiatives.</p> <p>Continue to support the city’s major festivals which generate jobs and boost local businesses and increase the funding for local festivals and events. Support the creation of further work spaces for artists and craftspeople.</p>

Aims	Outcomes	Council Commitments
<p>A City of Opportunity</p>	<p>Everyone, regardless of wealth and background can fulfil their potential and benefit from the city’s success</p> <p>All children and young people have the best start in life and are able to reach their full potential</p> <p>Citizens are socially connected and able to participate and develop throughout their lifetime</p> <p>Everyone has access to suitable housing, facilities and amenities</p>	<p>Deliver a programme to build at least 10,000 social and affordable homes over the next 5 years, with a plan to build 20,000 by 2027. Direct development to growth corridors as the best way to accommodate the extra housing needed for Edinburgh’s growth and allowing the city to manage and protect green belt.</p> <p>Deliver the City Region Deal. Make sure the benefits of investment are felt throughout the city and create space for new business to start and grow.</p> <p>Explore the introduction of fair rent zones.</p> <p>Create a Homeless Task Force to investigate the growing homelessness problem in the city. The team will review the use of bed and breakfast premises and explore alternatives that better meet the needs of individuals and families with an aim to end the use of bed and breakfast facilities. Appoint a Homelessness Champion who will chair the Task Force.</p> <p>Prioritise use of brownfield sites and work with public sector and private landowners to develop land for affordable housing</p> <p>Create a first-class education estate – building 2 new secondary schools and 10 new primaries by 2021. Ensure safe standards are met by rigorous inspections of new and existing school buildings.</p> <p>Improve and protect access to additional languages and music tuition and encourage more children and young people to gain vital skills in construction, engineering, digital technology, maths and science.</p> <p>Increase the number of classroom assistants and support staff for children with additional needs to improve attainment and wellbeing.</p> <p>Expand training opportunities for adults and young people linking with colleges and expanding vocational education.</p> <p>Double free early learning and child care provision, providing 1140 hours a year for all 3 and 4 year olds and vulnerable 2 year olds by 2020.</p> <p>Make early years’ provision more flexible to fit families’ needs and provide additional resources to families in difficulty so that no children are educationally disadvantaged when they start formal schooling.</p> <p>Improve access to library services and community centres making them more digital, and delivering them in partnership with local communities.</p> <p>Support the continued development of Gaelic Medium Education.</p> <p>Establish a Child Poverty Action Unit to address the inequalities faced by children in poverty in our city. Its remit will look at food security and nutrition, tackle food poverty and holiday hunger and enhance nutrition in schools. Ensure that a Poverty Assessment section features in all Council reports.</p>

Aims	Outcomes	Council Commitments
<p>A Resilient City</p>	<p>Communities are safe, strong and able to cope with change</p>	<p>Protect Edinburgh World Heritage Status and make sure developments maintain the vibrancy of our city in terms of placemaking, design and diversity of use.</p> <p>Invest £100m in roads and pavements over the next 5 years. This will include road and pavement maintenance, installing more pedestrian crossings, increasing the number of dropped kerbs and dedicate safer foot and cycle paths as well as introducing more pedestrian zones.</p> <p>Guarantee 10% of the transport budget on improving cycling in the city.</p> <p>Improve Edinburgh’s air quality and reduce carbon emissions. Explore the implementation of low emission zones.</p>
	<p>Our built and natural environment is protected and enhanced</p>	<p>Keep the city moving by reducing congestion, improving public transport to rural west Edinburgh and managing roadworks to avoid unnecessary disruption to the public.</p> <p>Explore the introduction of a lane rental for utility companies to reduce traffic pressures.</p>
	<p>Edinburgh is a low carbon, connected city with transport and infrastructure that is fit for the future</p>	<p>Deliver the tram extension to Newhaven by 2022 after reviewing the business case and delivery plan to ensure they are robust.</p> <p>Implement improvement plans for Waste and Cleansing Services to improve street cleanliness in every ward. Reintroduce a free bulky item collection service to tackle fly tipping.</p> <p>Reduce the incidence of dog fouling on Edinburgh’s streets and public parks.</p> <p>Increase recycling to 60% from 46% during the lifetime of the administration.</p>
	<p>Edinburgh is clean, attractive and well looked after</p>	<p>Improve parking for residents by expanding provision of park and rides for commuters.</p> <p>Tackle pavement parking and reduce street clutter to improve accessibility.</p>
		<p>Prioritise services for vulnerable children and families and looked after children, and support organisations working to end domestic abuse.</p> <p>Continue to upgrade our existing parks and plant an additional 1,000 trees in communities. Protect major recreational areas such as the Meadows, Leith Links and Princes Street Gardens.</p> <p>Improve community safety by protecting local policing and empowering communities to tackle long term safety issues and hate crime in all its forms including supporting restorative justice initiatives and other projects.</p>

Aims	Outcomes	Council Commitments
A Forward Looking Council	<p>We deliver value for money services through optimising our use of resources and building on the capabilities of our talented workforce</p> <p>We provide services that are focused on prevention and early intervention</p> <p>We plan our services to ensure we can continue to meet the needs of citizens and communities into the future</p> <p>Our organisation is flexible and adaptable and embraces change</p>	<p>Ensure that Council policies on planning, licensing and sale of Council land give substantial weight to the needs of residents while still encouraging business and tourism.</p> <p>Review the Council's policy on promoting mixed communities. The review should be completed by summer of 2018 and should include homes of multiple occupancy, short term temporary lets and student housing.</p> <p>Improve planning enforcement to ensure that all developers, large or small, conform to Edinburgh's policies and developer's commitments.</p> <p>Work with the Scottish Government to review planning policy and overhaul the planning appeal system to make it shorter, more independent and give communities the right to appeal.</p> <p>Retain Lothian Buses and Edinburgh Tram in public ownership.</p> <p>Work with the Integration Joint Board (NHS & Council Social Care) and other agencies to prioritise early intervention and prevention in mental health services.</p> <p>Continue to make a case to the Scottish Government for the introduction of a Transient Visitor Levy and explore the possibility of introducing more flexibility in the application of business rates. Explore the possibility of introducing a workplace parking levy.</p>
An Empowering Council	<p>A leading Council in community engagement and empowerment, giving citizens confidence to make decisions and act on issues</p> <p>We place our customers at the heart of all that we do, we are responsive, accessible and fair to all</p> <p>We work with our partners and communities to deliver services locally</p> <p>We are an open, honest, inclusive and transparent organisation</p>	<p>Sign Edinburgh to the Pay Fair Tax Initiative</p> <p>Become a leading Council in Scotland for community engagement - 1% of the Council's discretionary budget will be allocated through participatory budgeting.</p> <p>Limit Council Tax increases to 3% a year to 2021.</p> <p>Continue a policy of no compulsory redundancies and keep a presumption in favour of in-house service provision</p> <p>Devolve local decisions to four Locality Committees. Establish the membership of each Committee and how devolved decision making will work to encourage the maximum participation for local groups. Explore the effectiveness of community councils and how they can be enhanced to represent their local communities.</p>

Appendix 1: Commitments and lead Committees

Elected Members will scrutinise and review performance against commitments through the Committee structure. As the commitments are cross-cutting, scrutiny will take place through a lead Committee supported by other relevant committees. Commitments linked as follows

Housing and Economy Committee



Convener:
Councillor Gavin Barrie



Vice-Convener:
Councillor Lezley Marion Cameron

The Housing and Economy Committee is responsible for: Housing, Homelessness and Housing Support, Economic Development, Strategic Development (including Local Development Plan), External relations and inward investment, Inclusive growth

Lead Committee for:

- C1. Deliver a programme to build least 10,000 social and affordable homes over the next 5 years, with a plan to build 20,000 by 2027.
- C2. Create the conditions for businesses to thrive. Invest in supporting businesses, social enterprise, training in hi tech, creative and other key sectors including co-operatives. Help link business with young people to ensure the workforce of the future is guaranteed work, training or education on leaving school.
- C3. Work with the business community to grow the number of Living Wage employers year on year.
- C4. Direct development to growth corridors as the best way to accommodate the extra housing needed for Edinburgh's growth and allowing the city to manage and protect green belt.
- C5. Sign Edinburgh to the Pay Fair Tax Initiative.
- C7. Improve access to employment and training opportunities for people with disabilities.
- C8. Explore the introduction of fair rent zones.
- C9. Create a Homeless Task Force to investigate the growing homelessness problem in the city. The team will review the use of bed and breakfast premises and explore alternatives that better meet the needs of individuals and families with an aim to end the use of bed and breakfast facilities. Appoint a Homelessness Champion who will chair the Task Force.
- C41. Review the application process and increase the budget for housing adaptations with a view to supporting more disabled tenants and owners to remain in their own homes. Help older and disabled homeowners to move to more suitable housing should they wish to do so.

Planning Committee



Convener:

Councillor Lewis Ritchie

The Planning Committee: Exercises the functions of the Council as planning and statutory addressing authority, determines planning policies, interprets planning policies as specific tasks and projects, sets service standards

Lead Committee for:

- C10. Prioritise the use of brownfield sites and work with public sector and private landowners to develop land for affordable housing.
- C11. Ensure that Council policies on planning, licensing and sale of Council land give substantial weight to the needs of residents while still encouraging business and tourism.
- C12. Review the Council's policy on promoting mixed communities. The review should be completed by summer of 2018 and should include homes of multiple occupancy, short term temporary lets and student housing.
- C13. Improve planning enforcement to ensure that all developers, large or small, conform to Edinburgh's policies and developer's commitments.
- C14. Work with the Scottish Government to review planning policy and overhaul the planning appeal system to make it shorter, more independent and give communities the right to appeal.
- C15. Protect Edinburgh World Heritage Status and make sure developments maintain the vibrancy of our city in terms of placemaking, design and diversity of use.

Transport and Environment Committee



Convener:
Councillor Lesley Macinnes



Vice-Convener:
Councillor Karen Doran

The Transport and Environment Committee is responsible for: Strategic Transport Planning, Traffic management, roads and parking, Public transport, Public Realm, Sustainability, carbon reduction and energy issues, Flood prevention, Waste services, Environmental health and trading standards, Parks and green space, Street Cleaning and open space maintenance

Lead Committee for:

- C16. Invest £100m in roads and pavements over the next 5 years. This will include road and pavement maintenance, installing more pedestrian crossings, increasing the number of dropped kerbs and dedicate safer foot and cycle paths as well as introducing more pedestrian zones.
- C17. Guarantee 10% of the transport budget on improving cycling in the city.
- C18. Improve Edinburgh's air quality and reduce carbon emissions. Explore the implementation of low emission zones.
- C19. Keep the city moving by reducing congestion, improving public transport to rural west Edinburgh and managing road works to avoid unnecessary disruption to the public.
- C20. Explore the introduction of a lane rental for utility companies to reduce traffic pressures.
- C21. Retain Lothian Buses and Edinburgh Tram in public ownership.
- C22. Deliver the tram extension to Newhaven by 2022 after reviewing the business case and delivery plan to ensure they are robust.
- C23. Implement improvement plans for Waste and Cleansing Services to improve street cleanliness in every ward. Reintroduce a free bulky item collection service to tackle fly tipping.
- C24. Reduce the incidence of dog fouling on Edinburgh's streets and public parks.
- C25. Increase recycling to 60% from 46% during the lifetime of the administration.
- C26. Improve parking for residents by expanding provision of park and rides for commuters.
- C27. Tackle pavement parking and reduce street clutter to improve accessibility.
- C43. Continue to upgrade our existing parks and plant an additional 1,000 trees in communities. Protect major recreational areas such as the Meadows, Leith Links and Princes Street Gardens.

Education Children and Families Committee



Convener:
Councillor Ian Perry



Vice-Convener:
Councillor Alison Dickie

The Education, Children and Families Committee is responsible for: Education, Children and Families Services, Lifelong Learning and Libraries, Major Capital Programmes, projects implementation, asset planning and facilities management for Council's Education, Children and Families Services

Lead Committee for:

- C28. Create a first-class education estate – building 2 new secondary schools and 10 new primaries by 2021. Ensure safe standards are met by rigorous inspections of new and existing school buildings.
- C29. Improve and protect access to additional languages and music tuition and encourage more children and young people to gain vital skills in construction, engineering, digital technology, maths and science.
- C30. Increase the number of classroom assistants and support staff for children with additional needs to improve attainment and wellbeing.
- C31. Expand training opportunities for adults and young people linking with colleges and expanding vocational education.
- C32. Double free early learning and child care provision, providing 1140 hours a year for all 3 and 4 year olds and vulnerable 2 year olds by 2020.
- C33. Make early years' provision more flexible to fit families' needs and provide additional resources to families in difficulty so that no children are educationally disadvantaged when they start formal schooling.
- C34. Prioritise services for vulnerable children and families and looked after children, and support organisations working to end domestic abuse.
- C35. Improve access to library services and community centres making them more digital, and delivering them in partnership with local communities.
- C36. Support the continued development of Gaelic Medium Education.

Culture and Communities Committee



Convener:

Councillor Donald Wilson



Vice-Convener:

Councillor Ian Campbell

The Culture and Communities Committee is responsible for: Community Justice, Community Safety, Scrutiny of Health (except IJB), Culture development, festivals and events, Sport and Recreation, Arts and Museums, Community and Locality Planning, Community Empowerment, Neighbourhood Partnerships and Community Councils

Lead Committee for:

- C42. Build a new sports centre at Meadowbank by 2021.
- C44. Increase allotment provision and support and expand the network and the number of community gardens and food growing initiatives.
- C45. Establish a Child Poverty Action Unit to address the inequalities faced by children in poverty in our city. Its remit will look at food security and nutrition, tackle food poverty and holiday hunger and enhance nutrition in schools. Ensure that a Poverty Assessment section features in all Council reports.
- C46. Continue to support the city's major festivals which generate jobs and boost local businesses and increase the funding for local festivals and events. Support the creation of further work spaces for artists and craftspeople.
- C51. Improve community safety by protecting local policing and empowering communities to tackle long term safety issues and hate crime in all its forms including supporting restorative justice initiatives and other projects.
- C52. Devolve local decisions to four Locality Committees. Establish the membership of each Committee and how devolved decision making will work to encourage the maximum participation for local groups. Explore the effectiveness of community councils and how they can be enhanced to represent their local communities.

Finance and Resources Committee



Convener:

Councillor Alasdair Rankin



Vice-Convener:

Councillor Marion Donaldson

The Finance and Resources Committee is responsible for: Council's revenue and capital budgets, Council's expenditure and budget policy, Council's Treasury Management policies and practices, Council's long term financial plan, Procurement and contracts, Council debt and debt recovery, Common Good Fund, Human Resources, ICT, Disposal and development of Council owned property and land transactions, All charitable and other trust funds vested by Council

Lead Committee for:

- C47. Become a leading Council in Scotland for community engagement - 1% of the Council's discretionary budget will be allocated through participatory budgeting.
- C49. Limit Council Tax increases to 3% a year to 2021.
- C50. Continue a policy of no compulsory redundancies and keep a presumption in favour of in-house service provision.

Corporate Policy and Strategy Committee

The Corporate Policy and Strategy Committee is responsible for: Cross Cutting Policies and Strategies, Community Planning & Partnership and Reform, Best Value, Equalities and Diversity, Grants, Scrutiny of services delegated to IJB, Oversight of Edinburgh City Region Deal

Lead Committee for:



Convener:

Councillor Adam McVey



Vice-Convener:

Councillor Cammy Day

- C6. Deliver the City Region Deal, making sure the benefits of investment are felt throughout the city and create space for new businesses to start and grow.
- C48. Continue to make a case to the Scottish Government for the introduction of a Transient Visitor Levy and explore the possibility of introducing more flexibility in the application of business rates. Explore the possibility of introducing a workplace parking levy.

Integration Joint Board

The Integrated Joint Board is responsible for the strategic planning of health and social care services in Edinburgh, and aims to integrate health and social care services to meet the Scottish Government's 2020 Vision of people living longer at home and more health and social care in local communities.

Lead for:

- C37. Continue to integrate Health and Social Care Services. Review the Integration Joint Board's approach to support at home by 2018.
- C38. Take steps to increase the length and flexibility of care visits and increase the availability of care to help people live in their own homes.
- C39. Put exercise at the heart of our health strategy by increasing access to sport and leisure facilities.
- C40. Work with the Integration Joint Board (NHS & Council Social Care) and other agencies to prioritise early intervention and prevention in mental health services.

10am, Thursday 24 August 2017

City of Edinburgh Council: Performance Overview 2016/17

Item number	8.2
Report number	
Executive/routine	
Wards	

Executive Summary

This report provides a strategic overview of performance for the City of Edinburgh Council for the year 2016/17 drawing from performance data, insight and analysis.

City of Edinburgh Council Performance Overview 2016/17

Recommendations

- 1.1 The Council is asked to note:
 - 1.1.1 This Council's annual performance report for the 2016/17 financial year.
 - 1.1.2 The new Council Business Plan 2017-22, is considered elsewhere on today's Full Council agenda, and note the intention to develop a new performance framework to support its delivery later this year.

Background

- 2.1 The Council Business Plan for 2016-20 forms the central part of the Council's strategic planning and performance framework. It summarises the strategic direction and priorities for all Council services, including transformation programmes, partnership working, and delivery of services in localities into one plan. The Council Business Plan has been revised following the election and is elsewhere on today's Full Council agenda for approval.
- 2.2 This report provides a summary of strategic performance in 2016/17 drawing on performance data, insight and analysis.

Main report

Council Performance Approach

- 3.1 At present, the Council's approach to performance management includes regular monitoring of progress against outcomes, actions and targets set out in the Council Business Plan, the Edinburgh Partnership Community Plan and Service Development Plans.
- 3.2 This includes:
 - Monthly monitoring and challenge of performance at the Council Leadership Team (CLT) and senior service management teams against key indicators and targets;
 - Development and implementation of service improvement initiatives via the Council's overarching Change Board;

- Six monthly reporting of performance to elected members through the Council and Executive Committees;
 - Six monthly reporting to the Edinburgh Partnership Board on progress against community plan outcomes and commitments.
- 3.3 The Council's main benchmarking overview is done through the Local Government Benchmarking Framework (LGBF). This Framework allows Scottish Local Authorities to compare their own performance across a suite of efficiency (unit cost) and outcomes indicators, covering all areas of local government activity. Further benchmarking is undertaken by specific service areas, such as roads and waste services through the Association for Public Sector Excellence (APSE) reports; housing services through the Scotland's Housing Network reports and HouseMark reports; and comparison of delayed discharge figures from NHS Information Service Division (ISD) analysis.
- 3.4 There is a clear link between the key performance indicators overseen by CLT monthly and the annual benchmarking monitoring undertaken through LGBF analysis and other reports.
- 3.5 Across the suite of Council performance reporting, there are areas where good progress has been made, along with a range of challenges and opportunities to continue to make improvements in the coming year. Educational attainment (particularly for those in the 20% most deprived areas of Edinburgh), supporting unemployed people into work and learning, emergency repairs of street lighting all show improvement over the last year. Delayed discharge, household planning applications and emergency road defects repairs are areas which continue to be challenging.
- 3.6 Likewise, the latest LGBF analysis for 15/16 shows a mixture of areas of good progress, some areas of slow but consistent improvement and some areas where performance declines.
- 3.7 The following sections of the report provide headline performance information across the business plan strategic themes. Further and more detailed information is provided in Appendices 1 and 2 of this report.

Improve Quality of Life

- 3.8 Good progress has been made, through the Looked After Children (LAC) transformation programme, with a focus on the Balance of care (where children are supported to remain in the community with their families), to improve quality for life for children within Edinburgh. The aim of reducing the rate of annual growth has been achieved and in addition to this the number of LAC has been decreasing since September 2016, with the rate per 1,000 of the population at its lowest level since 2008.

- 3.9 The council continues to work pro-actively with a range of partners to ensure that all young people have a positive destination when leaving school. The percentage of all senior phase mainstream school leavers achieving a positive destination improved from 87.4% in 2011 to 92.3% in March 2017. Latest LGBF benchmarking data shows Edinburgh ranked 16th out of 32 local authorities and is on an improving trend.
- 3.10 Progress across many attainment measures shows steady improvement over the last 3-4 years with some measures showing improvement greater than the national average. For example, the percentage of pupils from deprived areas gaining 5+ Awards at Level 5 (SIMD) is up from 25% in 2011/12 to 38% in 2015/16. This corresponds to Edinburgh's rank moving up from 25th in 2011/12 to 13th in 2015/16.
- 3.11 Parents' satisfaction with schools is captured at both a national and local level. Satisfaction with schools showed a drop from 72.7% in 2014/15 to 65.3% in 2015/16, which the lowest rating in Scotland, according to the Scottish Household Survey. However, Parents' reported satisfaction with schools (from the council-run parents and carers biennial survey) continues to be high at 87% but also shows a reduction from 94% in 2009/10. Further analysis of the local survey responses has supported a package of pro-active service development planning underway in Communities and Families with effective engagement and targeted measures in place.
- 3.12 Reducing the number of people in hospital ready to be discharged, that are waiting for appropriate social care supports to be put in place, continues to be challenging for the Council and for all authorities across the UK. Since the change of the national definition for delayed discharge (from waiting longer than 2 weeks to waiting longer than 3 days) in July 2016, there has consistently been more than 150 patients waiting for longer than three days. From the regular ISD publication: 'Delayed Discharges in NHSScotland', Edinburgh had both the highest number of people delayed in hospital waiting for discharge on the census date in March 2017 and the highest rate per 1,000 population (75+ population at 4.97). In response, the service area set up a Board to drive improvements and oversee work to address these key challenges. This Board is accountable directly to the Edinburgh Integration Joint Board (IJB). Progress in this area was reviewed in May 2017 and there is a downward trend in numbers waiting for discharge providing an early indication that the holistic new approach is having a positive impact.
- 3.13 Progress is also evident in adult social care initiatives to shift the balance of care, where people are supported to live independently in the community rather than residential settings. In March 2017, 56.6% of people, receiving support with their personal care needs, are supported to do so in their own homes or within a community setting. From the LGBF 2015/16 analysis, Edinburgh ranks 16th out of the 32 Local Authorities for the percentage of people 65+ with intensive needs receiving care at home, and is above the Scottish average. The support for people at home from Council run services has also shown continued improvement over the last ten years and the latest gradings from inspections by the Care Inspectorate are

the highest that have ever been achieved. Responses from the local survey shows 92.5% of people using these services reports high levels of satisfaction with the service they receive.

- 3.14 However, satisfaction with Adult Social Care Services, reported through the Scottish Household Survey, has fallen from the previous year, with only 77.2% of adults receiving support who rate it as excellent or good and 81.6% of adults supported at home who agree that their supports had an impact in improving or maintaining their quality of life. This performance means that Edinburgh remains in the last quartile and below the Scottish average when ranked against the other local authorities.
- 3.15 The number of households being assessed as homeless has been reducing year on year as the Council has continued to put greater emphasis on prevention. However, the number of households entering temporary accommodation has increased. In 2012, the Council accommodated an average of 1,608 homeless households each evening. This figure has increased by 23% to 1,989 in 2016. This is due primarily to an acute shortage of affordable housing in the City and this is being considered as a key area within the future housing strategy. The Council and its housing association partners have agreed to commit direct investment of £2 billion to deliver 16,000 new affordable and low cost homes over the next 10 years.
- 3.16 Over the last 12 months, the average length of time a homelessness case is open to housing officers has been over target. A number of key improvement actions have been identified and completed such as the recruitment of new housing officers which reduces caseload pressures, training and development programmes for staff focusing on assessment and case management skills, and a review of all cases open for more than a year to establish a clear action plan for those individuals.
- 3.17 Many households in Edinburgh will face a reduction in their income as a result of ongoing welfare reforms. These reforms include a reduction in benefits for those under occupying their home, the transitional move to Universal Credit and a cap on the total amount of income households can receive from some benefits. The Council continues to provide financial support through Discretionary Housing Payments and the Scottish Welfare Fund, as well as providing advice and support to those households affected.

Ensure Economic Vitality

- 3.18 Since April 2012, the Council has supported the creation and safeguarding of 4,415 (net) jobs and supported 17,587 (net) people into work or learning in Edinburgh. It has also achieved £582.3 million (net) of physical investment. On two out of the three counts, the latest results are exceeding the expected targets. However, LGBF benchmarking shows a decrease in the proportion of unemployed people assisted into work by Council funded or managed employability programmes (10.6% in 15/16 and 11.48% in 14/15), ranking us 16th against other local authorities and below the Scottish average. This should be viewed in the context of Edinburgh's

low unemployment rate meaning those seeking support typically have more intensive needs that require longer interventions (e.g. “All in Edinburgh” service for those with a disability), that Councils are not the sole provider of employment services, and the proportion of residents that can be assisted will be limited by the particular spending priorities of different Councils.

- 3.19 The Creative Exchange, a high-quality incubation and creative business space, continues to attract new tenants and occupancy rates have been as high as 90%, with 45 companies based onsite employing 140 people.
- 3.20 Although Edinburgh has the lowest Department for Work and Pensions (DWP) claimant rate as a percentage of its population (9.2%) when compared to eight other comparable sized UK cities (14.7%), there remains variation across the city (from 2.8% to 11.5%).
- 3.21 Performance in major and householder planning applications continues to be below target. Major applications are rarely capable of being determined within the default 4 months target. The system allows for processing agreements to set out mutually agreed project plans. Despite strong encouragement for applicants to work this way, only 38% of major applications had processing agreements and only 30% of these met the target. The national review of planning is considering mandatory use of processing agreements. Householder applications performance was affected by a turnover of staff resource in mid 2016-17 which has been addressed and recent months have shown increased performance towards the 90% in 2 months target. Non-householder local planning applications cover a wide diversity of types of development and performance can be affected by the proportion of large yet not major development proposals. Although the target was met, performance was not consistent across the year.

Build Excellent Places

- 3.22 The Edinburgh People Survey, carried out in Autumn/Winter 2016, found satisfaction with waste collection was low and this perception is strongly associated with collection method. In response to these findings, a comprehensive action plan was agreed in November 2016 focusing on several key areas including missed and delayed bin collections. To date good progress is being made as the action plan is implemented and this area continues to be a focus for service improvement.
- 3.23 The amount of landfill waste continues to decrease, dropping by 4.1% compared to previous year. Moreover, landfill waste has dropped by 41% since 2006/07 as there is a continuing trend of residents recycling more. Recycling rates continue to improve and for 2016/17 the rate is 43%, up from 24.5% in 2006/07. The introduction of a new kerbside recycling service to 140,000 properties from 2014/15 resulted in increased recycling with Edinburgh achieving the highest rate against three Scottish city comparators (Aberdeen, Glasgow and Dundee).
- 3.24 Edinburgh’s street cleansing services have been recognised by the Accounts Commission as a service making savings without having a negative impact on quality and performance. The city continues to have good performance in this area

with around 90% of streets considered to be meeting expected cleansing levels. Edinburgh's ranking against other authorities for meeting cleanliness standards has also shown improvement from 32nd in 2011/12 to 26th in 2015/16 (LGBF benchmarking analysis). However, public satisfaction with street cleaning has decreased from 70% in 2014/15 to 66% in 2015/16 (Scottish Household Survey). This continues to be an area of focus and priority for greater service performance in future with a comprehensive action plan in delivery.

- 3.25 Edinburgh reports significantly higher number of emergency road defect repairs when compared with all other Scottish local authorities. In 2015/16 Aberdeen reported only 9 Category 1 defects and Dundee reported 34. Both cities achieved 100% defects repaired within target. Edinburgh, by contrast, reported 5,410 defects and achieved a performance of 36%. A targeted action plan has been developed to improve performance in this area with a report scheduled to provide an overview to elected members in August 2017.
- 3.26 Performance for Museum and Galleries attendance for the main venues has decreased by 10% compared with the previous year. This decrease is mainly due to venues being operated with reduced opening hours since October 2016. Culture Services are currently engaging with Marketing Edinburgh to improve the promotion of the venues and increase attendances. Satisfaction with museums and galleries remains among the highest in Scotland (dropping from 2nd in 2014/15 to 3rd in 2015/16) with costs per visit (£2.05 in 2015/16) rising but still among the lowest in Scotland and well below the Scottish average of £3.07.
- 3.27 In 2016 Edinburgh's parks were awarded a record 29 Green Flags from Keep Scotland Beautiful. The Scottish Household Survey shows sustained levels of satisfaction with parks and greenspace provision at 91.3% which is above the Scottish average (74%).
- 3.28 The rate for of recorded violent crimes and offences per 10,000 population and number of dwelling fires shows a positive reduction, as shown in the Edinburgh Partnership progress report. A decline in figures in respect of recorded crimes of violence (per 10,000 population) is being achieved through engagement with partners and intelligence led Policing. The Home Fire Safety Visit (HFSV) programme continues to be a success in reducing the number of accidental dwelling fires. 85% of Edinburgh People Survey participants reported that they felt safe in their neighbourhood after dark. This figure has increased significantly by 10% since 2008 and is above the national average of 79% for England and Wales (the Local Government Association Survey).

Deliver Lean and Agile Services

- 3.29 Both the Accounts Commission Best Value Audit Report and the Council's Annual Audit Report accounts recognise that the City of Edinburgh Council is ahead of other authorities in Scotland, being financially sustainable and having in place effective governance.

- 3.30 Analysis of the Council's outturn for 2016/17 shows that almost 90% of approved savings were delivered, contributing to a position whereby the Council maintained expenditure within budget for the tenth successive year.
- 3.31 The Budget Engagement exercise was carried out this year with over 4,000 people responding to the consultation, up 31% on the previous year. The results continue to inform service and financial planning outcomes.
- 3.32 Staff sickness absence in the public sector is widely regarded as being a significant cost to the councils. Sickness absence rates show an increase in absence recorded over the second half of 2016, following a period of decline recorded in late 2015. LGBF data shows Edinburgh has the 4th lowest rate in Scotland for teachers' sickness absence (4.8 working days in 2015/16). Other employees have an absence rate of 10.7 working days which is just above the national average of 10.6 working days. CLT have agreed a range of actions to support colleagues following a period of significant change and to strengthen both support and monitoring of this area.
- 3.33 Finally, the data for the cost per dwelling of collecting council tax is decreasing year on year from 2012/13, but remains high in comparison to other councils. Edinburgh has been ranked 29th compared to 30th the previous year. At the same time, the Council performs well on measures of efficiency, with council tax collection rates showing a slight improvement over the recent period. In 2015/16 the Council collected 96.1% of all council tax due, a rate above the Scottish average, and higher than any other city Council in Scotland. The Council now ranks 10th compared to 19th the previous year (LGBF benchmarking).

Service Improvement initiatives

- 3.34 During 2016/17 the Council completed a significant change programme to re-shape services for the future and achieve financial sustainability. During this time, performance continued to be monitored and action plans generated for areas of concern. A range of service improvement actions are currently underway.
- 3.35 In addition, a range of development work is being undertaken to provide a wide-reaching service improvement programme. This programme focuses on significantly improving outcomes and services across the council over the next year. The progress of these projects are being overseen by CLT with strengthened governance in place via a monthly Change Board.
- 3.36 Some of the service improvements underway are:
- A key focus for the Localities programme has been progressing consultation around the Locality Improvement Planning (LIPs). A two phase engagement process was planned and designed to maximise opportunities for stakeholders to participate in the locality improvement. Phase one focussing on locality wide engagement is complete. Phase two is designed to target geographical areas and individuals and communities experiencing the highest level of inequalities is underway.

- Implementation of action plans for Waste and Cleansing services and Roads has started. These plans aim to increase efficiency and improve quality and customer experience.
- A programme to shift the balance of care within the Looked After Children population enters the fifth and final year with many of the targets having been achieved or exceeded. In addition, a new strategy to decrease the need for children to become LAC is underway. Significant resources have been agreed by council for the purposes of early intervention.
- The IJB will embed the locality model across its services to ensure that citizens receive the right care in the right place at the right time and continue to focus on shifting the balance of care to community settings.
- Reviews of specific services on homelessness, advice and family and household teams aim to improve quality and customer experience are also underway.

Development of the Performance Framework

- 3.37 The Council's strategic planning framework is evolving this year with the priorities of new political leadership being reflected in the revised Council Business Plan for 2017/18. In addition, a new Community Plan, introduction of Locality Improvement Plans to meet the requirements of the Community Empowerment (Scotland) Act and a planned new Economy Strategy are all planned. A long term vision for the City is being developed through collaboration with City Leaders as part of the City Vision (Edinburgh 2050) project. This suite of plans will result in the Council being outcome focused with a range of strategic and delivery plans in place to direct improvement activity.
- 3.38 To support open and transparent oversight and monitoring a new performance framework is currently being developed. This framework and the measures used within will be balanced in order to give a full strategic oversight of key areas in one place. The next round of performance reports to committee later this year will be based on the new framework.

Measures of success

- 4.1 This report provides the City of Edinburgh Council with an overview of performance against a range of performance measures for the year 2016/17 and identifies key issues for measuring success for the year ahead.

Financial impact

- 5.1 Any new financial considerations as part of the revised business plan will be considered as part of the Budget process for 2018/19.

Risk, policy, compliance and governance impact

- 6.1 Risk, policy, compliance and governance impact is set out in the City of Edinburgh Council Business Plan

Equalities impact

- 7.1 Equalities impact is detailed in the City of Edinburgh Council Business 20.

Sustainability impact

- 8.1 Sustainability impact is detailed in the City of Edinburgh Council Business Plan

Consultation and engagement

- 9.1 Measures, priorities and outcomes within the City of Edinburgh Council Business Plan 2016 - 20 have been developed in consultation with stakeholders and will continue to evolve based on continued engagement.

Background reading/external references

- 10.1 [Council Business Plan 2016 - 20](#)
- 10.2 [The City of Edinburgh Council Best Value Audit Report 2016](#), City of Edinburgh Council, 10 March 2016
- 10.3 [2016 Edinburgh People Survey Headline Results report](#)

Andrew Kerr

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Appendices

Appendix 1 - Edinburgh Partnership Progress Report June 2017

Appendix 2 - Local Government Benchmarking Framework 2015/16 analysis

The Edinburgh Partnership Progress Report

June 2017



The Edinburgh Partnership Progress Report – June 2017

Welcome to the Edinburgh Partnership final progress report which provides an update on how the partnership is performing against Key Performance Indicators set out in the Edinburgh Partnership Community Plan 2015-18. This report provides an update on measures since December 2016 report.

The report also updates on progress of actions and milestones reached on the four partnership outcomes as follows:

- **Edinburgh's economy delivers increased investment, jobs and opportunities for all**
- **Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health**
- **Edinburgh's children and young people enjoy their childhood and fulfil their potential**
- **Edinburgh's communities are safer and have improved physical and social fabric**

The table below shows a high level overall performance for each of the outcomes. Progress of actions and measurement of performance is described using a RAG (Red, Amber & Green) status and full details are outlined in the appendix to this report.

Edinburgh's economy delivers increased investment, jobs and opportunities for all

- 3 KPIs are meeting target
- 0 KPIs just missed target
- 0 KPIs and actions have missed target or are not met
- 0 KPIs are data only

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

- 1 KPI is meeting target
- 2 KPIs just missed target
- 1 KPI has missed target
- 0 KPIs are data only

Edinburgh's children and young people enjoy their childhood and fulfil their potential

- 1 KPI is meeting target
- 3 KPIs just missed target
- 0 KPIs has missed target
- 1 KPI is data only

Edinburgh's communities are safer and have improved physical and social fabric

- 4 KPIs are meeting target
- 1 KPI just missed target
- 0 KPIs have missed target
- 4 KPIs are data only

Key Findings

The following is an overview of the high level findings during this period across each of the four partnership outcomes:

Edinburgh's economy delivers increased investment, jobs and opportunities for all

Edinburgh's labour market continues to perform better than Scotland as a whole on key employment measures. While the overall trend is improving, data does not fully reflect the labour market for low income households, many of which will be underemployed on zero hours contracts and low wages.

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

In terms of Health and Social Care, discharge delays continue to pose a major challenge. A comprehensive programme of actions to address delayed discharge for Edinburgh residents has been underway. A Flow Board has been working for a year, reporting to the Edinburgh Integration Joint Board, to oversee work to address these challenges. Progress was reviewed at the Board's March 2017 meeting, where it was agreed that the focus of the programme is reset to address a small set of priorities which were finalised at the Programme Board's meeting on 24 April. As part of this work, a quality improvement methodology is being implemented by a subgroup of analysts from NHS Lothian, the Council's Strategy and Insight Service, ISD, and senior managers from the Health and Social Care Partnership and NHS Lothian. The group is developing a whole system overview of activity and performance which will enable identification of areas to target for improvement. Weekly meetings with locality managers are underway to discuss progress and challenges in addressing delayed discharge.

Further to that the balance of care indicator has been revised to take into account changes in way that care is provided, mainly through reablement. This change was done to maximise the use of community capacity and to target reablement services to ensure that maximum benefit is afforded to the individuals who can achieve most benefit from targeted goal setting and reabling approaches. Activities to shift the balance of care, to achieve the right care in the right place at the right time, are underpinned by the strategic plan.

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Through the various elements of the Looked After Children transformation programme and the focus on the Balance of Care there has been measurable progress against targets. The increase in the number of LAC has been halted with a reduction seen in the number since September 2016.

School leavers destination shows sustained improvement since 2010. A key aspect has been improved partnership working with schools to raise awareness of college courses with events organised for Head Teachers, Guidance Teachers, DHTs. Edinburgh College has guaranteed a place to every school leaver who applied to college for academic session 16/17.

Edinburgh's communities are safer and have improved physical and social fabric

Finally, the rate for of recorded violent crimes and offences per 10,000 population and number of dwelling fires shows a positive reduction. Decline in figures in respect of recorded crimes of violence (per 10,000 population) is being achieved through engagement with partners and intelligence led Policing. While Our Home Fire Safety Visit (HFSV) programme continues to be a success in reducing the number of accidental dwelling fires.

The Council and its housing association partners have agreed an ambitious plan to commit direct investment of £2 billion to deliver 16,000 new affordable and low cost homes over the next 10 years. This is an unprecedented commitment to tackle the acute shortage of affordable and low cost homes in the city.

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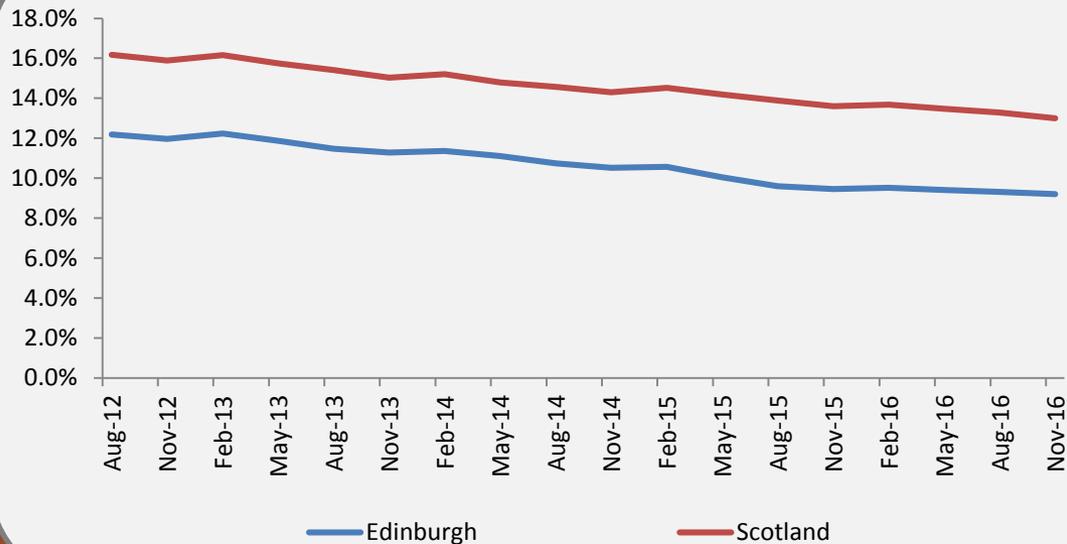
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Edinburgh's economy delivers increased investment, jobs and opportunities for all

Reducing unemployment & tackling low pay

Summary: The overall trend is improving but data does not fully reflect the labour market for low income households, many of which will be underemployed on zero hours contracts and low wages. The Responsible Business campaign continues, involving the Chamber of Commerce and Business Gateway to improve understanding of “fair work” practices and business benefits of looking after employees; signing up to the principles of the Scottish Business Pledge. Edinburgh has the second highest share of businesses that sign up to the Scottish Business Pledge at 13.8% or (150 businesses). This is second to only Glasgow at 17% or (185 businesses).

Benefits Claimant Rate – All Working Age Adults



DWP benefits data includes claimants of disability related, income support and other benefits, as well as job seekers.

The number of working age DWP benefits claimants in Edinburgh was 31,880 (9.2% of all working age adults) in the quarter to November 2016. This was down from 32,910 (9.5%) during the same period in 2015.

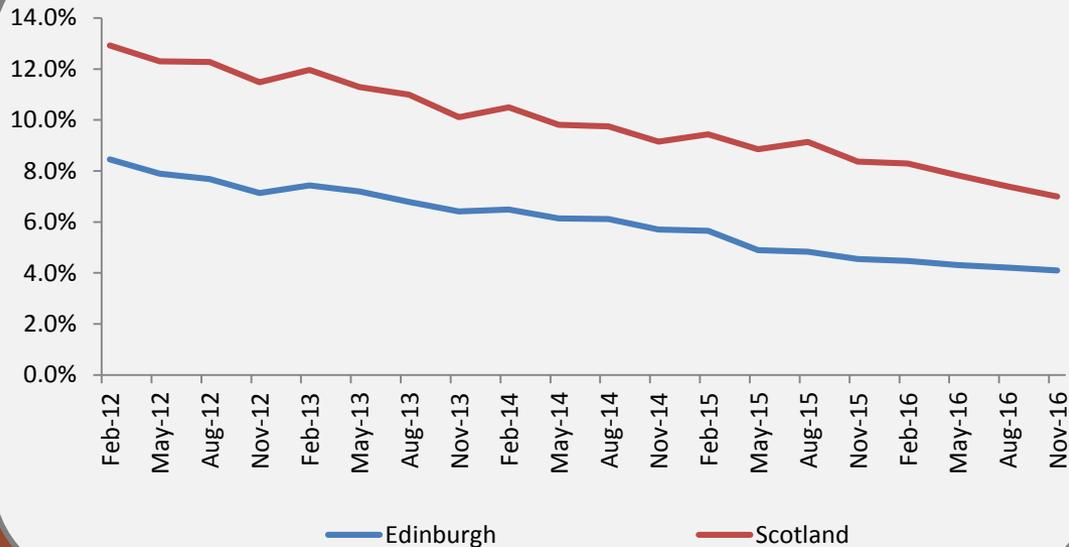
Edinburgh's economy delivers increased investment, jobs and opportunities for all

Reducing unemployment & tackling low pay

Summary: Jobseekers rates for 16-24 are also lower and largely achieved through increased intervention through Edinburgh Guarantee and Developing Young Workforce which has invested in SME engagement to develop opportunities for school based pupils.

The Edinburgh Guarantee Partnership aims to improve the number of school leavers making a sustained transition from school to work or learning to help prevent worklessness and poverty. Since April 2016 Edinburgh Guarantee employer engagement work has supported 2,143 into jobs

Benefits Claimant Rate – Aged 16-24



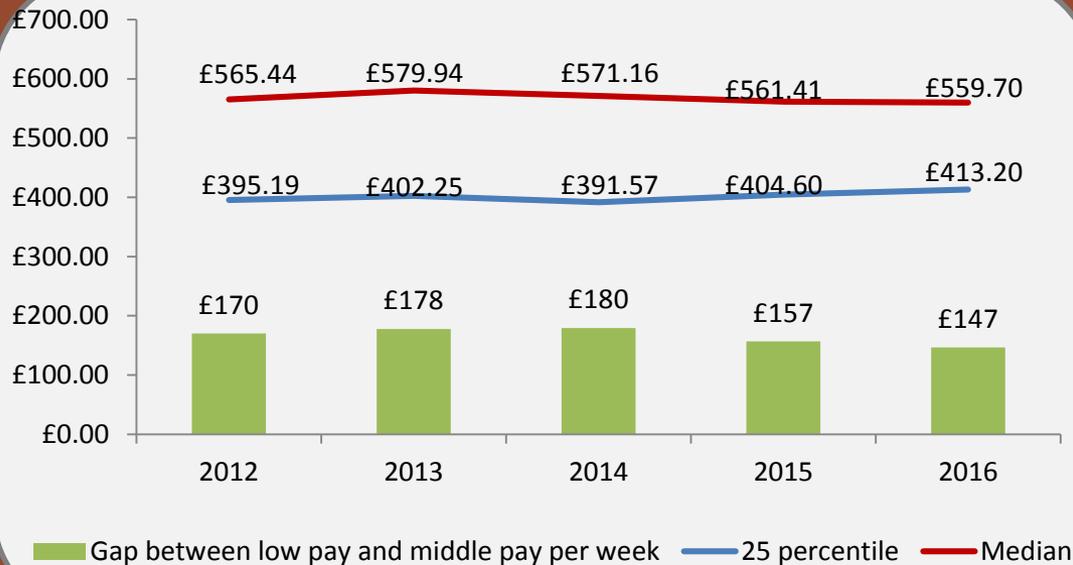
DWP benefits data includes claimants of disability related, income support and other benefits, as well as job seekers. The number of claimants aged 16-24 in receipt of DWP benefits dropped to 2,700 (4.1% of that aged group) in the quarter to November 2016 down from 3,060 (4.5%) during the same period in 2015.

Edinburgh's economy delivers increased investment, jobs and opportunities for all

Reducing unemployment & tackling low pay

Summary: While improving and leading as an employer having just achieved accreditation as a Living Wage Employer, more needs to be achieved to develop “inclusive economic growth”. Employees want a decent hourly rate, job security, paid holidays and sick leave, a safe working environment, supportive line manager and flexibility. The latter is critical for parents and those employees who have care responsibilities.

Earnings of bottom 25 percentile of Edinburgh residents in employment (full and p/t)



Low wage earnings is defined as a average gross weekly salary of the 25-percentile. This means that a quarter of the living in Edinburgh and working full time earn less than £413 per week in 2016. This is slightly more than in 2015 meaning that the gap between low and median wages has narrowed.

In real terms, average value low wage earnings in Edinburgh have increased from £395 in 2012 to £413 in 2016, whereas the average middle pay decreased, in real terms, from £565 to £560 over the same period.

Edinburgh's economy delivers increased investment, jobs and opportunities for all

Reducing unemployment & tackling low pay

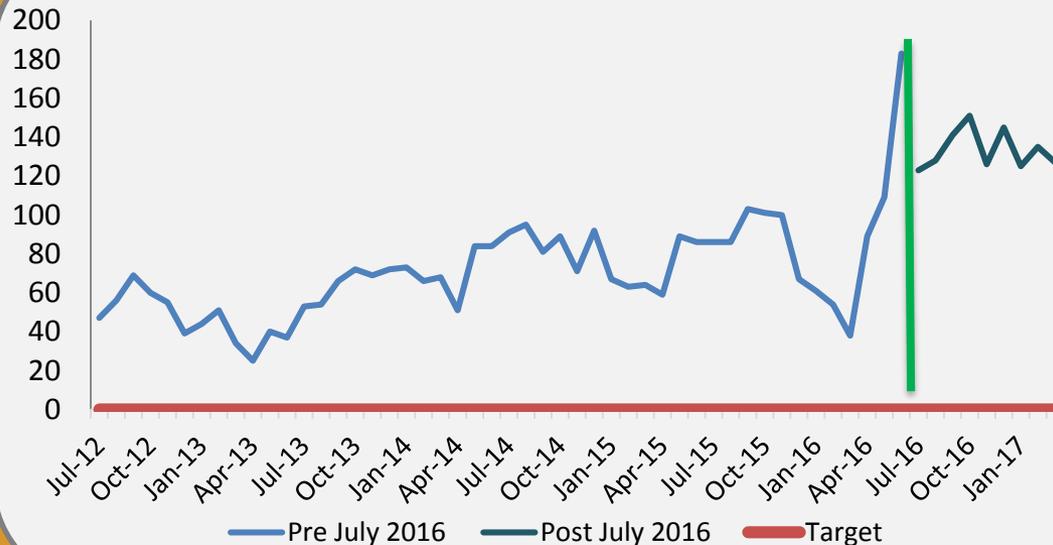
Commitment to Action	Comment	Status
The establishment of a Corporate Social Responsibility (CSR) framework to make it easier for employers to engage in CSR activities	The Chamber of Commerce, following an agreed action plan, is working to promote responsible business. Actions include events, PR and an award.	
To provide a range of programmes and interventions to increase and improve youth employability across the city	The Edinburgh Guarantee Partnership aims to improve the number of school leavers making a sustained transition from school to work or learning to help prevent worklessness and poverty.	
Identify opportunities for business involvement in school-based activity	Actions have been established for the Developing Young Workforce Project. This is a regional version of the Edinburgh Guarantee approach.	
Establish Edinburgh as Scotland's Living Wage City	City of Edinburgh Council received accreditation as a Living Wage employer in October 2016.	
To provide a range of community-based adult literacy and numeracy programmes across the city	The range of Community Learning Development provision in Community Based Adult Learning is delivered through local teams. The Adult Education Programme is managed centrally from South Bridge Resource Centre and delivered in venues across the city.	
To provide a range of English to Speakers of Other Languages (ESOL) programmes across the city	English to Speakers of Other Languages (ESOL) work with Syrian Refugees (CLD, Edinburgh College and The Welcoming) is recognised as sector leading.	

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

Shifting the balance of care

Summary: Delayed discharge: the Patient Flow Board oversees the range of work streams which have been set up to reduce delayed discharges. A self assessment of the current approach to managing hospital flow has been undertaken using national guidance on best practice. Actions arising from this assessment have been incorporated into the work streams. These include: addressing delays within the hospital pathway, admission avoidance, rehabilitation and recovery, implementing the new care at home contract and the Multi-Agency Triage Teams to provide rapid response to support people who are at immediate risk of hospital admission.

● Number of people waiting more than two weeks for discharge to an appropriate setting



Note that, since July 2016, this definitions underpinning this measure have changed, so the figures since then are not comparable with those before. The total delayed for longer than two weeks at the March 2017 census was 127.

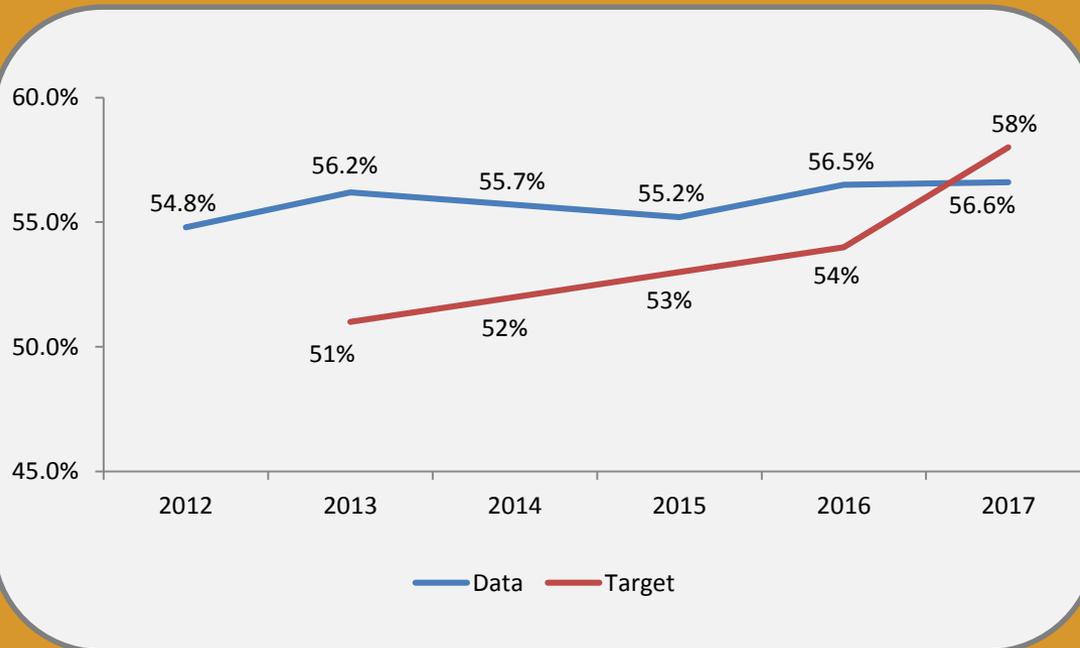
Patient flow is being addressed through a programme of actions which are being overseen by the Patient Flow Programme Board.

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

Shifting the balance of care

Summary: Balance of care: a comprehensive review of capacity and demand within the older people's care system is underway and this will inform actions for supporting further shifts in the balance of care towards community settings. The model of reablement has been changed to maximise the use of community capacity. The approach is to target reablement services to ensure that maximum benefit is afforded to the individuals who can achieve most benefit from targeted goal setting and reablement approaches. This differs from the previous approach which was targeted at all discharges from hospital. The target in the reduction in support needed of 45% has been exceeded, with a level over the first ten months of 55% (people who started since June and finished before the end of March 2017), compared with 37% over the previous 12 months.

The number of adults (18+) receiving personal care at home or direct payments for personal care, as a percentage of the total number of adults needing care.



This measure has been revised to take into account changes in way that care is provided, mainly through reablement. The measure is now the number of adults (18+) receiving personal care at home or direct payments for personal care, as a percentage of the total number of adults needing care.

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

Shifting the balance of care

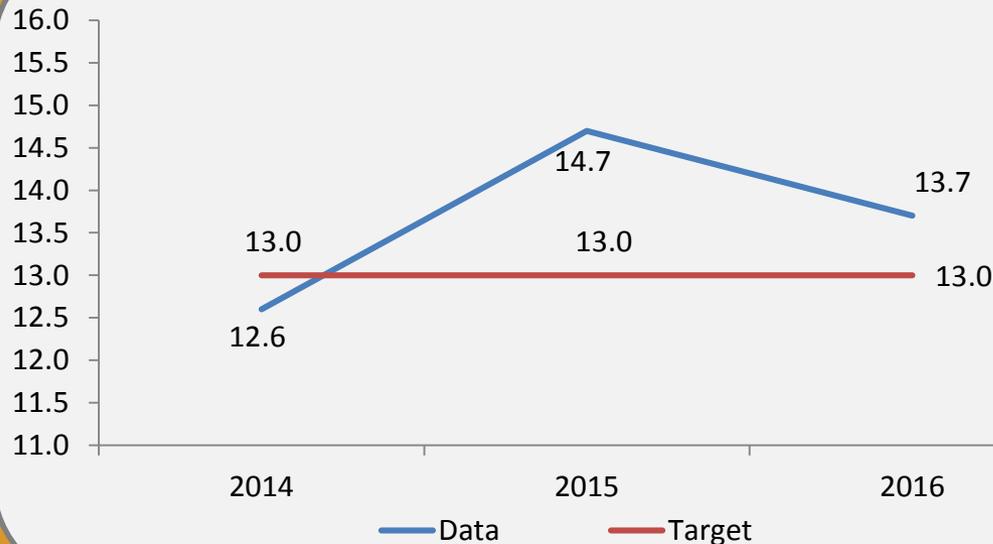
Commitment to Action	Comment	Status
Addressing delays within the hospital pathway	A Flow Board has been established to oversee a programme of work to reduce the number of delayed discharges to 50 by December 2017. A Multi Agency Triage (MATT) function has been established as part of the new locality structure which focuses on admission avoidance and timely discharge. The number of delays is showing a downward trend from 201 at the October 2016 census to 176 for the March 2017 census.	
Rehabilitation and recovery	Changed approach to the use of reablement services to ensure maximum benefit is afforded to the individuals who can achieve most benefit from targeted goal setting and reabling approaches. This differs from the previous approach which was targeted at all discharges from hospital. Target is 45% reduction. For all those who started after June 2016 and finished Reablement before the end of April 2017, a 52% reduction in the hours of care required has been achieved. This compares with 37% in the year running up to the change in criteria.	
Implement the new Care at Home contract to support providers to maintain business continuity and provide a more flexible and responsive service	The care at home contract was implemented in autumn 2016 and work is ongoing with providers to increase market capacity.	

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

Reducing alcohol and drug misuse

Summary: Development of courses to reduce alcohol related harm is underway. The associated framework on the reduction of alcohol related harm has been published and integrated into the work of the strategic partnerships.

○ Premise licences in force (off trade per 10,000 adult population)



Baseline data for March 2013/14:

- 1725 total licences
- 518 off sales

In 2014/15 there were:

- 1987 off licences
- 609 off sales

In 2015/16 there were:

- 2000 off licences
- 574 off sales

Source:

<http://www.gov.scot/Topics/Statistics/Browse/Crime-Justice/PubLiquor>

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

Reducing alcohol and drug misuse

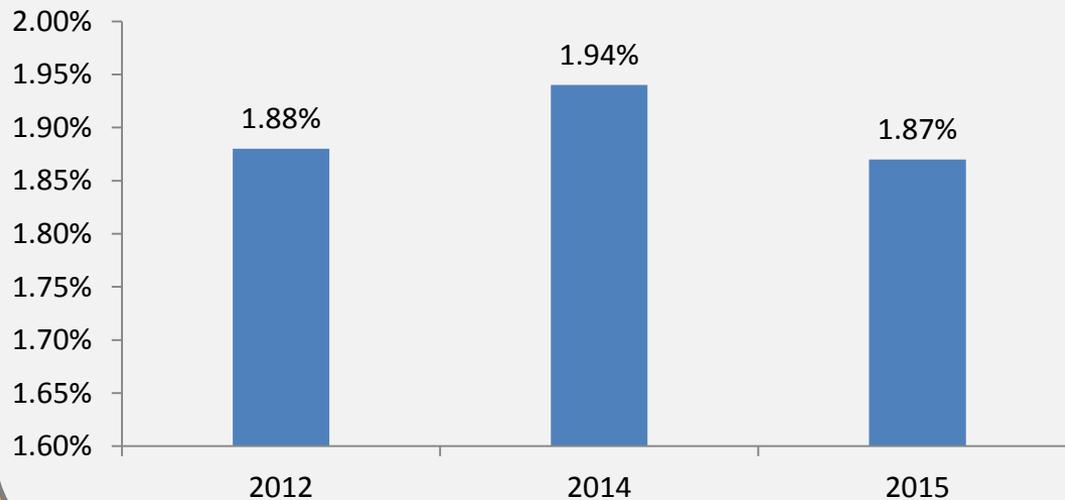
Commitment to Action	Comment	Status
Redesign and secure delivery of a more recovery oriented system of care	This work is now completed.	
Work with Neighbourhood Partnerships to improve local input into licensing decisions and community responses to alcohol related harm	Alcohol profiles developed to support the development of the Locality Improvement Plans.	
Develop and implement a high level strategy to reduce alcohol related harm	Strategy will be presented to the Partnership Board in September 2017.	

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

Reducing health inequalities

Summary: The Edinburgh Health and Social Care Strategic Plan sets out the strategic intentions of the Integration Joint Board (IJB) in terms of tackling inequalities including health inequalities, which is to work with community planning partners to agree the most effective way of using the resources available. The IJB has agreed to continue with the existing Health Inequalities Grants Programme for a further year. The Edinburgh Choose Life Steering Group on Suicide Prevention is working to raise awareness of suicide prevention across agencies by promoting a programme of suicide prevention training.

● The ratio of premature mortality rates between the 15% 'most deprived' areas (per SIMD) and the Edinburgh average



Target is to reduce the gap.

The figure for 2015 is 1.87, which represents a reduction in the gap, in line with the objective to reduce inequality. The figure indicates that for every one premature death in Edinburgh there are 1.87 premature deaths in the areas of greatest multiple deprivation.

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

Reducing health inequalities

Commitment to Action	Comment	Status
<p>Through its active travel forum and partners (e.g. NHS Lothian, Sustrans, etc), direct investment to bring about an uplift in active travel across Edinburgh's communities including in deprived areas</p>	<p>The council is continuing to follow the three strand approach: reducing the need to travel; encouraging use of alternatives to the car; and reducing emissions from motorised travel. To encourage use of alternatives to the car, the council is investing in cycling and walking infrastructure, to continually improve conditions for pedestrians and cyclists, as detailed in the Active Travel Action Plan. Recent achievements include: improving the National Cycle Network route 1 from Haymarket to Queensferry, a new NCN route 75 link from the Meadows to the Innocent Railway path and a new off-road cycleway from Gilmerton across the city bypass to Loanhead, Midlothian.</p>	
<p>Continue with existing Health Inequalities Grant Programme for 2017/18 and determine priorities for use of resources from April 2018 onwards</p>	<p>Grants have been awarded for 2017/18 in line with agreed priorities.</p>	
<p>Ensure that street design projects value the positive contribution from, and deliver, trees in the urban environment, to ensure positive well being, through the adoption of standards in the Council's street design guidance</p>	<p>The Street Design Guidance was created to ensure Edinburgh has a world-class network of vibrant, safe, attractive, effective and enjoyable streets. This includes guidance on introducing street trees and soft landscaping to conserve and enhance townscape character, to use as a traffic calming measure and to encourage walking and cycling.</p>	
<p>Development of Mental Health Re-ablement Service. Wayfinder Partnership and Public Social Partnership will implement a graded support model which focuses on person centred choices, providing a safe and secure base for people and activities</p>	<p>Positive Steps Reablement Service is operational and the Wayfinder Partnership has implemented a grade support model.</p>	

Edinburgh's citizens experience improved health and wellbeing with reduced inequalities in health

Reducing health inequalities

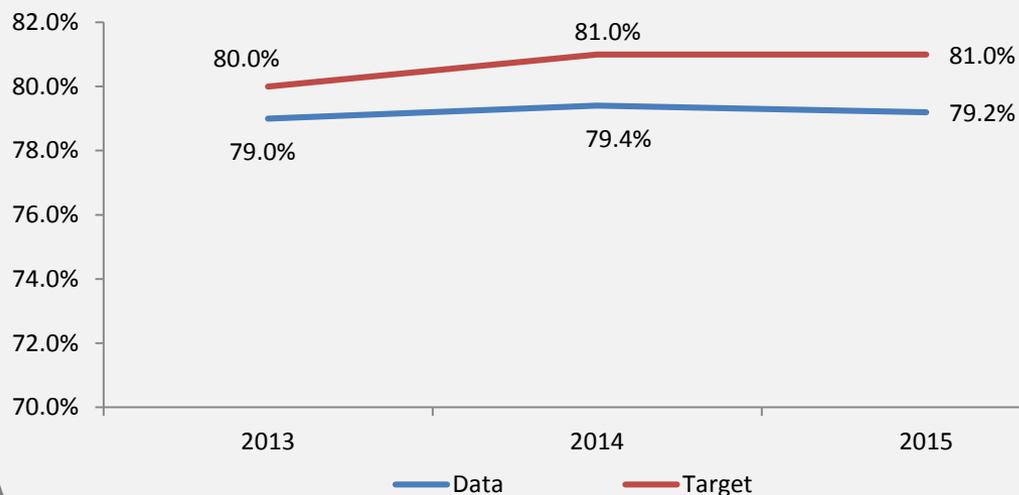
Commitment to Action	Comment	Status
Edinburgh Choose Life Steering Group Suicide prevention – implementation of multiagency commitments to develop services to support people suffering distress	The Choose Life programme continues with various workstreams to develop services and raise awareness of the suicide prevention strategy.	
To maximise the therapeutic impact of the new Royal Edinburgh Campus through a Public Social Partnership focusing on the impacts of external environment and arts to support people's mental health and wellbeing	Mental Health and Wellbeing Public Social Partnership established to redesign wellbeing and preventative services. Services to be in place from November 2017.	
Improving inpatient psychiatric care in fit for purpose environments	New Royal Edinburgh Building is due to open mid to late 2017.	

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving early support

Summary: The 27-30 month review data has been shared with health visitor teams looking at uptake, documentation, outcomes and referral/support, resulting in areas for future work being identified. Family literacy work with parents in their children's early years continues to be recognised as a key element of the Integrated Literacy Strategy and Family Learning workers are engaging with groups of parents and carers to enable them to give support outside school to their children's early literacy and numeracy. The Edinburgh Children's Partnership has agreed a set of Wellbeing Outcomes which were developed and trialled by practitioners. These are being used to involve families in child planning and to measure its effectiveness.

● % of children who have reached all the expected developmental milestones at the time of the child's 27-30 month child health review



Data taken NHS ISD publication 'Child Health 27-30 Month Review Statistics' published in February 2017. Latest data shows that during the year 1 April 2015 - 31 March 2016, of the 5213 eligible children, 4466 were assessed. This is an uptake of 85.7%, up from 84.7%. There was no concern over all domains for 3538 (79.2%) of these children, short of the 81% target and higher than the national average of 72.4%. We are in the process of developing a system for regular and up to date reporting of the 27-30 month review data. Until this is available we require to use the officially reported information.

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving early support

Summary: Through early support for children and families (while still responding to need) we aimed to reduce the rate of growth in the number of children who need to be looked after. We have made significant shifts in the balance of care, including significantly reduced usage of secure accommodation.

Earlier support to families is provided through the Multisystemic Therapy Service, Family Household Support Teams and the Family Group Decision Making Service.

Number of children who need to be looked after (rate per 1,000)



Through early support for children and families (while still responding to need), we have aimed to reduce the rate of growth in the number of children who need to be looked after. Performance is now below the target figure. The national figure is 15.4. The data is published in 'Children's Social Work Statistics Scotland, 2015-16' by the Scottish Government on 28 March 2017 and relates to the position as at end July 2016.

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving early support

Commitment to Action	Comment	Status
Develop deliverable safe alternative(s) to secure accommodation for young women at risk	The first of two new, flexibly designed residential facilities (Heathervale) opened in August 2016 and plans are in advanced stages to rebuild Oxfangs Young People's Centre on the current site.	
Provide earlier support to families experiencing difficulties (with a specific focus on substance misuse and domestic violence) to reduce the need for children and young people to become looked after	Earlier support to families is provided through the Multisystemic Therapy Service, Family and Household Support Teams and the Family Group Decision Making Service.	
Expand the range of foster care and placements available	The net growth in foster care capacity has continued. CEC has wider choice of placement within the city. 28 new carers were approved in 2016.	
Evidence use of wellbeing indicators to consistently and holistically assess and meet needs across all children's service delivery	A revised version of Edinburgh's wellbeing outcomes was trialled on a multi-agency basis during 2016 in five school cluster groups. The Outcomes Working Group continued to support learning and the wider introduction of the use of the outcomes in the latter part of 2016. A report to Edinburgh Children's Partnership recommending citywide roll-out was approved.	
Develop and deliver the Psychology of Parenting Project in Edinburgh (a cluster based approach to begin with, building to a whole-city approach)	Psychology of Parenting programme is now being delivered citywide with improvements being shown in children's Strengths and Difficulties Questionnaires scores as a result.	

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving early support

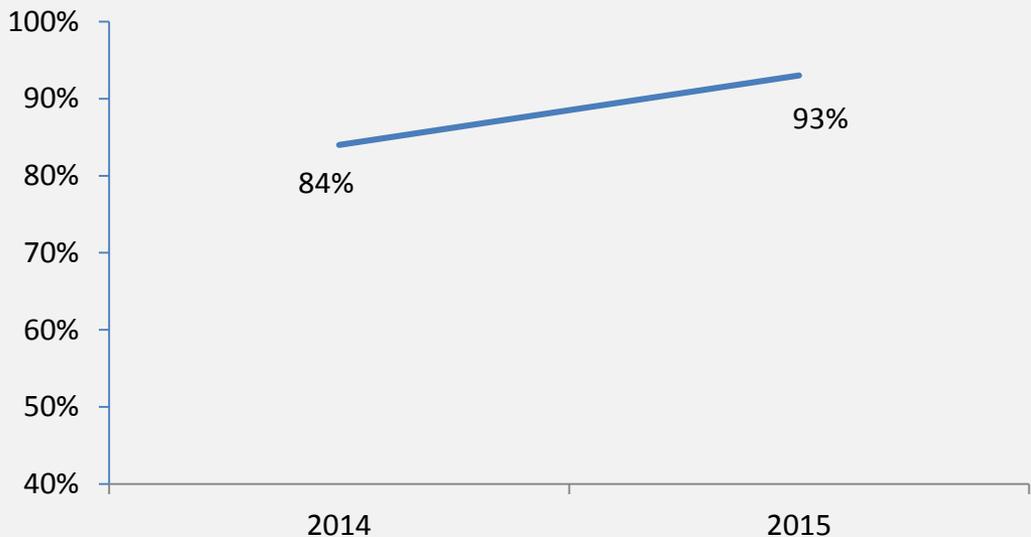
Commitment to Action	Comment	Status
Increase access to early learning and childcare for all 3-4 year olds and eligible 2 year olds to 600 hours per year	The entitlement for all 4 year olds and eligible 2 and 3 year olds to be offered their entitlement of 600 hours has been achieved.	
Work with partners to develop a "Childcare Guarantee" based on the Edinburgh Guarantee to encompass childcare to support employment and training and universal breakfast and after-school club provision. Explore options for school holiday activity and care provision for children with additional support needs	We now have a contract for around 750 subsidised childcare places year in four locations targeted towards supporting low income household parents. An interactive website, updated directly by providers is now available providing up to date information on childcare places.	
Early Years Collaborative and Early Years and Early Intervention Change Fund aims to work in partnership to reduce the numbers of children who need to become looked after by supporting families earlier and more effectively	A number of successful initiatives from these programmes have now been mainstreamed. A final report on the Early Years and Early Intervention Change Fund was submitted to the Scottish Government early in 2016.	
Improve the quality of our services and our potential for early intervention through regular (annual) engagement with children, young people and their parents	More than 20,000 pupils in primary, secondary and special schools took part in this year's (2016/17) pupil surveys. Each school receives a report of their pupils' responses and this feeds into school improvement plans. A wide range of engagement activities have been undertaken across early years, schools, children's social work services and community learning, and services have been improved/developed as a result. The new Children's Plan which is currently being developed by the Children's Partnership will include commitments in relation to the participation of children, young people and parents/carers which will be regularly monitored.	

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving outcomes for children in need

Summary: The Corporate Parenting Action Plan has delivered a range of actions across 6 themes including the Looked After and Active programme. The plan was developed using a themed approach to give a broad indication of how well we are doing. Attainment of Looked After Children is improving and the Corporate Parenting Member Officer group will focus on further specific measures to build on this improvement in 2017/18. The redesign of services for children affected by parental substance misuse was completed with a single citywide contract awarded to Circle.

Attainment of Looked After Children



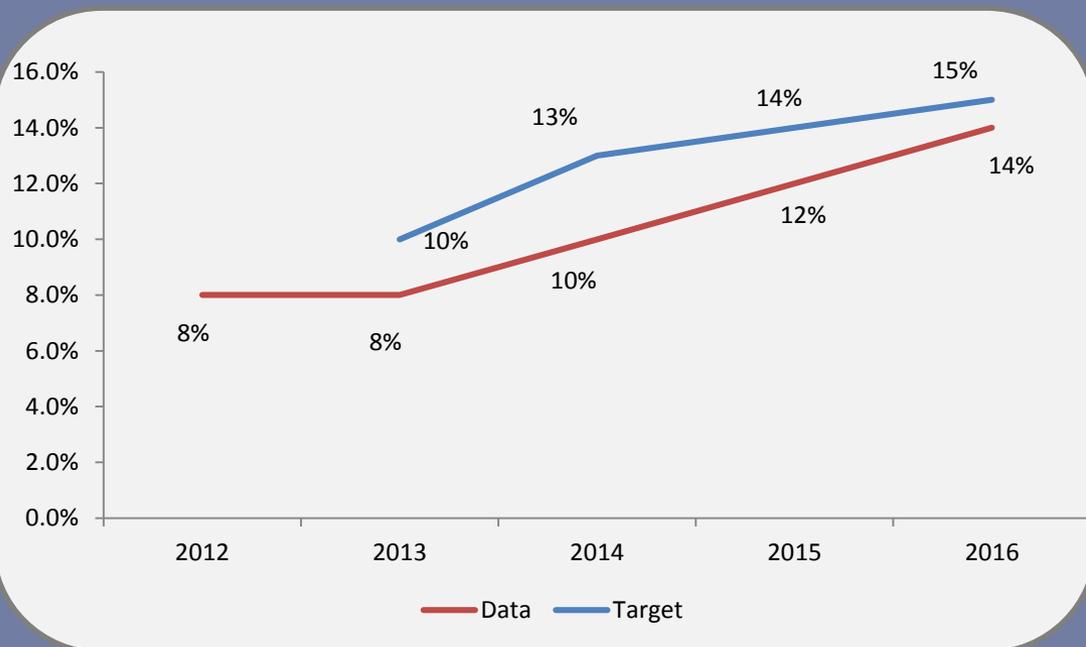
Data is taken from the Scottish Government publication 'The Education Outcomes for Looked After Children' published in June 2016. The figure (93%) is based on those young people Looked After for the full year and the National figure was 86%. The information in 2014 was the first following this definition and no retrospective information was calculated. Consequently targets have not been set until trend information can be analysed. The aim is to close the achievement gap experienced by those who are looked after.

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving outcomes for children in need

Summary: The Corporate Parenting Action Plan has delivered a range of actions across 6 themes including the Looked After and Active programme. The plan was developed using a themed approach to give a broad indication of how well we are doing. The '1 in 5' project work to raise awareness and understanding of child poverty is now underway in over 40 schools, with more lined up to receive training. Feedback from schools about its impact is highly positive. In addition, a draft Equity Framework is currently under development

● % of pupils living in most deprived areas gaining 5+ awards at SCQF Level 6



Data was published by the Improvement Service in January 2017 as part of the Local Government Benchmarking Framework. No targets set beyond 2015/16 due to the change in the exam system. The national average was 15%. The aim is to close the achievement gap experienced by those living in the most deprived areas in the city. The gap has improved from 21 percentage points to 19. Nationally the gap was 18 percentage points.

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving outcomes for children in need

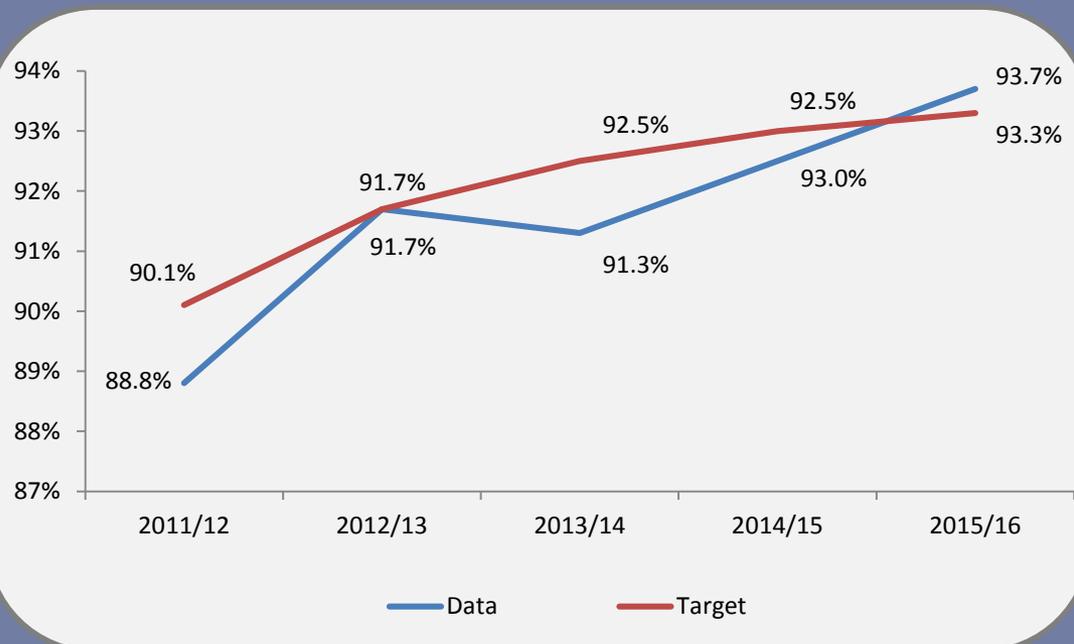
Commitment to Action	Comment	Status
Deliver all actions in the city's Looked After Strategy and Corporate Parenting Action Plan	The Corporate Parenting Action Plan has delivered a range of actions across 6 themes including the Looked After and Active programme. The plan was developed using a themed approach to give a broad indication of how well we are doing. A revised plan is being developed.	
Raise the attainment levels of looked after children and young people through a range of targeted actions within school settings and as part of the Curriculum for Excellence	Attainment of Looked After Children is improving and the Corporate Parenting Member Officer group will focus on further specific measures to build on this improvement in 2017/18.	
Develop performance measures to allow monitoring of whether children with a disability are able to access the appropriate supports to enable them to experience improved outcomes	Development work in this area is ongoing taking into account the new processes in place to manage the implementation of Self-Directed Support.	
Redesign services for children affected by parental substance misuse	Redesign complete with a single citywide contract awarded to Circle to provide services to families affected by parental substance misuse.	

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving positive destinations

Summary: Family Learning continues to work across targeted nursery and primary schools to deliver its service to children and families requiring additional support with literacy and pre-literacy attainment. Different pathways for individual young people have been introduced through college and business partnerships while a pilot in Engineering/Science SCQF levels 4-7 has been introduced through Edinburgh College. Courses have been offered in outreach locations to reach those furthest from learning: examples are Community based ESOL offered in areas identified as having the most need and the Prince's Trust team programme. Students on outreach courses are then encouraged to progress to college courses.

● % of senior phase leavers in a positive destination (work, education or training) within 6 months



Data is for leavers from the 2015/16 school session from mainstream schools, taken from the publication 'Initial Destinations of Senior Phase School Leavers – 2017 Edition' published in March 2017. The 2015/16 data shows further improvement with Edinburgh's performance now higher than the national figure of 93.3%.

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving positive destinations

Commitment to Action	Comment	Status
Further develop family engagement, including strong home-school partnerships and particularly for 'hardly reached' families	The Families and Schools Together (FAST) and Partnership Schools programmes continue to be delivered in selected primary schools. Family Learning works in all localities and includes support for nursery to primary transition.	
Total Craigoyston - focus on play and nurture in the very early years, better supporting parents and carers around developing early literacy and family learning	A final project report was taken to the Education, Children and Families Committee in March 2016 summarising its achievements and how they might inform the developing approach to localities work.	
Increase participation in youth work, particularly amongst Looked After and Accommodated Children, and in high-value achievement awards (e.g. Duke of Edinburgh's Award) by young people living in poverty	Approximately 25,000 children and young people opportunities are accessed each term time with a further 17,000 in holiday periods. Whilst there is no specific data, many of these are children and young people from low income families.	
Provide a range of youth literacy's (including financial literacy) programmes in deprived areas	Several programmes have been developed to improve youth literacies in deprived areas including Initi8, Recovery Essentials, Circle and work with young carers and their families.	

Edinburgh's children and young people enjoy their childhood and fulfil their potential

Improving positive destinations

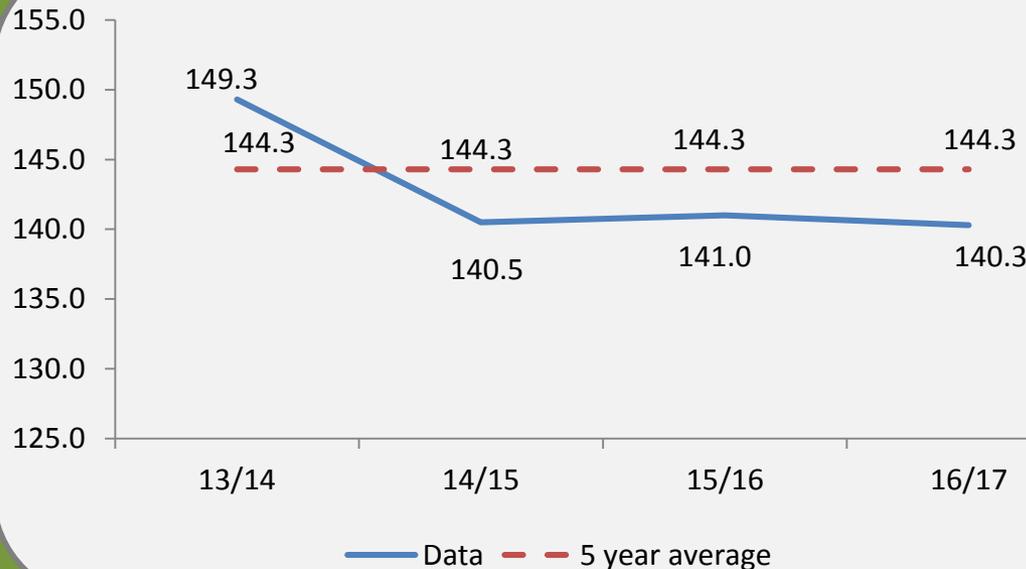
Commitment to Action	Comment	Status
<p>Provide a range of learning opportunities for personal and social development for children and young people within deprived communities</p>	<p>Universal community-based youth and children's provision is underpinned by the four capacities of Curriculum for Excellence and the seven key Children's Services priorities. It is offered via community centres, other venues and park-based initiatives to 7,168 individual children and young people. In addition, a further 17,000 opportunities were taken up by children and young people during the holiday periods. In addition, Circle provides homework support to children in North Edinburgh. Improvement activity in this area is ongoing.</p>	
<p>Establish 'Science, Technology, Engineering and Mathematics' (STEM) Academy to progress the key recommendations from of the Developing Scotland's Workforce report</p>	<p>A pilot in Engineering/Science SCQF levels 4-7 was and an HNC in engineering introduced. A financial Accounting course was also introduced at SCQF level 6 and linked to vocational opportunity for SVQ qualification. A College Steering Group was formed to take forward the recommendations of Developing Scotland's Young Workforce with joint working between Edinburgh College and City of Edinburgh Council.</p>	
<p>Increase the number of young people, particularly those living in deprived areas, who enrol in Edinburgh College</p>	<p>Edinburgh College has been working in partnership with other organisations to increase the number of young people enrolled in college and has guaranteed a place to every school leaver who applied to college for academic session 2016/17.</p>	

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

Summary: Plan and deliver an enhanced policing structure for the Edinburgh Winter Festival - Extra uniformed officers were deployed from 1000 hours to midnight each day of the Festival. They comprised officers from Edinburgh, Fife, Forth Valley and Lothian and Scottish Borders Divisions. The officers were allocated beats within the Festival footprint, which were covered by cycle or on foot. Foot patrol officers were encouraged to use trams and buses to travel to their beats, thereby increasing our visibility on the public transport network. The Violent Offender Watch (VOW) Project is a small unit set up within Police Scotland aimed at reducing re-offending in Edinburgh. It manages a total of 31 offenders, ranging from 16 to 35 years old. The reduction in offending by those managed by the VOW Project, based on a 'like-for-like' comparison, is currently 82.37%. The VOW project has approached 250 people, with 90 engaging.

Rate of recorded violent crimes and offences per 10,000 population



The figures show a positive reduction in respect of recorded crimes of violence (per 10,000 population). This is being achieved through engagement with partners and intelligence-led policing.

The Business Intelligence Toolkit (B.I.T) is used to identify repeat offenders, hotspots and to support repeat victims.

In respect of violence in the city centre, we continue to deploy a revised city centre dispersal detail every weekend into areas we have identified as having issues. These officers will continue to work closely with Council Wardens, City and View CCTV and the Safe Zone Bus, to try and alleviate the problems of violence in the city centre.

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

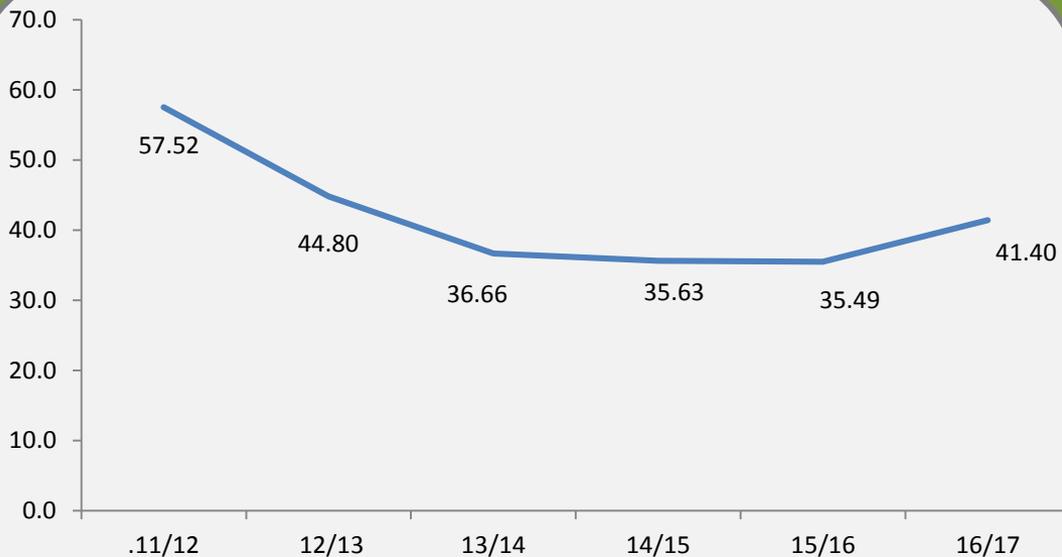
Commitment to Action	Comment	Status
Reduce recorded crimes of violence in Edinburgh	Utilise the B.I.T (Business Intelligence Toolkit) and task and delivery board to predict and target repeat offenders, problematic persons / premises and locations. Work with partners and licensing board to reduce the impact that overcrowding and over consumption of alcohol has on violent crime. Plan increased resources for police demand during Edinburgh's event calendar.	
Work with partners on the Multi-agency Domestic Abuse Policy and reduce domestic abuse related crimes	Continuing to work with Council and partners to support the Domestic Abuse Service Redesign Project and drive change both through the Edinburgh Violence Against Women Partnership and through participation in the Edinburgh Domestic Abuse Service Re-Design Project Board.	
Use priorities identified with communities to disrupt and detect violent offenders	Ensure violence identified in Edinburgh Divisions Local Policing Plan is included in Locality Improvement Plans. Monitor problem priorities using the CIP process and ensure targeted intervention.	

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

Summary: A new SLA is being developed that will further strengthen the partnership work with the Community Police Officers. A new Mediation Service has been developed by the Council. This service is free and available to all Edinburgh's citizens who are experiencing antisocial behaviour. Referrals are made through the Family and Household Support teams based in the Council and can also be accessed by Housing Associations. This service continues to grow whilst being embedded into the new Family and Household Support structures under Safer and Stronger Communities. The new Anti Social Behaviour (ASB) Strategy 2016 – 2019 has been developed by the Council with Police Scotland and continues to focus on reducing ASB city-wide by focusing on local solutions through the Community Improvement Partnerships, which are the main mechanism for co-ordinating responses to ASB.

Rate of recorded anti-social behaviour complaints per 10,000 population



The target is to reduce the rate of recorded anti-social behaviour (ASB) complaints year on year. There has been an increase in ASB complaints over the last year.

The Council has put in place various initiatives and working practices to tackle ASB, including: the work of the ASB Review Group, which discusses complex ASB investigations. The group provides recommendations in tackling ASB that help to support communities affected by it more effectively. The Council also continues to fund and work alongside Community Police Officers who are based across the localities supporting the work of the new Family and Household Support Service.

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

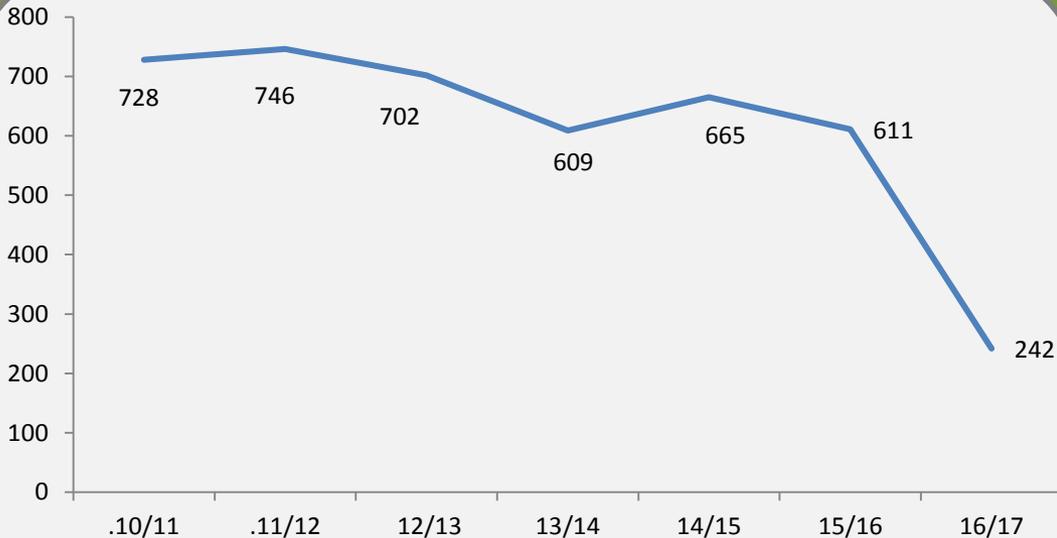
Commitment to Action	Comment	Status
Further enhance partnership work to tackle ASB	Continue to work in a more focused way, enhancing partnership working in tackling ASB and crime in local communities through the Community Improvement Partnerships (CIPs). Further improve upon the current model ensuring CIPs adopt a truly local approach, aligning with Locality Improvement Plans. Ensure that CIPs are informed by up to date information in order to deploy joint resources effectively and tactically.	
Review the multi agency ASB Review Group ensuring that it provides an avenue to deliver the objectives of the new Family and Household Support	A review of the aims of the ASB Group will be carried out to ensure that it supports quality assurance and best practice in the new Family and Household Support teams.	
Take forward the new ASB Strategy and associated new ASB Policy and revised policy and procedures that will compliment the new Family and Household Support structures.	The ASB Strategy 2016 – 2019 was ratified at the Health, Social Care and Housing Committee in November 2016. It was developed by the Council with Police Scotland and continues to focus on reducing ASB city-wide. ASB Policy and procedures will be further developed to include the new aims and practices of the new Family and Household Support.	

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

Summary: This Fire Safety Initiative is now complete, with partnerships formed and evolving to generate high risk referrals. This work is now main-streamed and established across the city.

○ Number of dwelling fires (Total deliberate and accidental dwelling fires)



Our Home Fire Safety Visit (HFSV) programme continues to be a success in reducing the number of accidental dwelling fires. To support this process we have seen an increase in the number of referrals we receive from partners across the city. Edinburgh's volunteer sector is providing great support with several large third sector organisations working with us to identify and reduce risk of fire to those at most risk.

Our target of reducing dwelling fires by 10% over a rolling three year drives our effort.

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

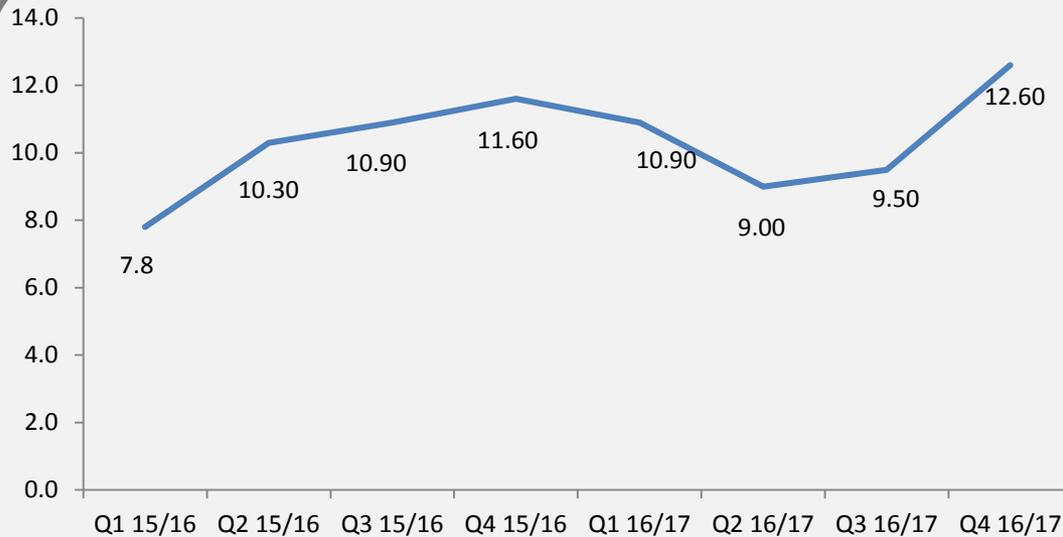
Commitment to Action	Comment	Status
<p>Fire Safety Initiative: 3 year part funded partnership initiative to examine Edinburgh specific preventative actions to reduce harm to those living at home and with vulnerabilities making them at high risk of fire. Part 1: referral pathways, part 2: H&SC staff training, Part 3: Provision of risk reduction measures</p>	<p>The SFRS and partners continue to work together in order to identify individuals who are at a greater risk of fire in the home. Over the last year, we have delivered Home Fire Safety Training as part of the Adult Protection Learning and Development forum. To support this, we have also created direct referral pathways with Health and Social Care and Third Sector groups across Edinburgh with bespoke training delivered to each group. At the time of writing this update, the SFRS, as part of the "Building Safer Communities Programme Phase 2" is consulting partners to support implementation of a more holistic Home Safety visit, which aims to reduce unintentional harm in the home. This includes falls assessments, alcohol brief interventions and dementia awareness. Our Community Action Teams are aligned and embedded within the four localities across Edinburgh. The outcome of these efforts has realised a 5.89% reduction in the number of all dwelling fires in the city. Fire fatalities and casualties have also reduced during this period.</p>	

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

Summary: Tracking serious organised crime groups is a dynamic process. Threat scores are influenced by many factors. For example, when a group is first identified and mapped, the score is likely to increase at first, as a more comprehensive picture of the group's activity is developed. As progress is made towards dismantling the organisation, the score will begin to reduce over time. Timescales for this reduction will vary according to the complexity of the operational activity required. Threat scores are revised each quarter and groups are added or removed via a quarterly national peer review process.

Average threat scores of Edinburgh serious organised crimes



The division is currently managing seven mapped groups (Q4). Compared to the position at the end of 2015-16, the score for three of these groups has been reduced, one has stayed the same and three have increased. Due to the removal of three low scoring groups, the average score has therefore increased from 11.6 in Q4 of 2015/16 to 12.6 in Q4 of 2016/17. One group was removed at Q4 and a new group has been approved, which will be added at the next assessment.

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

Commitment to Action	Comment	Status
Work with the Licensing Trade to reduce violence relating to alcohol and licensed premises	This work is ongoing and is now embedded in the 2017/18 Service Level Agreement between the Council and Police Scotland to deliver on the overarching Partnership Agreement: "Crime and antisocial behaviour in communities are reduced"	
Reduce hate crime across Edinburgh by encouraging the positive challenging of hate crime behaviour and improving approaches to dealing with persistent hate crime offenders	<p>A Community Improvement Partnership (CIP) was initiated, with 3 priorities: Community Engagement and Reassurance; Prevention; Intervention and Enforcement. This included a 'Shared Vision Your Decision' Participatory Budgeting initiative, which enabled local people to decide how public money should be spent to eradicate Islamophobia and associated prejudice behaviour across Edinburgh. Partnership funding was secured and a multi-faith steering group, led by Police Scotland, set the criteria for applicants, allowing them to apply for funds to deliver a project that they felt would tackle Islamophobia and improve community cohesion.</p> <p>The project is now subject to evaluation, with early observations and feedback suggesting that the community involvement in the delivery of the initiative and the high profile visibility of the process have been very positive in terms of networking opportunities and police relations with the wider community.</p> <p>We will continue to develop intelligence led partnership operations and patrols with hot spot areas for hate crime.</p> <p>We will continue to deal robustly with perpetrators of hate crime in the community by making full use of associated legislation.</p> <p>We will continue to support victims of hate crime and together with partnership agencies reduce victimisation.</p>	

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

Commitment to Action	Comment	Status
<p>Improving services for victims of hate crime by encouraging increased hate crime reporting and ensuring appropriate support is available to victims</p>	<p>Edinburgh Division took part in the National Hate Crime campaign, during the week commencing 27 March 2017. Some of our activities during this week included delivering a joint input with LGBT Youth Scotland to the LGBT community. This focused on bullying and hate crime and the importance of reporting. We delivered a hate crime input at Barony Contact point. This focused on the disabled community (particularly mental health) and included both service users and organisations. Again the key message was to report.</p> <p>We also attended an event at North Edinburgh Arts with the Equality and Rights Network, where we raised the profile of hate crime through interactive activities with young people.</p> <p>We have trained personnel to staff 5 new 3rd party reporting centres and carried out refresher training for a further 6 3rd party reporting centres.</p> <p>The Edinburgh Transport Charter Group, in which Edinburgh Division is a partner, has carried out a number of road shows highlighting the importance of reporting hate crime on the transport network.</p> <p>We have also delivered joint training with ELREC (Edinburgh and Lothian's Regional Equality Council) on two occasions this year to a number of organisations across the city. The focus of this was to raise awareness of hate crime, highlight the responsibility as employers and encourage reporting of their staff.</p>	

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

Commitment to Action	Comment	Status
Implementation of a 20mph speed limit and school streets to improve conditions for walking and cycling and safety, in particular working with Transport Forum partners including Lothian Buses	<p>The roll out of 20mph zones across Edinburgh is a key objective within the Councils priority to provide a transport system that improves connectivity and is green, healthy and accessible to us. Implementation of citywide 20mph scheme has three key elements, all of which progressed in the last 18 months:</p> <ul style="list-style-type: none">• Design and Construction• Monitoring• Awareness/Behaviour Change <p>The Scheme is funded partly by external funders, including the Scottish Government and Sustrans. The new 20mph zones will be implemented over a number of phases and worked commenced in July 2016. Completion of the project is due in February 2018.</p>	

Edinburgh's communities are safer and have improved physical and social fabric

Reducing antisocial behaviour, violence and harm

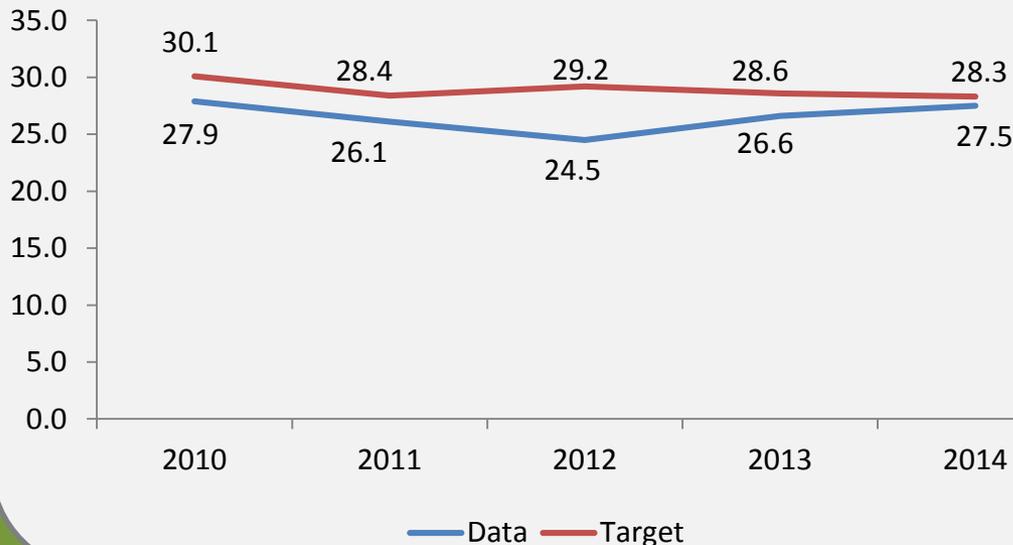
Commitment to Action	Comment	Status
Implement the SOCG Multi Agency Action Plan	Edinburgh Multi Agency SOCG re-convened, membership and remit agreed and the group is now meeting quarterly. Edinburgh Multi Agency SOCG Action Plan reviewed and agreed with Police Scotland and other partners.	
Develop models of engagement with families with complex needs, drawing on the work of Total Place and Inclusive Edinburgh	The introduction of the Family and Household Support Service from September 2016 has drawn on the work of Total Place and Inclusive Edinburgh. The service brings together community safety, household support and support for children in locality based teams. The teams benefit from linked community police officers. The service has a strong early intervention and preventative focus.	
Sustain the partnership model of effective practice with women offenders through the Willow service after the removal of additional Scottish Government funding in April 2015	The Willow Service has been allocated additional funds transferred from the Scottish Prison Service to local authorities in order to support community sentences. This has given medium term security and has helped reduce the waiting list for access to the service.	
Work through the Community Improvement Partnerships to identify and address issues arising from prolific offending in local communities	The Community Improvement Partnerships have been refreshed with the introduction of locality work and will develop alongside the Family and Household Support Service and the key performance indicators identified through the Partnership Agreement between the Council and Police Scotland.	

Edinburgh's communities are safer and have improved physical and social fabric

Reducing reoffending

Summary: The new model for community justice, introduced by the Community Justice (Scotland) Act 2016, commenced on 1 April 2017. It aims to reduce crime, keep communities safe and promote social inclusion and citizenship. The Edinburgh Community Safety Partnership has developed the Community Justice Outcomes Improvement Plan, which demonstrates how community justice partners are working together to achieve the national outcomes for community justice. There is a strong focus on community participation, equal access to services, evidenced based interventions and improving personal outcomes. One of the services that features in the plan and contributes to reducing reoffending is Willow, a partnership between the Council, NHS Lothian and the third sector. It aims to reduce offending behaviour and health inequalities; to improve the health, wellbeing and safety of women in the criminal justice system; and to increase their access to services and involvement in their local community.

One year reconviction rates



2013/14 Scottish Government reconviction figures were published in May 2016 and relate to the Sheriff Court where convictions are processed. Edinburgh Sheriff Court figures here include Midlothian offenders as well as Edinburgh. While the gap has narrowed, performance continues to be below Scottish level.

Edinburgh's communities are safer and have improved physical and social fabric

Reducing reoffending

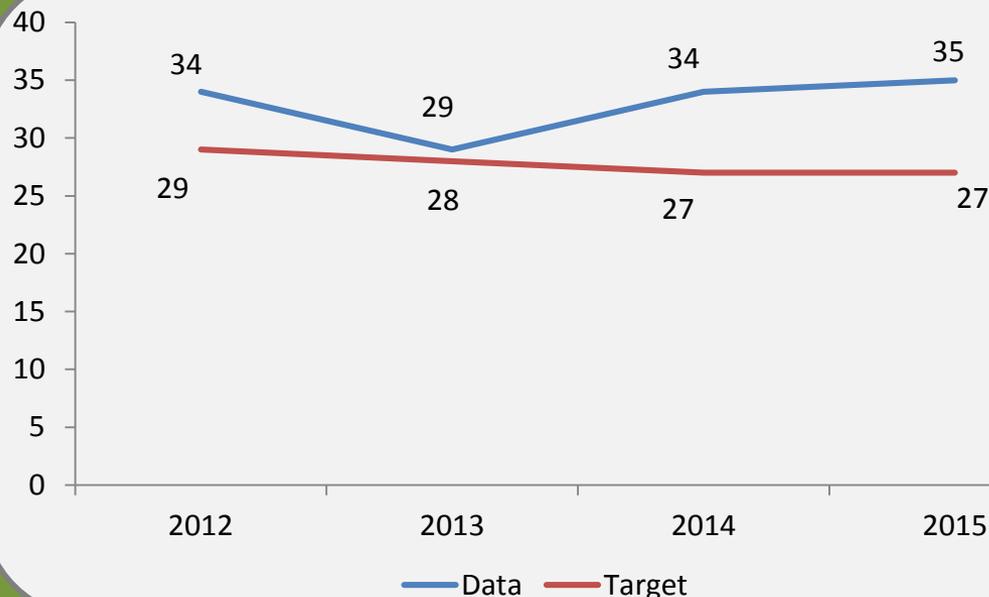
Commitment to Action	Comment	Status
Reduce violent offending	<p>The successful extension of the Multi Agency Public Protection Arrangements (MAPPA) to those who pose a risk of serious harm has provided an additional multi-agency mechanism for the management of such offenders.</p> <p>Ensure best practice from Violent Offender Watch (VOW) and Community in Motion (CIM) in terms of prevention, early intervention and restorative justice from North East locality is replicated across all neighbourhood areas through Family and Household Support, School Link Officers and other community resources.</p>	

Edinburgh's communities are safer and have improved physical and social fabric

Improving community cohesion, participation and infrastructure

Summary: The most common volunteering activities in Edinburgh were: youth and children; children's activities associated with schools; hobbies / recreation / arts / social clubs; and health, disability and social welfare. This is similar to volunteering across Scotland. Men were significantly more likely to volunteer in relation to sports and fitness activities, while women were much more likely to volunteer in relation to school activities. The gender-gap in volunteering in these areas is slightly larger in Edinburgh than in Scotland as a whole.

Volunteering Rate (Scottish Household Survey)



Given sample sizes involved in the Scottish Household Survey in Edinburgh, there is no significant change in the level of volunteering over the last four years. This is against a backdrop of nationally reducing figures recorded by the same survey – 30% in 2011, compared to 27% in 2015. In Edinburgh in 2015, those most likely to volunteer are women (37%) rather than men (32%) and those aged 40 to 64 (38%) compared to all other age groups (33%). A similar pattern is observed in Scotland as a whole.

Volunteering is generally more likely as respondent income increases – 42% of those with household incomes above £30k per year volunteer, compared to only 27% of those with incomes up to £15k. However low income households and households in areas of multiple deprivation in Edinburgh are more likely to volunteer than low income / deprived households in the rest of Scotland.

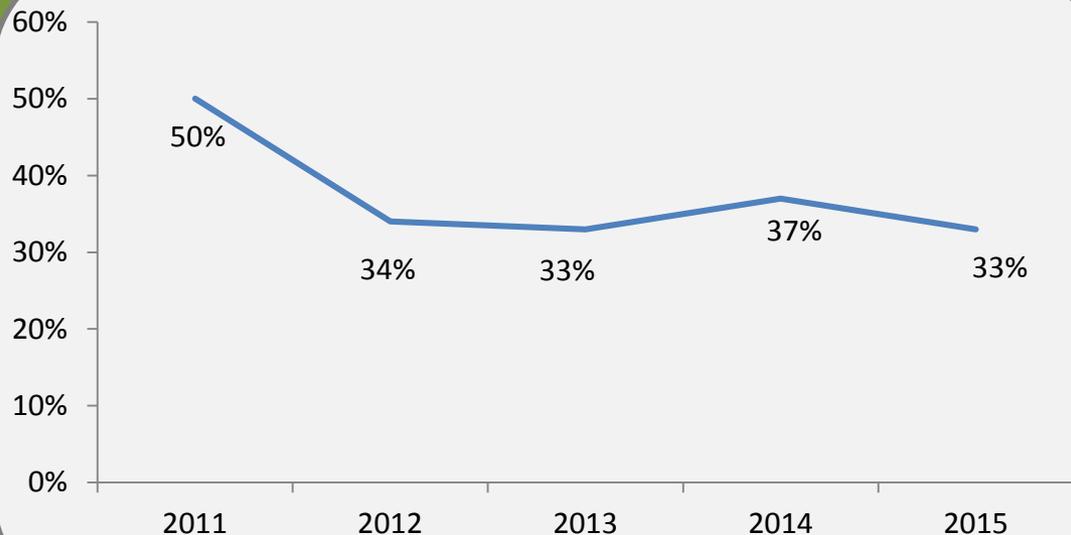
Edinburgh's communities are safer and have improved physical and social fabric

Improving community cohesion, participation and infrastructure

Summary: The Community Empowerment Act provides opportunities for more residents to exercise control over local services and facilities, but there is no indication that currently unengaged residents are being told about this change, or that they will be motivated to take up this opportunity.

The Council is preparing a significant reorganisation to its asset base to facilitate locality working. Co-location opportunities are currently being developed with all partners to reflect the new locality and partnership working themes of the public sector. Forums for alignment of property requirements across the public sector are being developed to reflect transformation agendas and changing city demographics.

● % of residents who feel that they can have a say on things happening or how Council services are run in their local area (Edinburgh People Survey)



Although this indicator shows some yearly fluctuations, longer term the indicator is stable, reflecting the low level of consideration most residents give to this issue. Previous work to understand underlying social issues with this topic confirm that most people do not want to be engaged with local issues and will not willingly engage unless there is an obvious direct and immediate impact on them. Even amongst those willing to be engaged on local issues in general, there was a strong preference for low-demand engagement, such as surveys, over attendance at local meetings.

Edinburgh's communities are safer and have improved physical and social fabric

Improving community cohesion, participation and infrastructure

Commitment to Action	Comment	Status
Scope the opportunities for shared service delivery from existing and new assets for inclusion in the Locality Improvement Plans and the Local Development Plan Action Plan	Short life working groups drawn from the localities leadership teams are being established to assess the asset base across all partners and opportunities for doing things differently, which will be described in the asset section of the Locality Improvement Plans.	
Complete pilot locality based studies in Wester Hailes - building on the model of co-location and review of assets	The Wester Hailes campus model continues to be developed with the localities manager to ensure that the appropriate teams are located in the right places, in line with the Council's new operating model. A key aspect is the Health and Social Care Partnership requirements, and information is now beginning to be available from the review to inform the accommodation strategy.	
Align housing investment, planning policy and asset strategy to maximise new homes	CEC asset strategy and working arrangements give consideration to potential use of surplus sites for housing-led development and/or other strategically important uses. Potential to extend approach to all relevant partners.	
Facilitate working models of community asset transfer under the City of Edinburgh Council's new Asset Transfer Policy	There are presently 23 notes of interest in potential community asset transfers, however none of these have yet progressed to a formal business case submission. The Council will continue to provide advice and support for those bodies interested in asset transfer.	
Continue the involvement of members of the public, alongside professional stakeholders, in participatory decision making in relation to the Council's Active Travel Action Plan, through regular meetings with decision makers in the city	Active Travel Forums, which meet quarterly have been set up to allow people in the city to input into policies and proposals for improving active travel. The Active Travel Forum has members representing <ul style="list-style-type: none"> • walking and cycling groups • disability groups • local businesses • community councils and individuals. 	
To lead a city-wide approach to asset-based community development and co-production within CLD, including 'Skilled Citizens, Skilled Workers' - embedding the principles of co-production in practice	11 training courses with various groups were delivered. This approach is informing the Living Well and Joining the Dots work in Wester Hailes and Sighthill, and will feature in other locality work.	

Edinburgh's communities are safer and have improved physical and social fabric

Improving community cohesion, participation and infrastructure

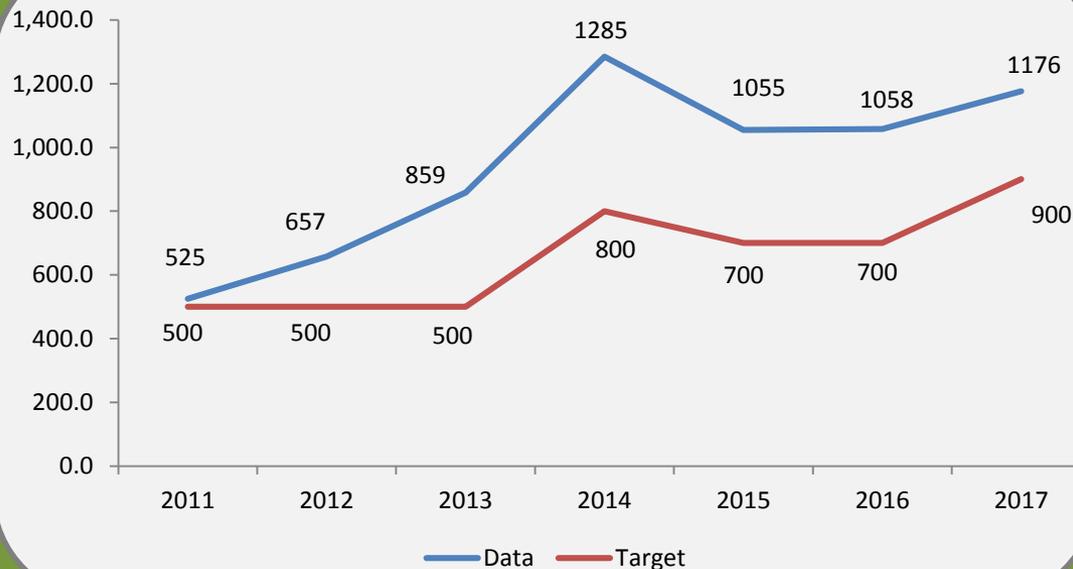
Commitment to Action	Comment	Status
To provide a range of programmes to challenge and break down social isolation amongst adults and young people	20,000 enrolments in the Adult Education Programme, a rise of 2,000 on the previous reported year. The city-wide Programme now fully integrates the programmes of the community high schools.	
To increase the range and quality of volunteering opportunities across the city	Citizens of Edinburgh donated 270,000 hours per week in 2015 through varied activities e.g. governance of charities, delivering services, campaigning & advocacy. This takes place across the voluntary and statutory sectors in areas such as health & social care, education, sport, arts/culture & the environment. Volunteering supports & complements the work of paid staff. However 56% of organisations report that they do not have enough volunteers and 74% report that their current volunteers are giving more hours than last year. In Libraries, volunteers donated 17,500 hours of time. Community Centre Management Committees are run by approximately 300 volunteers.	
To maximise community access to local authority schools for a range of purposes	CATS programme continues to be implemented across the high school estate.	

Edinburgh's communities are safer and have improved physical and social fabric

Increasing availability of affordable housing

Summary: New affordable homes continue to be delivered citywide. There are over 4,000 homes across the city which have been on site this year, are currently under construction, or are due to go on site in the next financial year. 120 new affordable homes delivered through National Housing Trust (NHT) developments will complete this year. The Council has committed over £100 million for almost 1,000 NHT homes across the city and eight Limited Liability Partnerships (LLPs) have been established. It was originally intended that there would be nine LLPs but one (for 23 homes on a small site) was unable to be established. The Strategic Housing Investment Programme (SHIP) 2017-22 identifies a pipeline of almost 6,000 potential completions over five years; a 50% increase on the previous SHIP.

Number of affordable homes completed



The Council and its housing association partners have agreed an ambitious plan to commit direct investment of £2 billion to deliver 16,000 new affordable and low cost homes over the next 10 years.

A report to the Edinburgh Partnership Board in March 2016 received support from Community Planning partners to support the strategy and identify potential opportunities for collaborative working that would maximise the wider benefit to the city.

Edinburgh's communities are safer and have improved physical and social fabric

Increasing availability of affordable housing

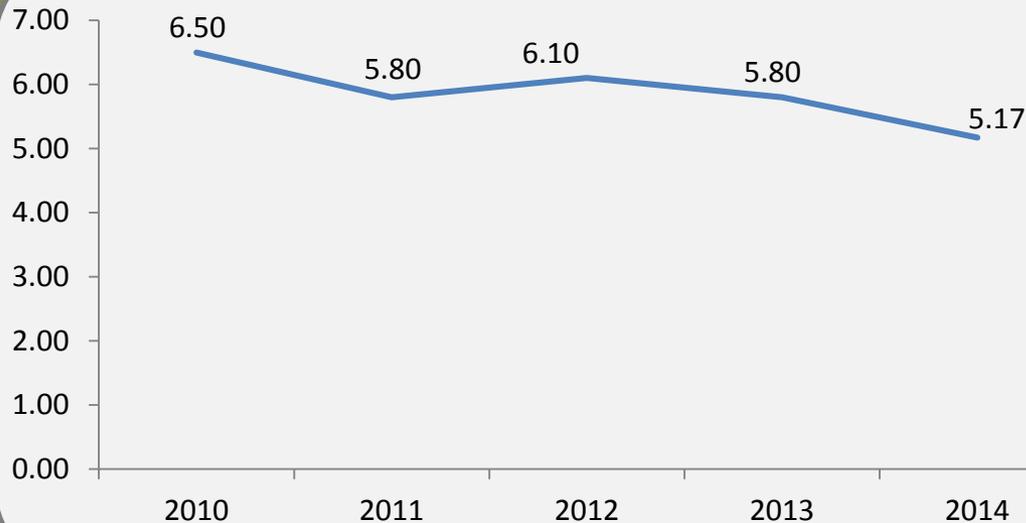
Commitment to Action	Comment	Status
Increase the number of National Housing Trust Limited Liability Partnerships from five to nine which will deliver 900 mid market rent homes	In 2016/17, the NHT programme delivered 108 units through two projects at Sandpiper Road and Fruitmarket.	
People assessed with a housing need are given a high priority for re-housing. To help prevent delayed discharge from hospital the Edindex Partnership will look at new ways of matching people awaiting discharge from hospital with housing that meets their assessed needs	In 2016, 20 people awaiting discharge from hospital were housed through the Housing Matching Group. 14 of these people were under 65.	

Edinburgh's communities are safer and have improved physical and social fabric

Reducing greenhouse gas emissions

Summary: The Edinburgh Sustainable Development Partnership has developed a web site www.sustainableedinburgh.org to publicise case studies and events that promote sustainability across the city. All organisations, businesses, charities etc across the city are requested to upload projects and events that assist in working towards the commitments to action.

CO2 emissions (tonnes per capita)



In June each year, the inventory is updated to take into account the latest year's emissions, and may also be revised historically as a result of improved data and methodology. Data is provided by the Dept. for Business, Energy & Industrial Strategy.

There has, in general, been a decline in carbon emissions across the UK due to a decrease in coal and gas usage for electricity generation.

Edinburgh's communities are safer and have improved physical and social fabric

Improving community cohesion, participation and infrastructure

Commitment to Action	Comment	Status
Continue promotion of active travel and/or electric transportation (depending on decarbonisation policies regarding electric supply)	Continued extension of electric car charging infrastructure across the city.	
Partners implement actions that they can take to individually reduce carbon	Partners individually delivering on projects to reduce carbon emissions. Reporting to Scottish Government annually under the Climate Change (Scotland) Act 2009.	
Partners jointly implement bi-lateral and multi-lateral actions they can work on together to reduce carbon during 2016/17 & 2017/18	To be addressed as part of work programme once new ESDP chair in place. No evidence of joint or multi-lateral project delivery on the ground. (ESDP currently relying on partners to work jointly and report to ESDP).	
Facilitate during the development of the next Community Plan a holistic approach towards achieving a sustainable Edinburgh	Away Day for the Edinburgh Partnership Board (21 April 2017) to explore an holistic approach to partnership working in the development and delivery of a Community Plan (2018 – 2023) based on the three domains of sustainability.	
Develop and deliver Resilient Edinburgh: Climate Change Adaptation Action Plan for the city in partnership with key stakeholders and local communities	Adaptation Action Plan developed and launched in December 2016 in partnership with over 50 stakeholders across the city. Number of actions implemented, or in the process of being implemented. Steering Group (chaired by the Royal Botanic Garden Edinburgh) monitor progress of Action Plan.	

Local Government Benchmarking Framework

2015/16

Introduction

This report provides information on the publication of 2015/16 data provided by the Scottish Local Government Benchmarking Framework (LGBF). The publication and use of these data form part of the Council's statutory requirements for public performance reporting as directed by the Accounts Commission.

Led by [SOLACE](#), with the support of the [Improvement Service](#), this project aims to provide a benchmarking toolkit to support the targeting of local government resources to areas of greatest impact. The framework allows local authorities to compare their own performance across a suite of 60 indicators of efficiency (unit cost) and outcomes, covering all areas of local government activity.

Data published through the framework are an important resource to complement and inform the Council's own corporate performance framework, providing national comparators and other benchmarks for the key performance indicators considered each month by the Council's Corporate Leadership Team.

2015/16 Local Government Benchmarking Framework

A report providing Scotland level results and trends from analysis of benchmarking data for the five years to 2015/16 was published by the Improvement Service in February 2016. A full report on Scotland level results is available at the [Local Government Benchmarking website](#).

Alongside this report, the [My Local Council](#) website provides full detail on all indicators published as part of the Local Government Benchmarking Framework. Tools available at the website allow users to examine the most recent published datasets, look at trends over time, and compare City of Edinburgh Council performance against that of other Councils in Scotland.

Following this national publication, guidance provided by the Accounts Commission requires councils to use this framework as part of their annual local public performance reporting schedule. The benchmarking framework is split into seven themes and these are:

Children's Services

Environmental Services

Corporate Services

Culture and Leisure Services

Adult Social Care Services

Housing Services

Economic Development

This report provides a short overview of 2015/16 results for Edinburgh under the three overlapping strategic themes outlined in the Council's Business Plan 2016-20: **improve quality of life, ensure economic vitality, build excellent places** and our overarching commitment across all these themes, to provide best value for the people of Edinburgh and to **deliver lean and agile Council services**.

Appendix 1 of this report shows Edinburgh's performance over the past 6 years along with a league table showing comparison to the other 32 Local Authorities.

Improve Quality of Life

A summary of data for **Children's Service** shows that:

- S6 attainment rates for pupils in the 20% most deprived areas of the city show an improvement over the past five years from 8% in 2011/12 to 14% in 2015/16 2013/14 with Edinburgh moving to 13th place from 16th.
- Work prospects in terms of Positive Destinations have improved for Edinburgh residents since 2011. Positive Destinations tracks all school leavers (15-18yrs) and in March 2017 the figure was 93.7% for Edinburgh, a significant improvement on 2010/11 when the figure was 87.4% for Edinburgh.
- Cost per pupil of primary and secondary education, and pre-school registration remain below the Scottish average with primary ranked as the 4th, secondary ranked as the 6th and preschool costs per pupil ranked as the 3rd lowest in Scotland.
- Satisfaction with schools showed a drop in 2015/16 of 7.4% to 65.3%, the lowest rating in Scotland, according to a Scotland-wide survey.

A summary of data for **Older People's Care and Adult Social Care Services** shows that:

- For percentage of people 65+ with intensive needs receiving care at home indicator, Edinburgh ranks 16th out of 32 Local Authorities and shows performance above the Scottish average. This indicator describes people with high level support which are supported within their own home or community rather than a residential or hospital setting.
- The cost per resident of adult residential care and cost of home care provision have dropped compared to previous year. Edinburgh ranked 3rd for residential care and 16th for home care.
- Edinburgh has had a high percentage of social work spend on adults for a number of years. This reflects the pioneering approach to Direct Payments that the Council has taken over a number of years. Edinburgh continues to have a relatively high percentage of total social work spend on direct payments (6.7%), third to first Glasgow (27.6%) and to second Aberdeenshire (7.9%) and slightly above the Scottish average of 6.6%.
- Satisfaction with Adult social care services fall from previous year, with only 77.2% of adults receiving any care or support who rate it as excellent or good and 81.6% of adults supported at home who agree that their services and support had an impact in improving or maintaining their quality of life, according to latest data from the Scottish Household Survey. Edinburgh ranking against other authorities for both these measures remains in the last quartile and below the Scottish average.

A summary of data for **Culture and Leisure Services** shows that:

- For the third year in a row, Edinburgh libraries offer the best value in Scotland in terms of cost per visit. Satisfaction with libraries has decreased slightly but is still above Scottish average.
- Cost per attendance at sport and leisure facilities has fallen slightly, with satisfaction 1% below the Scottish average of 75.7%.
- Satisfaction with museums and galleries remains among the highest in Scotland (dropping from No 2 last year to No 3 this year) with costs per visit rising but still among the lowest in Scotland and well below the Scottish average of £3.07.
- Cost per parks and open spaces has increased slightly, with satisfaction 5.6% above the Scottish average of 85.7%.

A summary of data for **Domestic Noise** shows that:

- Definition for the domestic noise complaints now includes both parts of the indicators which is the average time between time of complaint and attendance on site, for those requiring attendance on site. Edinburgh ranks 10th for 2015/16.

Ensure Economic Vitality

A summary of data for **Economic Development** shows that:

- 10.58% of unemployed people assisted into work by Council funded/operated Employability Programmes, a slight decrease compared to 2014/15 and a significant increase compared to 2012/13. Edinburgh ranked 16th and is below the Scottish average of 14.1%.

Further benchmarking data for economy is available through the [Scottish Local Authority Economic Development Group \(SLAED\)](#) framework which was published in December 2016.

A summary of data for **Planning** shows that:

- Cost per planning application have decreased more than halved compared to 2011/12 with Edinburgh ranked 19th out of 32 Local Authorities in 2015/16. The average time per commercial planning application has also decreased with Edinburgh's performance well below the Scottish average.

Build Excellent Places

A summary of data for **Housing Services** shows that:

- Rent lost on empty homes reduced in 2015/16, putting Edinburgh among the best 3 Local Authorities (North Ayrshire 1st and West Lothian 2nd) with two other urban cities, Aberdeen ranked 24th and Dundee ranked 20th.
- The average time taken to complete non-emergency repairs has risen from 8 to 9.2 days and just slightly below the Scottish average of 9.4 days.
- At the end of March 2016, the Council brought 75.7% homes to the Scottish Housing Quality Standard. The remaining homes are either exempt or require private owner agreement to make the improvements.
- Majority of local authorities, including Edinburgh, saw rent arrears increase between 2013/14 and 2015/16. Gross rent arrears increased from 6.3% to 7.8% in Edinburgh, which is 1.5% above the Scottish average.

A summary of data for **Environmental Services** shows that:

- Waste collection net cost per premise has fallen by 20% on last year and Edinburgh ranked 18th compared to 24th in 2014/15. The waste disposal net cost per premise has increased with Edinburgh ranked 17th compared to 7th previous year.
- Street cleaning costs have remained relatively static over the past three years. The city continues to have a good performance in this area with around 90% of streets considered to be meeting expected cleansing levels.
- Recycling rates continue to improve and Edinburgh has the highest rate compared to the three city comparators (Aberdeen 38.5%, Glasgow 26% and Dundee 33.3%). Large increases in food waste recycling, with tonnages collected increasing by 51% for 15/16 than in 14/15 and by 71% than in 13/14 have contributed to the increase in performance.

- The cost of road maintenance (per km) has increased from last year and with £23,625 is well above the Scottish average of £10,791.
- The cost of delivering environmental health has increased this year and remains the most costly in Scotland per 1000 population and well above the Scottish average.
- The percentage of A, B, C class roads that should be considered for maintenance treatment have all decreased slightly which has resulted in Edinburgh's position below the Scottish averages.

Deliver Lean and Agile Services

A summary of data for **Corporate Services** shows that:

- Democratic core service costs as a % of total Council running costs have decreased slightly since 2014/15. These costs extend beyond direct support to members, with the majority of expenditure relating to officer support of the Council's democratic structures.
- Women account for 49.3% of the top 5% earning council staff. This places Council at 20th compared to 9th previous year and below the Scottish average.
- The cost per dwelling of collecting council tax has fallen over the past three years, but is still among the highest in Scotland.
- The council paid 97% of all invoices within 30 days in 2015/16 and ranks the 2nd best performing in Scotland.
- Sickness absence rate for teachers has improved to 4.8 working days (4th lowest rate in Scotland) and remained the same for other employees with an average of 10.7 working days lost during 2015/16 and above the national average of 10.6.
- Performance for Council accommodation that is suitable for its current use has increased slightly although remains as the lowest in Scotland compared to other Local Authorities.

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10.00am, Thursday, 24 August 2017

Edinburgh Festivals 70th Anniversary Legacy

Item number	8.3
Report number	
Executive	
Wards	All

Executive summary

The Edinburgh and South East Scotland City Region Deal highlighted the national importance of Edinburgh's world-leading Festivals as drivers of tourism, creative and service industry growth and attractors of knowledge-based workers, businesses and students. The collective [2015 Impact Study](#) shows that the 11 major Festivals attract 4.5m attendances each year, on a par with the FIFA World Cup, while remaining the most popular cultural activity across the city with nearly two-thirds of residents taking part ([Edinburgh People Survey 2016](#)).

The City Region Deal included a proposal for the Platforms for Creative Excellence (PlaCE) programme, a forward investment in sustaining the Festivals' quality and innovation, and maximising their inclusive economic benefits. Despite recognition at all levels during the negotiation process for the Festivals' role in UK creative exports and innovation, the PlaCE programme was not ultimately supported by UK Government.

However, the remaining partners are in continuing discussions to identify ways to fund the programme identified in the City Region Deal proposition over the next five years in full recognition that action is required now if Edinburgh's Festivals are to sustain the growth in their cultural, social and economic impacts for Edinburgh and Scotland.

Edinburgh Festivals 70th Anniversary Legacy

1. Recommendations

- 1.1 That the Council welcomes the determination of the remaining partners to the City Region Deal proposal to secure an investment package to cover the years 2018-2023 towards the Platforms for Creative Excellence (PlaCE) programme.
- 1.2 To agree to officials working with Scottish Government and Festivals Edinburgh to conclude the discussions and bring the proposals back to the Council for approval.
- 1.3 Note that any Council contribution to this programme will be subject to the full budget process.

2. Background

- 2.1 [Thundering Hooves 2.0](#) is a ten-year strategy to sustain the success of Edinburgh's Festivals from 2015 to 2025, endorsed by all the key stakeholders represented on the [Festivals Forum](#), including the City of Edinburgh Council and the Scottish Government. The report recognises the significant challenges facing public finances but urges that funders maintain core and project funding while alternative funding models are considered. The [Edinburgh Tourism Action Group \(ETAG\) 2020 Strategy Mid-Term Review](#) reinforced this call for continued investment in Edinburgh's Festivals as key city assets in terms of growing jobs and impact for the tourism economy.
- 2.2 Thundering Hooves 2.0 recognised how innovation in programme, enterprise and investment had successfully allowed the festivals to weather the economic downturn. In the five-year period leading up to the report, core grant funding to the Festivals was eroded by 15% or £1.16m in real terms.
- 2.3 In the same period the Festivals increased earned income by 35% or £6.3m, including replacing all major financial services sponsors and securing new corporate and individual support.
- 2.4 Costs continued to rise well above inflation, including in areas of charging such as travel and artists' costs, licensing, policing, traffic management and visa administration. At the same time, management capacity has been stretched to protect programming and engagement work, while servicing the increased requirements of diverse funders.
- 2.5 Appendix 1 shows the changing composition of recent Festivals funding and five-year projections of continued growth in impact with additional investment, or contraction if currently forecast reductions continue.

- 2.6 Now, two years after Thundering Hooves 2.0 was published, the PlaCE programme as set out in the City Region Deal offered the first opportunity to address core funding issues, while policy discussions continue about how to realise longer-term sustainable funding mechanisms that lever up support from a wider range of beneficiaries.
- 2.7 Discussions between the Council, Festivals Edinburgh and the Scottish Government are ongoing with the objective of securing an investment package for the period 2018- 2023.

3. Main report

- 3.1 Thundering Hooves 2.0 characterised the past five years as a period where short-term project grants increasingly replaced core grants. Securing a forward five-year horizon is therefore critical to enable the Festivals to enter into longer-term and more innovative programming partnerships.
- 3.2 It is proposed that the design of the PlaCE programme will seek to achieve a range of impacts are illustrated below:
1. **Global reputation** increased and the standing of Scotland enhanced as international partner of choice for culture and creativity.
 2. **Inclusive opportunities** created in disadvantaged areas, with schools, clubs and communities sharing world class experiences that increase motivation, confidence and cohesion for diverse new audiences – helping to raise aspiration and attainment.
 3. **Strengthened communities** benefiting from local artists and cultural activists connecting with national and international partners and developing their ability to use culture for inclusive social and economic development
 4. **New export platforms** developed for creative product, live and digital, to share the best of Scottish work from local organisations country-wide with wider audiences.
 5. **New markets** opened up for Scotland in key countries which are targets for talent attraction, investment promotion and national reputation.
 6. **Visitor numbers** increased through strengthening the Festivals as one of Scotland’s most powerful ‘reasons to visit’ and providing a platform for Scotland-wide growth.
 7. **Tourism season** extended through initiating new focal points during shoulder seasons in winter and late spring.

4. Measures of success

- 4.1 The successful conclusion of discussions between the City of Edinburgh Council, Festivals Edinburgh and the Scottish Government.

5. Financial impact

- 5.1 There are no financial impacts from this report, any future financial contribution to this programme will be subject to the full budget process.

6. Risk, policy, compliance and governance impact

- 6.1 There are no risk, compliance or governance impacts arising from this report's recommendations.

7. Equalities impact

- 7.1 There are no direct equalities impact from his report.

8. Sustainability impact

- 8.1 The impacts of this report have been considered in relation to the three elements of the Climate Change (Scotland) Act 2009 Public Bodies Duties, and the outcomes are positive; supporting the Festivals sustains the city's economic health.

9. Consultation and engagement

- 9.1 Consultation and engagement with the Scottish Government, the 11 Festivals Directors who make up the membership of Festivals Edinburgh, and Festivals Edinburgh Executives have informed this report.

10. Background reading/external references

- 10.1 None

Andrew Kerr

Chief Executive

Contact: Lynne Halfpenny, Director of Culture

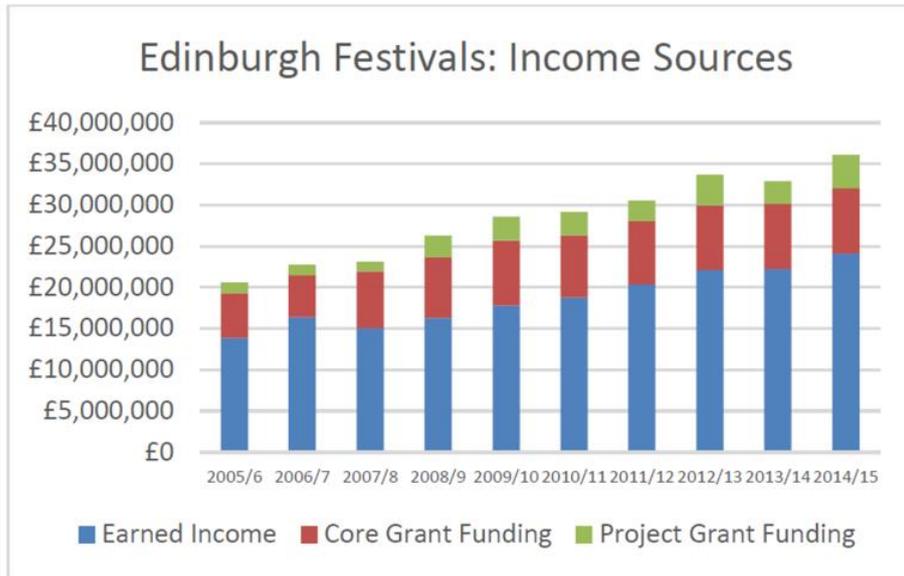
E-mail: lynne.halfpenny@edinburgh.gov.uk Tel: 0131 529 3657

11. Appendices

- 1 – Income Trends and Impact Projections

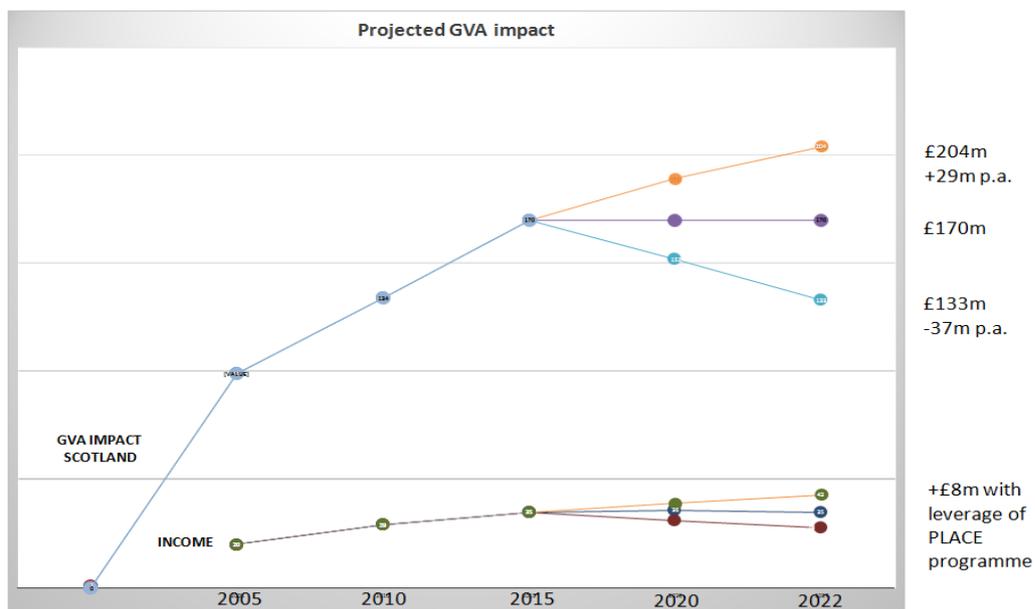
APPENDIX 1: INCOME TRENDS AND IMPACT PROJECTIONS

Edinburgh Festivals income



©Festivals Edinburgh 2017

Net GVA impact: scenarios



©Festivals Edinburgh 2017

10.00am, Thursday, 24 August 2017

Urgent Decision

Tenant Participation and Engagement Services

Item number	8.4
Report number	
Executive/routine	Routine
Wards	All

Executive Summary

Council are asked to note an urgent decision taken by the Chief Executive in consultation with the Lord Provost and Group Leaders, under paragraph A4 of the Council's committee terms of reference and delegated functions, to extend the funding for Edinburgh Tenants' Federation and the Neighbourhood Alliance to 31 March 2018.

Urgent Decision

Tenant Participation and Engagement Services

1. Recommendations

- 1.1 To note that the Chief Executive in consultation with the Lord Provost and Group Leaders, under paragraph A4 of the Council's committee terms of reference and delegated functions, agreed to extend the funding for Edinburgh Tenants' Federation and the Neighbourhood Alliance for a further six months to 31 March 2018.

2. Background

- 2.1 The Council has a statutory duty to have a Tenant Participation Strategy. The current strategy was approved by the Health, Social Care and Housing Committee on [21 April 2015](#). Discussions on approaches to supporting its implementation have been ongoing since then with a particular focus on the co-production and the future approach to the provision of tenant participation and engagement services.
- 2.2 The current service providers are Edinburgh Tenants' Federation (ETF) and the Neighbourhood Alliance (NA), both historically funded to provide these types of services, are led by voluntary management committees. ETF have a city wide role and NA operate solely in the North East Locality.
- 2.3 A high level service specification for a participation and engagement service was approved by the Finance and Resources Committee on [29 September 2016](#). Committee at that time agreed to extend ETF and NA funding to 30 September 2017 to enable further consultation on the approach to the independent tenant representative function.

3. Main Report

- 3.1 A report on the outcome of the consultation on the tenant representative function was due to be presented to the first meeting of the new Executive Committee with responsibility for housing.
- 3.2 As no Executive Committees met in May or June, a decision was taken under delegated authority by the Chief Executive, in consultation with the Lord Provost

and Group Leaders, to extend the funding for ETF and NA for a further six months (to 31 March 2018) to allow the new Executive Committee (Housing and Economy) to consider the proposals for future tenant participation.

4. Measures of Success

- 4.1 High levels of tenant satisfaction on ways to become involved will be maintained. 81% of tenants are satisfied with opportunities to participate in decision-making, well above the last comparative Scottish Local Authority average of 69%.

5. Financial Impact

- 5.1 ETF and NA receive funding from the Council of £308,000 per annum (ETF £241,000 and CNA £67,000).
- 5.2 The cost of extending the current agreements with ETF and the NA is included within the Housing Revenue Account budget for 2017/18.

6. Risk, policy, compliance and governance impact

- 6.1 This early decision was required to allow time for the Council to carefully consider the proposals for future engagement with tenants, as part of its statutory duties.
- 6.2 ETF are playing a key role in working with the Council and residents to ensure safety within the Council's tower blocks and delaying a decision on future funding could have impacted on their ability to engage on such matters.
- 6.3 There would have been a financial impact to both ETF and NA if a decision to extend funding for a further six months was not taken by the end of June 2017.

7. Equalities Impact

- 7.1 The current Tenant Participation Strategy and the work ongoing on the new approach for participation and engagement services is to continuously improve services and standards by actively encouraging tenants to participate and engage in Council decision-making.

8. Sustainability Impact

There are no environmental implications arising from the decision to extend funding to ETF and NA for a further six months.

9. Consultation and Engagement

- 9.1 Stakeholders and the services directly affected continue to be fully involved to ensure continuity of support for tenants is maintained and tenants views are taken into account in the development of future tenant participation and engagement services.

10. Background Information

Tenant Participation and Engagement Services Update – 13 September 2016

Implication for Co-production and Procurement, Finance and Resources Committee - 9 June 2016

Tenant Participation and Engagement Services, Health, Social Care and Housing Committee - 19 April 2016

Procuring Tenant Participation Services, Health, Social Care and Housing Committee - 26 January 2016

Review of Tenant Participation Service Procurement Options – referral from the Health, Social Care and Housing Committee, Finance and Resources Committee - 24 September 2015

Review of Tenant Participation Service Procurement Options, Health, Social Care and Housing Committee - 8 September 2015

Tenant Participation Strategy 2015-18, Health, Social Care and Housing Committee - 21 April 2015

Paul Lawrence

Executive Director of Place

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The City of Edinburgh Council

10am, Thursday, 24 August 2017

Standards Commission for Scotland – Decision of Hearing Panel – Councillor Rose and former Councillor Balfour

Item number	8.5
Report number	
Executive/routine	
Wards	

Executive Summary

The Standards Commission for Scotland considered a complaint against Councillor Rose and former Councillor Balfour, alleging that they had contravened the Councillors' Code of Conduct, in particular paragraphs 3.3, 3.5 and paragraph 20 of Annex C. The finding was that there had been no breach of the Code.

Standards Commission for Scotland – Decision of Hearing Panel – Councillor Rose and former Councillor Balfour

1. Recommendations

- 1.1 To consider the decision by the Hearing Panel of the Standards Commission for Scotland into a complaint about a member and former member of the Council.

2. Background

- 2.1 The Standards Commission for Scotland considered a complaint against Councillor Rose and former Councillor Balfour, alleging that they had contravened the Councillors' Code of Conduct, in particular paragraphs 3.3, 3.5 and paragraph 20 of Annex C.
- 2.2 The Commissioner for Ethical Standards in Public Life in Scotland had investigated the complaint, found that in his opinion the councillors had breached the Code and referred the matter for decision to the Standards Commission.

3. Main report

- 3.1 A hearing was held on 17 and 19 May 2017 and 8 June 2017. The Hearing Panel considered all the evidence and found that Councillor Rose and Mr Balfour, due to the enhanced protection regarding the freedom of expression under Article 10 of the European Convention on Human Rights, had not contravened the Councillors' Code of Conduct.
- 3.2 Section 18(3) of the Ethical Standards in Public Life etc. (Scotland) Act 2000 requires that the decision of the hearing panel is reported to the Council to consider its content within three months. This consideration can not be delegated to a committee or an officer.

4. Measures of success

- 4.1 The Council considers the decision of the Standards Commission for Scotland within the statutory timescale.

5. Financial impact

5.1 There is no financial impact as a result of this report.

6. Risk, policy, compliance and governance impact

6.1 The Council is required to consider the decision of the Hearing Panel within three months of the decision.

7. Equalities impact

7.1 There are no equalities impact as a result of this report.

8. Sustainability impact

8.1 There is no sustainability impact as a result of this report.

9. Consultation and engagement

9.1 Not applicable.

10. Background reading/external references

10.1 [Councillors' Code of Conduct](#) (Standards Commission for Scotland website)

Andrew Kerr

Chief Executive

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11. Links

<http://www.standardscommissionscotland.org.uk/cases/case-list>

The City of Edinburgh Council

10am, Thursday, 24 August 2017

Standards Commission for Scotland – Decision of Hearing Panel –former Councillor Orr

Item number 8.6

Report number

Executive/routine

Wards

Executive Summary

The Standards Commission for Scotland considered a complaint against former Councillor Orr, alleging that he had contravened the Councillors' Code of Conduct, in particular paragraphs 3.1 and 3.2. The finding was that there had been a breach of the Code.

Standards Commission for Scotland – Decision of Hearing Panel –former Councillor Orr

1. Recommendations

- 1.1 To consider the decision by the Hearing Panel of the Standards Commission for Scotland into a complaint about a former member of the Council.

2. Background

- 2.1 The Standards Commission for Scotland considered a complaint against former Councillor Orr, alleging that he had contravened the Councillors' Code of Conduct, in particular paragraphs 3.1 and 3.2.
- 2.2 The Commissioner for Ethical Standards in Public Life in Scotland had investigated the complaint, found that in his opinion the former Councillor had breached the Code and referred the matter for decision to the Standards Commission.

3. Main report

- 3.1 A hearing was held on 11 July 2017. The Hearing Panel considered all the evidence and found that Mr Orr had contravened the Councillors' Code of Conduct. The Hearing Panel decided under Section 19(1)(A) of the Ethical Standards in Public Life etc. (Scotland) Act 2000 to censure Mr Orr.
- 3.2 Section 18 (3) of the Ethical Standards in Public Life etc. (Scotland) Act 2000 requires that the decision of the hearing panel is reported to the Council to consider its content within three months. This consideration can not be delegated to a committee or an officer.

4. Measures of success

- 4.1 The Council considers the decision of the Standards Commission for Scotland within the statutory timescale.

5. Financial impact

5.1 There is no financial impact as a result of this report.

6. Risk, policy, compliance and governance impact

6.1 The Council is required to consider the decision of the Hearing Panel within three months of the decision.

7. Equalities impact

7.1 There are no equalities impact as a result of this report.

8. Sustainability impact

8.1 There is no sustainability impact as a result of this report.

9. Consultation and engagement

9.1 Not applicable.

10. Background reading/external references

10.1 [Councillors' Code of Conduct](#) (Standards Commission for Scotland website)

Andrew Kerr

Chief Executive

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11. Links

<http://www.standardscommissionscotland.org.uk/cases/case-list>